

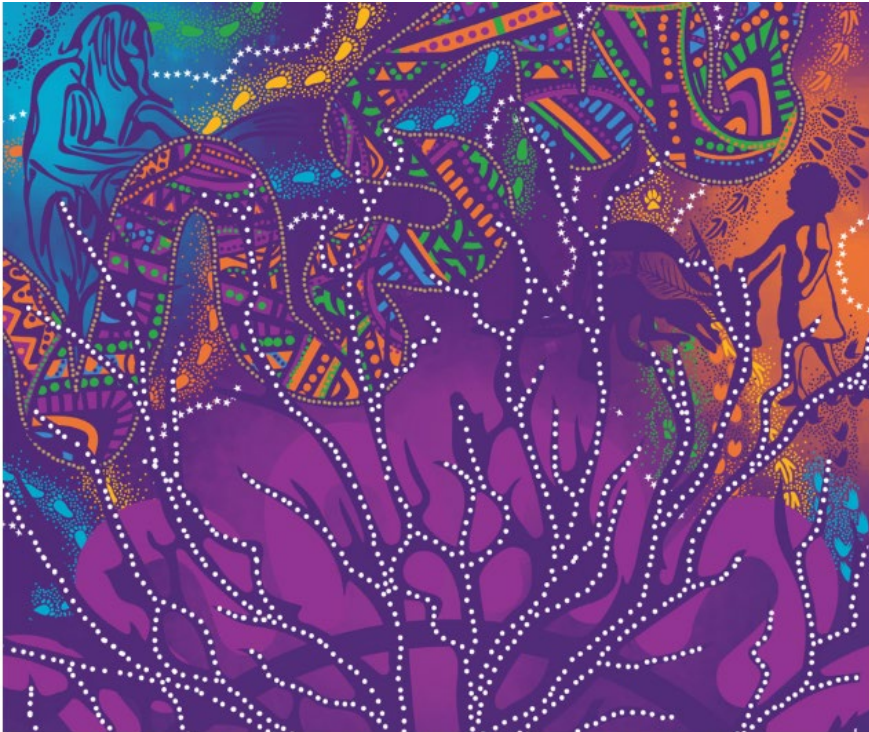
GLOBAL ERGONOMICS MONTH WEBINAR SERIES

# Supporting remote office work, pivoting back to the workplace during a pandemic, and the future of virtual workspaces

A New Way Forward for the Prevention and Management of  
Discomfort in Office Personnel: Learnings From Across the Globe

Venerina Johnston  
November 17, 2021

# Acknowledgement of Country



*A Guidance in Time* created by Quandamooka artists Casey Coolwell and Kyra Mancktelow

- I acknowledge the Traditional Owners and their custodianship of the lands on which we meet today.
- I would like to pay my respects to their Ancestors and their descendants, who continue cultural and spiritual connections to Country.
- I recognize their valuable contributions to Australian and global society

# Topics

- A. Physical and Psychosocial risk factors for neck symptoms in office workers
- B. Impact of covid lockdown on neck pain, work stress and physical activity in a sample of Swiss office workers
- C. Interventions to prevent and reduce the risk of discomfort experienced for those using a traditional office workstation and those transitioning to height adjustable workstations



