

READY FOR RENEWAL

2021-22 was another demanding year at Conrad Grebel University College—as it was everywhere. Much of this year at the College was spent 'pivoting'—adapting our programs to the constraints of the pandemic. We made plans, and frequently changed them, as COVID-19 developed in unexpected ways. Most classes remained online through the fall term, and the return to in-person study in winter term was delayed due to the Omicron wave.

In these less-than-ideal circumstances, Grebel continued to express its mission in powerful ways. There were stimulating public lectures, remarkable concerts, and countless "ah-ha" moments in the classroom. In April, we held a moving in-person Convocation celebration for our graduates—our first in three years.

Our residence continued to be a place of welcome and belonging for a wonderfully diverse group of students. Thalia Stefania Criollo Guererro, a Music major from Chile, described her first-year experience this way: "I was surprised about the true commitment to community.... Here I have also met friends for life from multiple backgrounds, not just cultures, but also with identities and sets of beliefs different than mine."

In a year when it was challenging to look even two or three weeks ahead, we lifted our sights to develop a new three-year Strategic Plan, which our Board adopted in April 2022. Thinking together about the future was a welcome respite from pandemic pivoting, and it helped to restore our sense of purpose and hope. The plan, entitled "Renewing an inspired community" expresses our thirst for new vitality and spirit, and our interest in reimagining what Grebel can be at its best. After two years of pandemic, we are ready for renewal.

Our plan invites us to build on the best of what we do at Grebel—focusing on the student experience, the reach of our teaching and scholarship, and the quality of our relationships with the University of Waterloo, Mennonite Church Eastern Canada, and our many other community partners. We hope you'll take some time to read the plan, which is available at uwaterloo.ca/grebel/strategic-plan.

Grebel is a vibrant, resilient place because of the many people who belong to the College community. On behalf of the Board, we thank everyone—our faculty, staff, alumni, partners, donors, and especially our students—for your diverse contributions to the College through these trying times.



In April, President Marcus Shantz addressed graduating students and families at Grebel's first in-person Convocation in three years.



By the end of the winter term, Music students were pleased to perform together and enjoyed a small audience at their concerts.



Move-In Day required creative balancing of crowds, but incoming students still experienced the thrill of moving out on their own and were welcomed by enthusiastic upper-year leaders.

PROGRAM HIGHLIGHTS

Faculty and staff persevered and enjoyed connecting with students in person when possible, even as the COVID-19 pandemic continued to complicate teaching plans. Given uncertain public health conditions, Grebel faculty prepared to teach fall courses in a variety of online and in-person formats. After planning for a completely in-person winter term, courses went fully virtual once again, before eventually moving in-person.

As part of strategic planning, academic program personnel identified numerous ways to explore new pathways for learning while individual programs continued conversations on how to integrate anti-racism and intercultural competence into their programs. For example, the PACS program began to review and revitalize core curriculum, while Theological Studies worked on public, intentional, and explicit affirmation of LGBTQ+ students.

Music faculty navigated COVID-19 protocols for singing and playing instruments, and delivered a successful music studio and ensemble program by streaming concerts and recitals on You-Tube. PACS navigated faculty and staff changes, and benefited from energetic student leadership in both the undergraduate and graduate programs. Over the year, MPACS emphasized extracurricular learning and networking opportunities, as well as engaging in a local context. Theological Studies offered numerous events, workshops, initiatives, and structured conversations to build community and foster discussion. Spirituality and Aging hosted a global conference online over the duration of three weeks. Toronto Mennonite Theological Centre (TMTC)offered a well-attended series of monthly forums for attendees from across North America. The Milton Good Library maintained full in-person services for most of the year, thanks to Grebel's dedicated and creative librarians. Considerable work was done in the Mennonite Archives of Ontario on Indigenous issues and requests for remote archival services were the highest in ten years.

Johonna McCants-Turner began her role as Associate Professor of Peace and Conflict Studies in July, and David Neufeld was hired as Assistant Professor of Mennonite History.

UNDERGRADUATE TEACHING

Grebel course enrolments rose for the sixth consecutive year, the result of a sustained effort to grow enrolments in keeping with our teaching commitment to the University of Waterloo. Attracting students from all faculties at UWaterloo, Grebel offered major, minor, and diploma programs in PACS and Music, and taught undergraduate courses in Mennonite Studies, History, Religious Studies, and Sociology.

