

**University of Waterloo**  
**SENATE LONG RANGE PLANNING COMMITTEE**  
**Minutes of the meeting held 6 March 2023**  
**[in agenda order]**

**Present:** Neil Craik, Mark Giesbrecht, Vivek Goel, Kevin Hare, Narveen Jandu, Jennifer Kieffer, Robert Lemieux, Ceileigh McAllister, Kristiina Montero, Jacinda Reitsma, James Rush (chair), Matthew Schwarze, Siva Sivoththaman, Diana Vangelisti, Mary Wells, Sarah Willey-Thomas (secretary)

**Resources:** Jenny Flagler-George, Anne Galang, Andrea Kelman, Beth Namachchivaya, Fayaz Noormohamed, Alan Starr, Daniela Seskar-Hencic

**Regrets:** Sheila Ager, Trevor Charles, Joel Dubin, Jeff Casello, Charmaine Dean, Bruce Frayne, Lili Liu, Daniel O'Connor, Naima Samuel

**Organization of Meeting:** James Rush, took the chair, and Sarah Willey-Thomas acted as secretary. The secretary advised that due notice of the meeting had been given, a quorum was present, and the meeting was properly constituted.

### **1. DECLARATIONS OF CONFLICT OF INTEREST**

#### **a) Excerpt from Bylaw 1, section 8**

No conflicts of interest were declared.

### **2. MINUTES OF THE 26 JANUARY 2023 MEETING AND BUSINESS ARISING**

The minutes were approved as amended, noting a correction to those listed as present for the meeting. Hare and Craik. Carried with two abstentions.

### **3. WATERLOO AT 100**

The Committee received a presentation on the Waterloo at 100 initiative, including overview of future state; vision for Waterloo; guiding principles; forecasts in key areas of Culture, Graduates, Knowledge and Campus; process for evolving the University's differentiators; and next steps in the further development and implementation of the Vision Paper, including revisions and updates to the document.

The Committee further discussed inclusion of teaching within the vision; role and opportunities for the alumni community in the vision; how the Vision Paper relates to future planning exercises and approach to planning; addition of details on how to measure progress; feedback on the intellectual culture of the university and free expression; and consideration related to fundamental applied research and collective access to scholarship.

The Committee unanimously recommended the Waterloo at 100 Vision Paper be endorsed by Senate and that Senate recommend the Paper to the Board for endorsement, substantially in the form presented, understanding minor changes may be made between governance meetings.

Motion: That the Senate Long Range Planning Committee recommend the Waterloo at 100 Vision Paper be endorsed by Senate and be recommended to the Board of Governors for endorsement. Lemieux and Hare. Carried.

### **4. SENATE GOVERNANCE REVIEW – COMMITTEE TERMS OF REFERENCE**

The Committee began its review of its Terms of Reference, as recommended in the Senate Governance Review (Recommendation 28 and 31). The Committee reviewed a summary of its discussion of the previous meeting; discussed the strategic nature of the mandate; and opportunities for presentations at Senate to come to the Committee. The Committee agreed that it would be productive to have a rubric brought forward for its next meeting that identified potential changes to its terms of reference based on discussions to date, and other factors for consideration.

### **5. OTHER BUSINESS**

There was no other business.

**6. NEXT MEETING:** Thursday, 11 May 2023 from 10:30 a.m. – 12:00 p.m.; NH 3318.

20 March 2023

Sarah Willey-Thomas,  
Assistant University Secretary