Individual

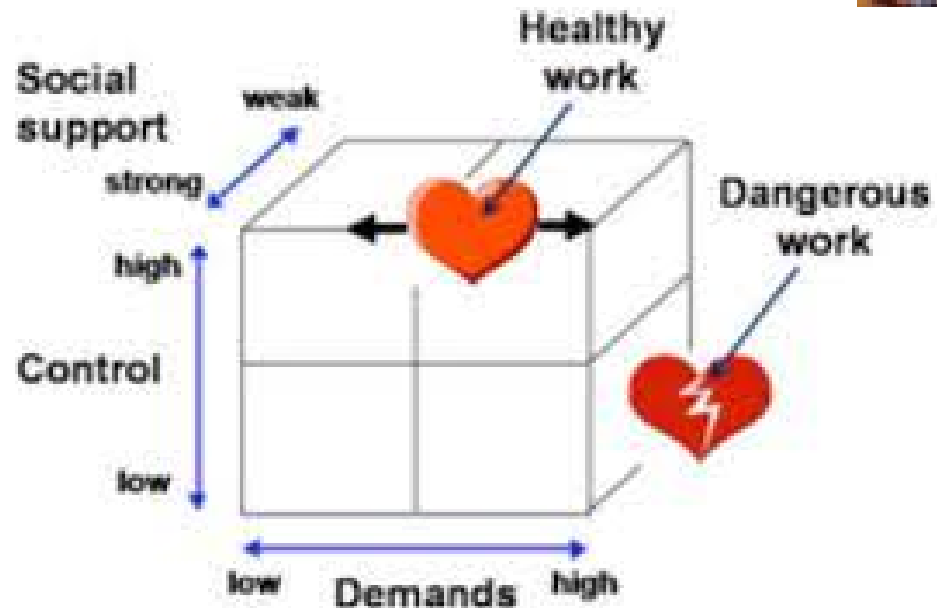
# Potential Risk factors for Neck pain



Work demands/workstation



Workplace Psychosocial factors



# Results

## Individual:

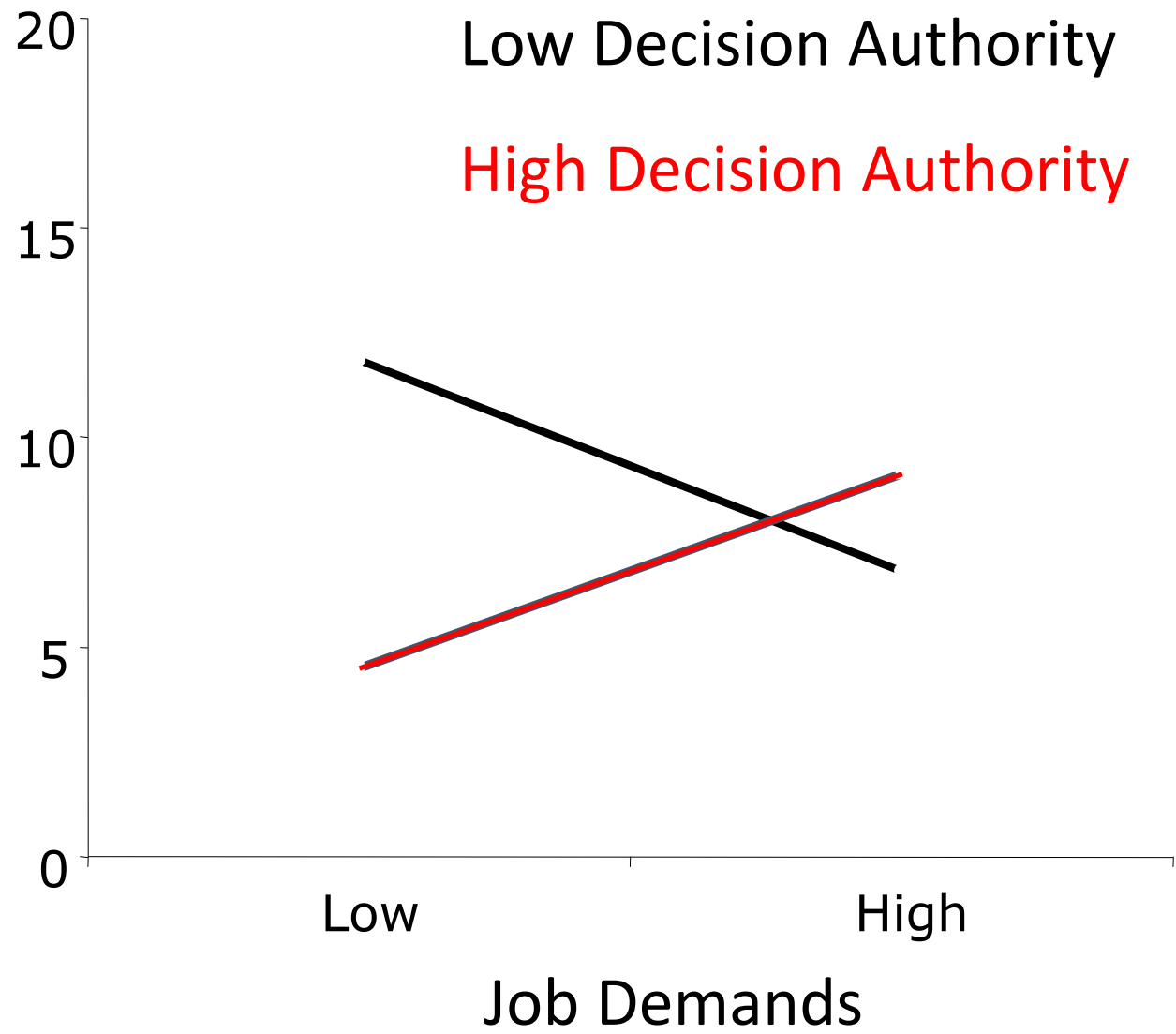
- Rarely performing physical activity
- A history of neck trauma
- Greater negative affectivity score
- Touch typing with extra force
- Use bifocals or graduated lens