GRADUATE STUDIES

In 2021-22, Peace and Conflict Studies (MPACS) and Theological Studies (MTS) welcomed 22 and 8 new master's students respectively. With graduate course enrolments at 368, there were 41 MTS students and 52 MPACS students enrolled. TMTC, a graduate teaching and research centre, celebrated six Associate and Fellow doctoral defenses.

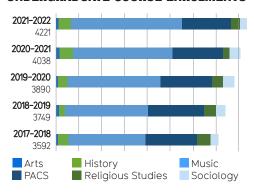
CONFLICT MANAGEMENT CERTIFICATE

This popular continuing education program successfully delivered all training online, in two streams: Conflict Management and Mediation, and Conflict Management and Congregational Leadership. There were 581 workshop registrants and 35 participants were granted certificates.

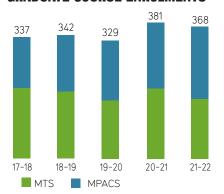
KINDRED CREDIT UNION CENTRE FOR PEACE ADVANCEMENT (CPA)

Twenty-six students worked in the CPA and enjoyed practical learning opportunities with peace practitioners, entrepreneurs, and researchers. The CPA deftly led the PeaceTech Living-Learning Community, the Map the System Challenge, and the Peace Innovators program. Two new start-ups joined the Grebel Peace Incubator while three finished in the program. \$96,426 in external funding was leveraged for projects with CPA participants in 2021-22. Despite visitor restrictions, the CPA hosted two Grebel Gallery exhibits.

UNDERGRADUATE COURSE ENROLMENTS



GRADUATE COURSE ENROLMENTS





Faculty taught in creative locations in the early fall, and students especially enjoyed the outdoor classroom.

SCHOLARSHIP, SERVICE, AND OUTREACH

Over the course of the year, numerous virtual public lectures, concerts, panels, book launches, faculty forums, and conferences showcased the variety of scholarly expertise of Grebel faculty. Faculty activity highlights can be found in every issue of *Grebel Now* under Sampling of Scholarship, and include published books, chapters, and articles, as well as workshops and presentations.

RESIDENCE AND ASSOCIATE STUDENTS

2021-22 was another year of shifting plans and transition for Student Services. COVID affected all aspects of programming, but 280 students built a vibrant community despite the remaining public health restrictions. The residence and apartments were open with increased capacity each term, and by the end of the winter term, associates and visitors were invited back to campus. Our expanded kitchen and dining room were put to good use as we welcomed more and more people back to Grebel.

88 student leaders planned many activities to create connection and community among students on campus. 22 students who had been virtual residents the previous year transitioned to residence seamlessly and many took on leadership roles. Student leaders were essential in welcoming new Grebelites and introducing beloved traditions such as Orientation Week, the Roommate Challenge, Mocktails, talent shows, and GrebelBowl. Students also planned extra community-building activities like campfires, fundraisers, skating parties, snow sculptures, games nights, walk-a-mile, door decorating, and so much more!

Highlights of the year included a bike trip to Queen's Bush, a Student Leaders Symposium, welcoming new students and their families on Move-In Day, a re-imagined retreat on the Grebel campus during Orientation Week, and a much-anticipated Lessons and Carols service. The year culminated in an in-person live-streamed Convocation service in April.

Students showed active citizenship through local Reading Week excursions, volunteering at the House of Friendship and St. John's Kitchen, participating in the student refugee program, initiating Green Team activities, and competing in the C. Henry Smith Peace Oratorical Contest.

Faith development took many forms, including Tuesday Night Worship, Sunday Night Hymn Sing, and Wednesday Chapels. Along with the Chaplain, a team of 10-12 Chapel Conveners steered the weekly worship service, focusing on stories of challenge and transformation, and asking the question, "where is God?" Faculty, staff, and students were invited as speakers.

Until February, Community Supper was restricted to residents only, and it was a joy to finally welcome associates back to this weekly meal. Spanning a wide variety of topics throughout the year, Community Supper speakers included Cesar Jaramillo from Project Ploughshares, who spoke about the war in Ukraine, Grebel faculty sharing about their programs, a panel of alumni lawyers, and graduating student reflections.

