University of Waterloo SENATE LONG RANGE PLANNING COMMITTEE Minutes of the meeting held 29 September 2022 [in agenda order]

Present: Jeff Casello, Trevor Charles Neil Craik, Charmaine Dean, Bruce Frayne, Mark Giesbrecht, Vivek Goel, Kevin Hare, Narveen Jandu, Jennifer Kieffer, Lili Liu, Daniel O'Connor, James Rush (chair), Chao Tan, Ceileigh McAllister, Diana Vangelisti, Mary Wells, Sarah Willey-Thomas (secretary)

Resources: Jean Becker, Aldo Caputo (4), David DeVidi, Anne Galang, Fayaz Noormohamed, Daniela Seskar-Hencic, Johanna Wandel (4)

Regrets: Sheila Ager, Joel Dubin, Dennis Huber, Robert Lemieux, Naima Samuel, Matthew Schwarze

Organization of Meeting: Jim Rush, chair of the committee, took the chair, and Sarah Willey-Thomas acted as secretary. The secretary advised that due notice of the meeting had been given, a quorum was present, and the meeting was properly constituted.

1. DECLARATIONS OF CONFLICT OF INTEREST

No conflicts of interest were declared.

2. MINUTES OF THE 13 MAY 2022 MEETING AND BUSINESS ARISING

The minutes were approved as amended, noting a correction to those listed as present for the meeting. O'Connor and Craik, Carried.

3. WATERLOO AT 100 VISIONING

The Committee engaged in a discussion around the Waterloo at 100 Discussion Paper. The discussion included emphasizing the interconnectedness of the various futures; addition of financial futures; technological futures as enabling agent for all other futures; ensuring a breadth of education for students; dynamic digital presentation format for the final Waterloo at 100 report; use of futures as pathway for students as well as an administrative structure; funding community engagement opportunities for students; policy innovation and knowledge transfer opportunities; structures around professional training and lifelong learning for faculty; leveraging community partnerships; strategic plan around for the physical campus and use of lands; and administrative and faculty structures at other institutions.

Narveen Jandu, Anne Galang and Fayaz Noormohamed left the meeting. Aldo Caputo and Johanna Wandel joined the meeting.

4. DIGITAL LEARNING STRATEGY

Aldo Caputo presented the Digital Learning Strategy, including the rationale for the project; representatives on the Committee; project timelines; overview of feedback; emerging themes, values and principles as well as emerging recommendations; experiences of students in digital courses; and experiences of faculty when developing content for digital courses. The Committee discussed instructor needs post-pandemic; development of courses inside and outside of the Centre for Extended Learning (CEL); need for understanding of the holistic learner experience at the University; and relationship between the Digital Learning Strategy and larger digital strategy for the university, including for non-traditional forms of learning.

Vivek Goel and Charmaine Dean left the meeting.

5. OTHER BUSINESS

There was no other business.

6. NEXT MEETING: Thursday, 27 October 2022 from 10:30 a.m. – 12:00 p.m.; Microsoft Teams.