## Workplace Psychosocial factors:

Low supervisor support

## Work demands/workstation

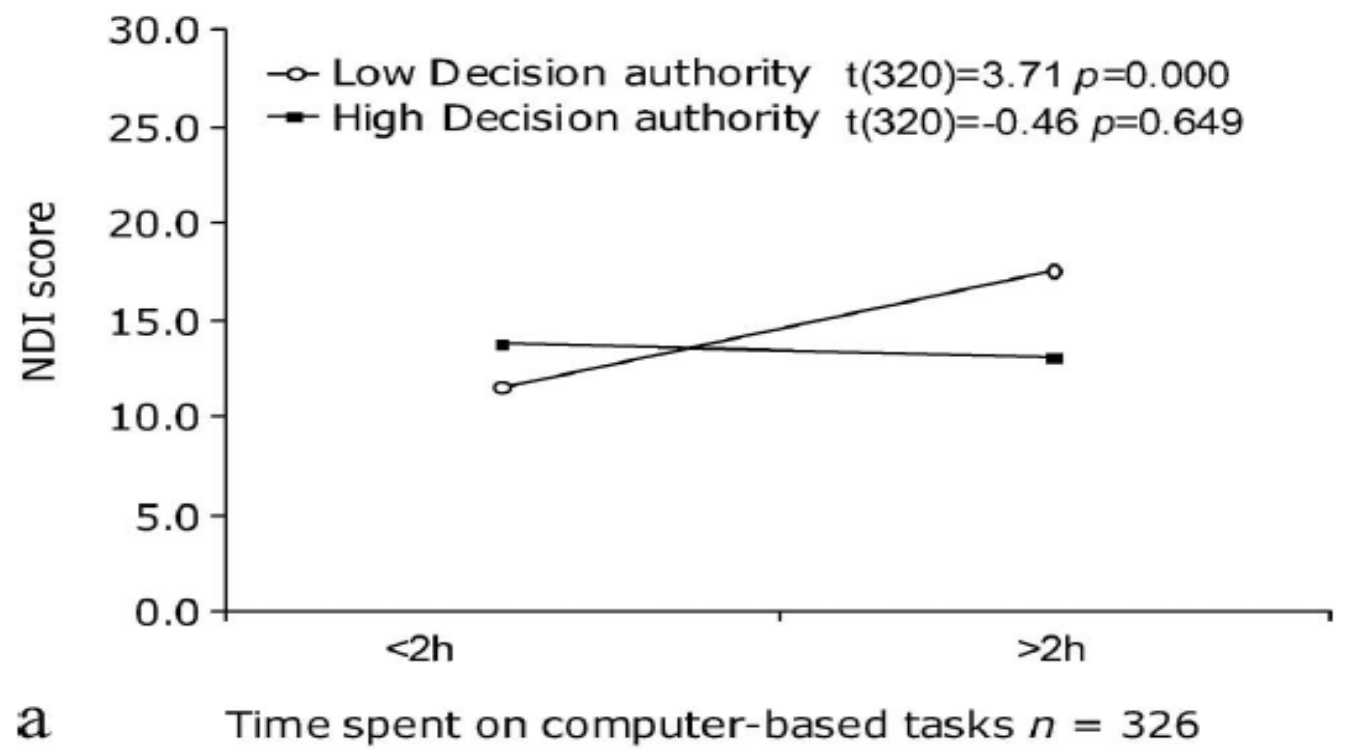
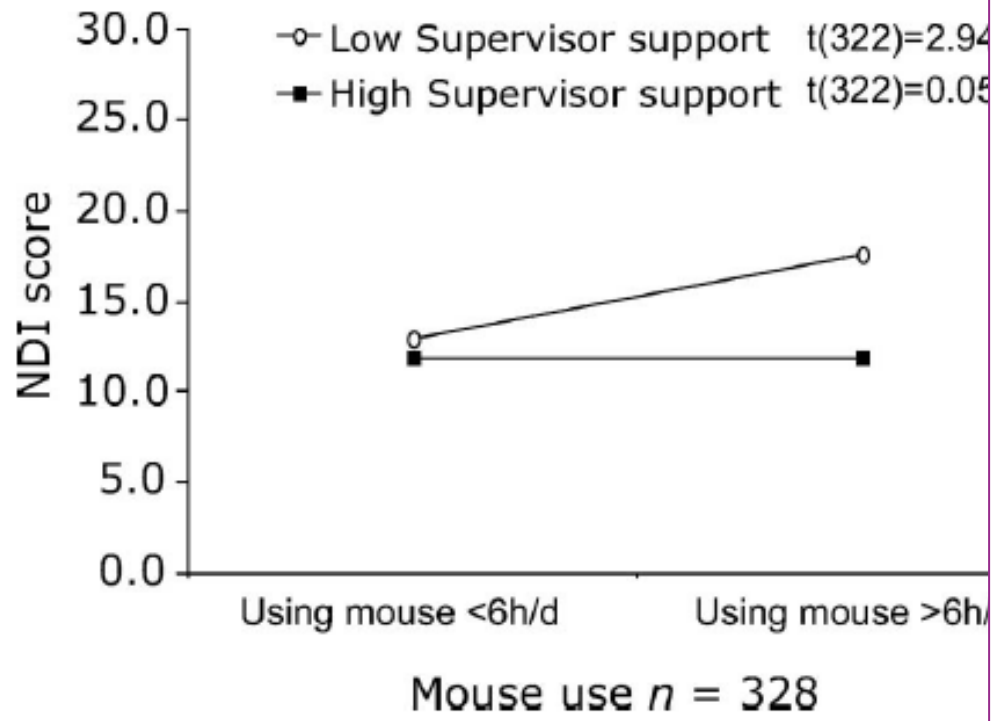
- Using keyboard or mouse for >6 hrs/day
- Sitting at the workstation for >2hrs before taking a break
- Perceiving the workstation as very uncomfortable
- Working without the arms parallel to the floor



Neck pain and disability with low supervisor support

(Johnston et al, Pain, 2007)

# Interaction of physical and psychosocial factors





# Take home messages

- Factors at the individual and workplace (ergonomic and psychosocial) are associated with neck pain and disability in female office workers
- Psychosocial factors interact to increase the degree of neck pain and disability
- Workplace ergonomic and work practices interact with psychosocial factors to increase the level of discomfort



# Which factors 'predict' neck pain in office workers?



Brisbane  
Australia  
n = 156



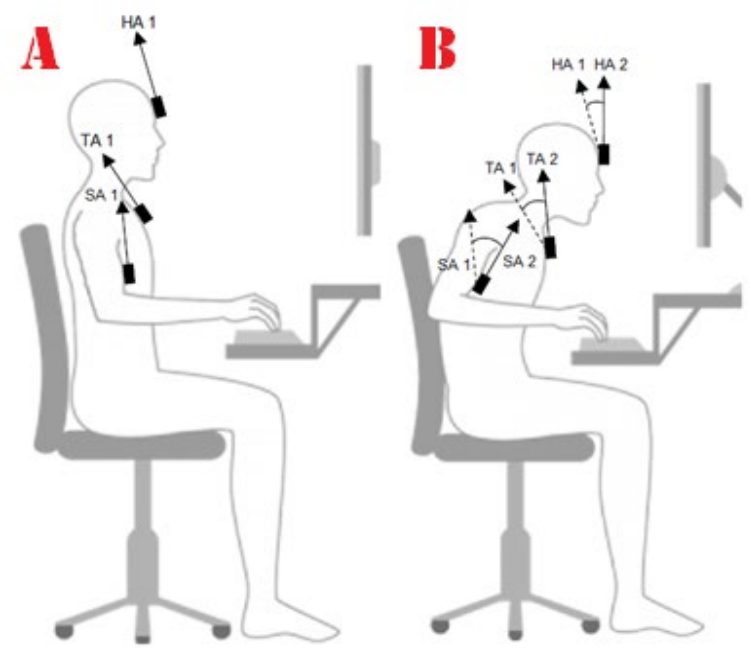
Daegu,  
South Korea,  
n = 58

# Baseline Factors measured

**Individual risk factors:** Age, BMI, psychological health (depressing, anxiety), coping style, physical activity levels; physical capacity level

