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The University’s Risk Management Program

Presentation at the
Academic Leadership Program

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Purpose:

- Reporting to the Board
- Embedded risk philosophy
- Better managers

Overarching programs
• Policy
• Risk Appetite
• Mitigation Strategy
• Guideline
2 – Risk Appetite
3 – Mitigation Strategy
### New Definitions

<table>
<thead>
<tr>
<th>Category of Risks</th>
<th>#</th>
<th>Risk</th>
<th>New Definitions</th>
</tr>
</thead>
<tbody>
<tr>
<td>Environmental</td>
<td>1</td>
<td>Competitor</td>
<td>The risk of enhanced competition or actions of new entrants to the post-secondary education sector.</td>
</tr>
<tr>
<td></td>
<td>2</td>
<td>Government Policy*</td>
<td>The risk of changes in government policy regarding the post-secondary education sector.</td>
</tr>
<tr>
<td>Financial Resources</td>
<td>3</td>
<td>Capital Availability*</td>
<td>The risk of insufficient capital funding of the University.</td>
</tr>
<tr>
<td></td>
<td>4</td>
<td>Advancement*</td>
<td>The risk that University advancement efforts are insufficient to support ongoing fundraising.</td>
</tr>
</tbody>
</table>
• Implementation
• Motivation
• Integration
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All documents available @
https://uwaterloo.ca/secretariat-general-counsel/policies-procedures-guidelines/