**Workplace ergonomic and work practices:** desk height, keyboard and mouse positions were objectively assessed; Working posture during 1 hr of usual work was recorded using 3D motion sensors

**Workplace Psychosocial factors:** based on Demand-Control-Support model –49 items



**OUTOCME:**  
**Interfering Neck Pain**

# Results

**Incidence of neck pain:** 1.93 per 100 person months. 18% new cases

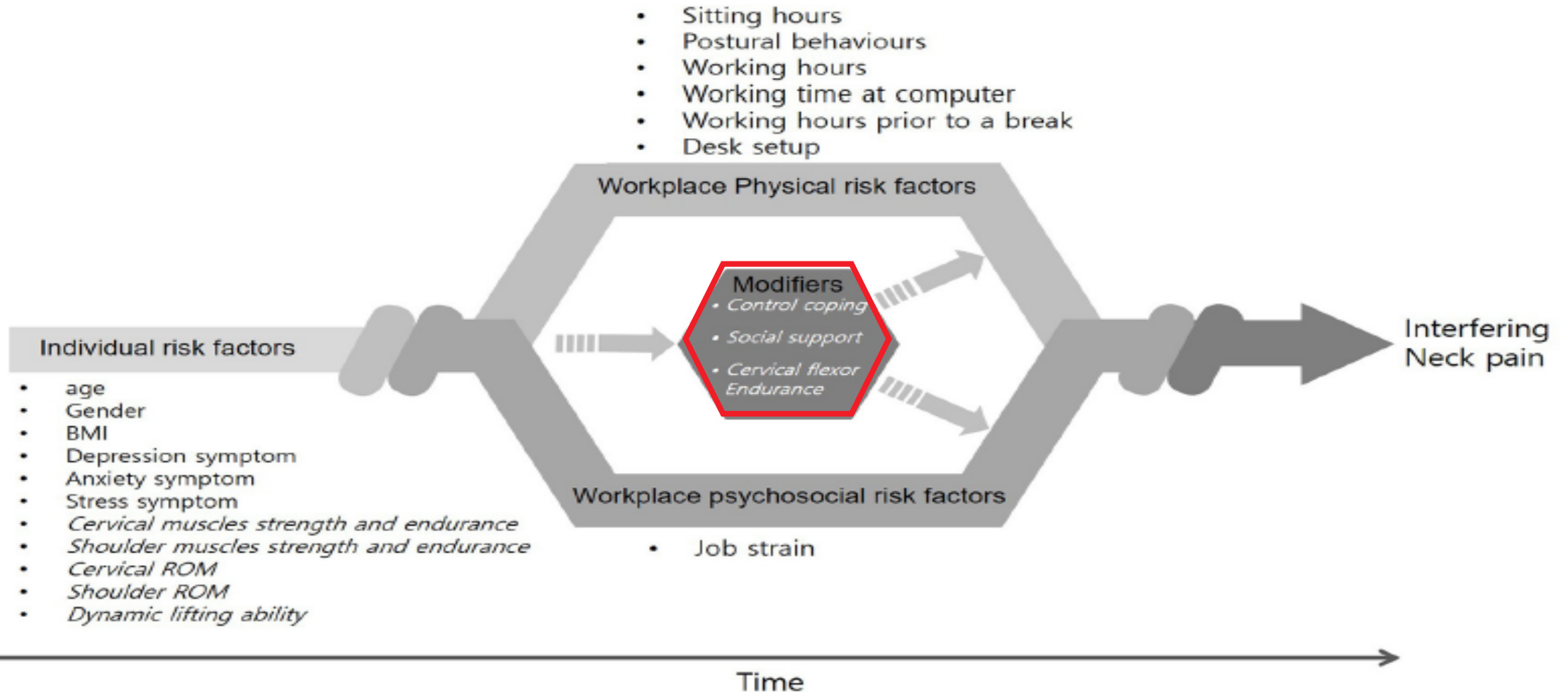
## Factors increasing risk of neck pain

- Longer sitting time (home & work)
- Higher job strain
- Higher psychological distress (+older age, female gender)

## Factors decreasing risk of neck pain

- Greater physical activity
- Greater time spent in neutral head and thorax posture
- Greater neck extensor muscle endurance and backward neck movement

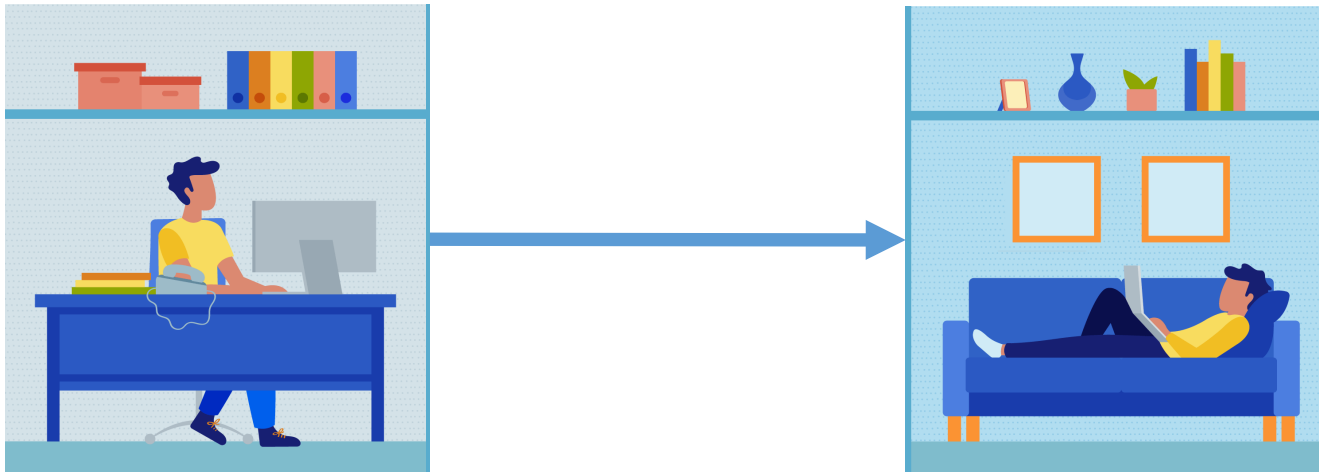
# Proposed etiological model for interfering neck pain in office workers



# Take home messages

- Individual, physical, and psychosocial risk factors independently and in combination contribute to the development of interfering neck pain in office workers
- The impact of these risk factors may be modified by other attributes of the worker (coping style, neck muscle endurance) and the workplace (social support)
- Results are generalisable to both cultures

# Working from home and Health



Australia: 46%  
US: 40%  
Switzerland: 50%

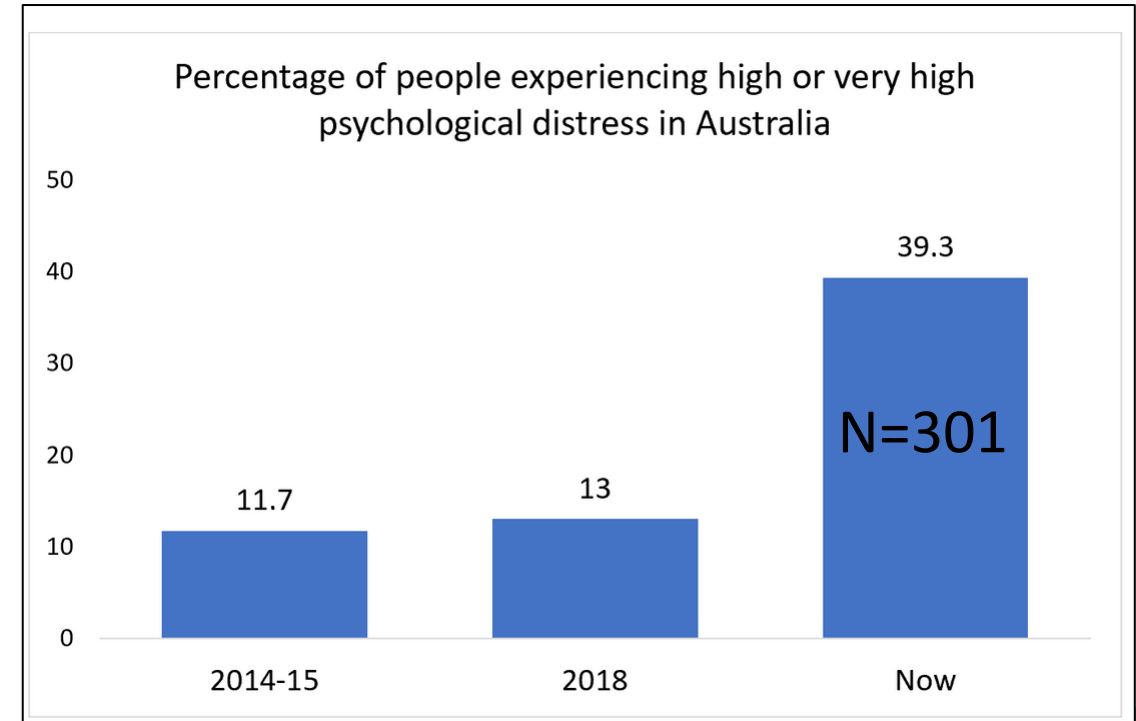


# Working from home and Health

## THE WALL STREET JOURNAL.

Working From Home Is Taking a Toll on Our Backs and Necks; Weeks of poor ergonomics on the bed or sofa have led to backaches, neck pain and headaches

Zitner, Aaron . Wall Street Journal (Online) ; New York, N.Y. [New York, N.Y]. 13 May 2020.



<https://www.transformativeworkdesign.com/post/tripled-levels-of-poor-mental-health-but-there-is-plenty-individuals-and-managers-can-do>





# Effect of the COVID-19 lockdown on neck pain and work stress among office workers



*This work was financially supported by the Swiss National Science Foundation (No. 32003B\_182389)*

*Co-authors: Andrea Aegerter, Manja Deforth, Venerina Johnston, Gisela Sjøgaard, Markus J Ernst, Hannu Luomajoki, Thomas Volken, Julia Dratva, Holger Dressel, Oliver Distler, Achim Elfering, Markus Melloh*

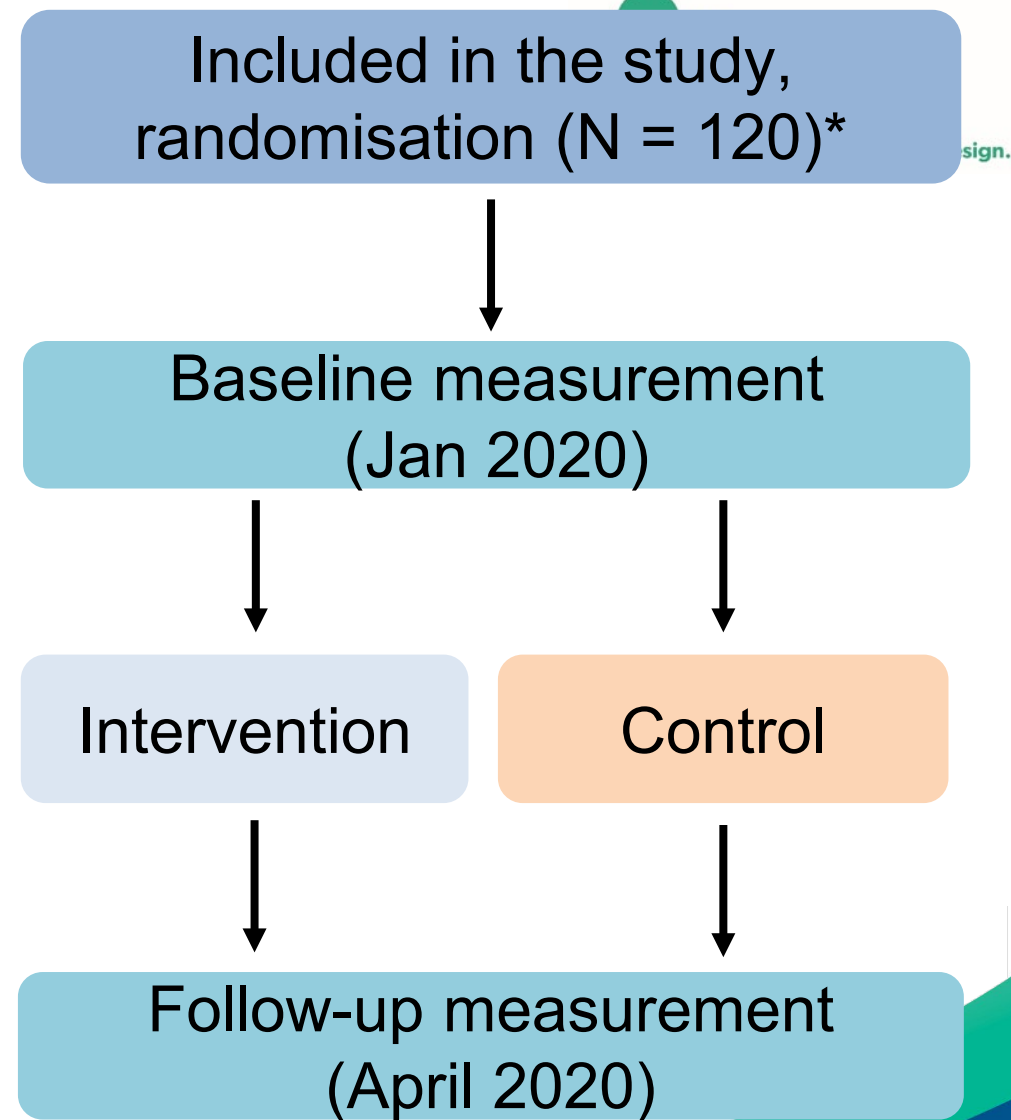
*The authors declare that they have no competing interests.*

# Design & Participants

Based on data from ongoing RCT

Inclusion criteria:

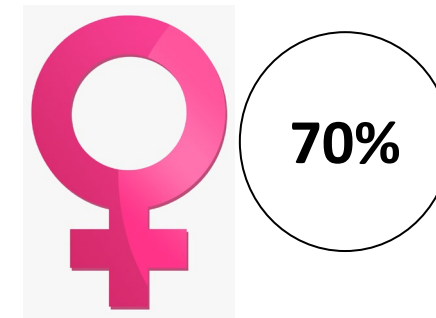
- Office workers from two Swiss organizations
- 18 – 65 years
- Working  $\geq 25$  hours / week
- With & without neck pain
- Only participants in the control group were included in the analysis



# Measures Recorded

## Neck pain (N = 69)

- Intensity (Numeric rating scale 0-10);
- Frequency (# days with neck pain last 28 days)
- Disability: Neck Disability Index (0 – 100 %)



## Job Stress (N= 75)

- Job stress index – 50 items
- Ratio of resources and stressors
- Scores from 0 (stressors < resources) to 100 (stressors > resources)



# Other measures recorded

## Physical Activity (N=76)

- IPAQ-SF during leisure, work and transport

## Workstation Ergonomics

- Self rated quality of workstation 1 (very good ergonomics) to 5 (very poor ergonomics)

## Work Practices

- number of breaks during working day
- time spent working at the computer (hours)

## Work Life Balance and Working Time

- Scored on 1 – 5 scale

# Results: Neck pain and Work Stress

## Neck Pain

- Neck pain intensity reduced 0.68 points during lockdown, not statistically significant or clinically relevant

## Job Stress

- NO change in the work stress conditions ? Improved work life balance

# Results: Other measures

## Workstation Ergonomics:

- No change in the number of work breaks, hours of computer work
- Strong evidence that workstation ergonomics was poorer when WFH vs the office
- Each working hour spent at computer increased NP intensity by 0.36 points

## Physical Activity Levels

- No reduction in total physical activity levels measured in MET min/week
- No reduction in walking, moderate or vigorous intensity exercise
- 54% maintained activity level, 17% less active, 29% more active

## Work Life Balance

- 43% improved work life balance
- 38% better working times

# Take home messages

- During the first 5 weeks of lockdown:
- **No change** in intensity, frequency or disability levels of **neck pain**
- **No change** in work stress
- **No change** in **physical activity levels** or type of activity
- Contributing factors: e.g., work breaks, work-life balance, psychosocial factors



## Interventions to

- a) prevent and reduce the risk of discomfort experienced for those using a traditional office workstation and
- b) those transitioning to height adjustable workstations



# Exercise and Ergonomics for Office Workers

To investigate the impact of a combined workplace ergonomics and exercise **compared to** ergonomics & health education in those with and without neck pain on:

- worker productivity
- severity of neck pain
- Incidence of neck pain



**Who?** General population of office personnel

**How?** Prospective one-year parallel cluster-randomized trial



# Design & Intervention

763 participants  
14 organisations

Workstation Ax + Neck  
specific exercise (n=381)

3x/wk for 12 wks group exercise training:

- 1 x 20 min supervised training
- 2 x 20 min unsupervised training
- Resistance tailored to individual strength and capability
- Performed during work time
- Exercise diary to record participation

Workstation Ax + Health  
Education (n=382)

12 wks x 1 hr group facilitated health  
promotion sessions

- goal setting, healthy eating, conflict management and healthy ageing
- No specific exercise topics
- Conducted during work time

# Primary Outcome: Health related productivity loss

Absenteeism  
(self-reported  
days lost last 28  
days)



=

Presenteeism\*  
(self-reported job  
performance 0-10  
past 28 days)

\$ Health-related  
Productivity loss  
(HRPL)#  
[Abs(days) +  
Pres(days)] ×  
Daily income

\*Presenteeism:  
Being at work  
but not  
performing  
optimally due to  
ill-health

# Summary of Productivity Outcomes

Participants in the Ergonomic and Exercise intervention demonstrated:

- General population of office workers - lower monetized productivity loss at 12 months of AUD276
- Lower sickness absenteeism at 12 mths in Neck pain cases

**‘managing worker productivity loss through a combination workplace ergonomics and neck-specific exercise training for office workers is a sound financial investment and business strategy with longer-term gains’**

# Summary of neck pain outcomes

- Exercise + ergonomic intervention achieved a **clinically (and statistically)** significant **reduction** in neck pain intensity in **All Workers** and **Neck Cases** **immediately** following the intervention period of 12 weeks
- Intervention effect **not** maintained at **12-mth** follow-up for either group
- Exercise adherence reduced from 70% (12 weeks) to 21% (12 mths)

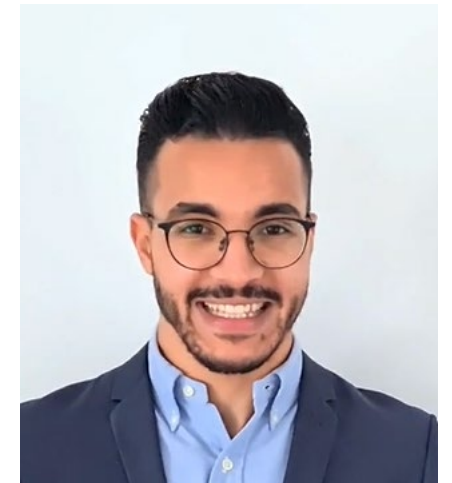
# Take home messages

- Workstation set-up generally meets recommended guidelines
- Exercise for **all workers** – lower productivity loss at 12 mths and less likely to develop neck pain
- Exercise for office workers with **neck pain** had greater impact on **reducing sickness absenteeism** at 12 months
- Exercise intervention had a *statistically significant* and *clinically relevant* reduction (>30%) in neck pain after intervention but not sustained at 12mths



# Sit-Stand workstations (SSW)

- What is the current understanding, use, and selection of sit-stand workstations
- How do organisations decide who should receive a SSW, and what training, if any, is delivered to them
- What factors associated with the investment (or not) in sit-stand workstations



# Aims and Methods

**ONLINE SURVEY  
(N = 270)**

**INTERVIEWS  
(N=24)**

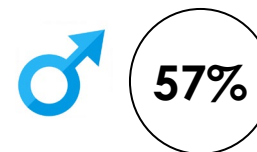
**Aims**

**Extent and current use of SSWs  
Training and policies on SSWs**

**Benefits /barriers to using SSWs  
Future strategies to enhance SSW use**

**Furniture Purchasing Decision Makers (Managers, Head of departments/divisions, Head of OHS)**

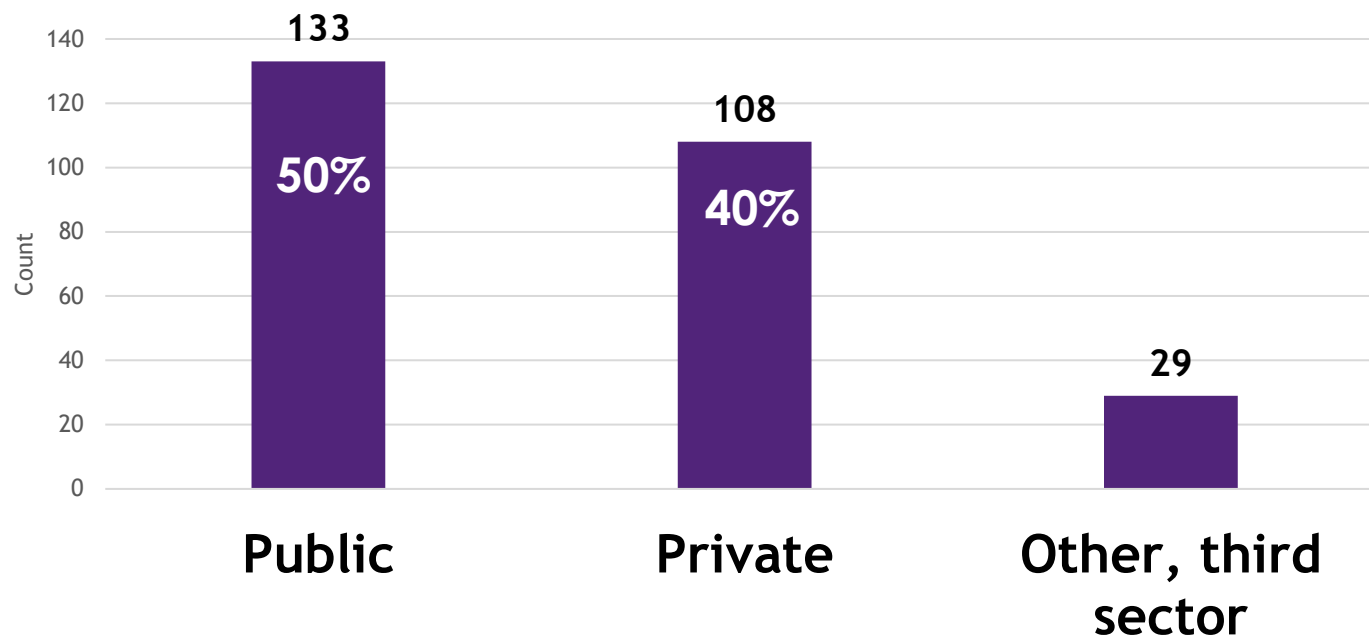
# Online survey



**62% Team leader / Middle Management**

**38% Senior Management / Executive**

## Organisations Sector



# Sit-stand workstation

## Types of SSWs



40%

**Electric  
SSW**



36%

**Desk  
Mounted**

## Who has access to SSW?

- 40% On Request
- 28% Workers with medical history
- 12% Everyone

72% SSWs use is not monitored  
51% Not provide training on SSW use  
79% No strategy to support SSW use  
61% not have, guidelines, information

# Reasons for investing / not in SSW

## Reasons for NOT investing in SSWs (N=54)


- 26% Budget constraints
- 26% not a priority for the organisation
- 22% office layout not enable installation
- 26% other reasons

## Reasons for implementing SSWs (N=216)

- 34% to reduce MSD and injuries
- 28% to improve health and well-being
- 23% to increase employee satisfaction



Financial  
implications



Scepticism  
around  
regular use



Concerns on  
cost/benefits

## Benefits to using SSW

- **SSWs promote ease of postural change, which eases discomfort and increases feelings of wellbeing and productivity**



*“We do find that the people who are using the sit-stand desks actually like them. They’re not getting sore backs or sore necks as much as they used to”* OHS Consultant

- **Employees feel rewarded and valued when provided with SSWs**



*“The fact that, if a staff member asked for something, in this case a sit stand desk, if they get that sit stand desk they actually feel that they’re a little valued and they feel like people are taking notice of what they say. So, that’s a really powerful thing within an organisation. It makes people happy”* Safety and Wellbeing Adviser

# Barriers to using SSW

- **Design limitations of certain types of SSW affect use by employees**
- **Clear guidelines and evidences from trusted sources are needed to support the use and implementation of SSWs**

*“In terms of guidelines, there’s a lot of conflicting information out there and we still need to do a lot more research. I haven’t seen any definitive recommendations out there”* HS and Ergonomics Consultant

- **Individuals’ motivation to change their prolonged sitting habit impacted the use of SSWs**

*“People that haven’t had back issues are influenced by the fact that they don’t think they need it”* Business Manager

- **Practical issues in the workplace impact the use of SSWs**

*“There’s a little bit of loss of privacy in certain office arrangements”*



# Future Strategies to the use of SSWs

*“it's just about education... providing information about good work practices, good posture and health in general could raise awareness of employee”* Organisational Development Coordinator

*“**removing that authoritarian language...** It's just about explaining the benefits to each individual and giving widespread education about the **importance of changing postures and movement and avoiding static positions** and things like that”* Ergonomist consultant

*Obviously, we're becoming more remote, and there needs to be a **technology-based training**”* WHSEQ Manager

# Take Home Messages

- Half the organisations provided SSWs on request and/or for employees with medical reasons
- Decision makers perceived benefits of SSWs align with studies from Australia, USA, UK ie increased staff satisfaction and productivity, greater movement and postural changes potentially reducing discomfort
- Majority of organisations neither monitor the use of SSWs nor provide any strategies to support the use of SSWs
- Financial implications main barrier for investing in SSW

# Summary of today's presentation

- **New way forward** – consider risk factors across multiple domains, as they interact to increase risk; consider moderating factors like social support and coping strategies
- **Managing discomfort** – combination interventions likely to be more helpful than single one-off interventions
- **Working from home** not impose negative health impact on office workers
- **If investing in SSW**, consider the why and how to support use
- **International perspective** – Australia, South Korea, Switzerland

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