The pandemic heightened concerns about student mental health in universities across Canada. Grebel's Student Services team was alert to student wellness issues, connecting students to professional supports. Fall residence numbers were significantly lower due to uncertainties about campus life during the pandemic and the challenge of virtual recruitment. However, the promise of a return to fully in-person learning resulted in a record number of brand-new students moving into Grebel for the winter term.

In the spring term, Chaplain Ed Janzen retired and Jessica Reesor Rempel was hired for the interim. Plans for Mary Brubaker-Zehr's retirement as Director of Student Services resulted in the hiring of Beverly Fretz, who began work in July 2022.

Amidst the challenges and restrictions, students and staff showed resilience and good humour as they successfully worked together to create a warm and welcoming place for both new and returning students this year.

> Grebel followed the University of Waterloo's vaccination and mask mandates to ensure a safe environment for students and employees.





Chapel services took place online for the spring term and during the January lockdown.

They moved outside from September to November, and finally met back in the Chapel during the cold months.

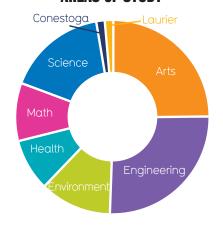


It was exciting to hold end-of-term celebrations in person again, including yet another epic Grebel talent show!

REGIONS

nLaiono	
LOCATIONS	STUDENTS
British Columbia	6
Alberta	1
Saskatchewan	7
Manitoba	7
Ontario	241
Quebec	2
Nova Scotia	1
USA	5
International	10

AREAS OF STUDY





GREEN INITIATIVES

A new Green Team was created, comprising students, staff, and faculty who meet regularly with Sustainable Waterloo Region advisors to form a plan for reducing Grebel's carbon footprint. As a first step, WalterFedy completed an energy and water audit for Grebel that identifies opportunities to

reduce carbon emissions through equipment upgrades and facility improvements. Sustainable Waterloo Region awarded Grebel a "Rookie of the Year" award for the College's progress over the first year of membership. Grebel has seen increased use of the electric vehicle charging stations and has enjoyed the seasonal changes on completed green roof of the new kitchen.



Merveille Mwankin is one 187 Grebel students who received an award or bursary in 2021–22. Donors are key in helping to make post–secondary education affordable and attainable.

FINANCE

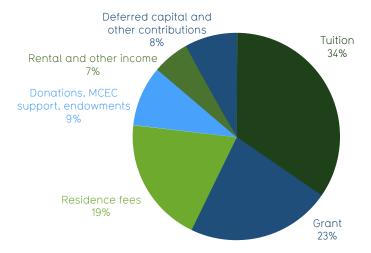
Revenues recovered somewhat this year, but were still below prepandemic levels by more than \$1,000,000. The decreased revenue was due to fewer students in the residence compared with a normal year, and almost no ancillary revenue from rental groups and summer conferences. Despite this challenge, Grebel ended the year \$185,000 better than budget through careful expense management.

Undergraduate tuition is the largest single source of income for Grebel, representing 31 percent of total revenues. Tuition is regulated by the Ontario government and has been frozen since 2018. An annual provincial grant tied to enrolments represents another 16% of our revenues. This per-capita grant has also been frozen for many years. Ten percent of revenue came from donations to operations from Grebel supporters, including \$146,462 from Mennonite Church Eastern Canada.

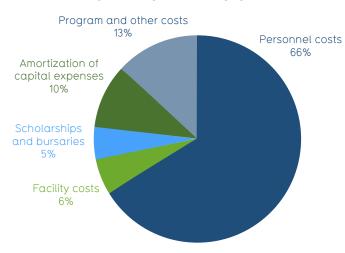
Grebel provided \$496,000 in financial assistance for students in 2021-22, an increase of \$31,000 over the prior year. These awards are funded from a combination of endowment income, annual donations, and general operating funds. Roughly \$300,000 of this total goes to students in the College's two graduate programs: Master of Theological Studies and Master of Peace and Conflict Studies. Strong financial aid from Grebel lowers barriers to attend university, increases student retention, and attracts talented students.

187 Grebel students received a total of
\$496,068 in awards and bursaries in 2021-22.
\$247,940 (50%) was allocated from operations and Grebel Fund.
\$248,128 (50%) came from annual donor gifts and endowment earnings.

2021-22 TOTAL REVENUE



2021–22 TOTAL EXPENSES



ADVANCEMENT

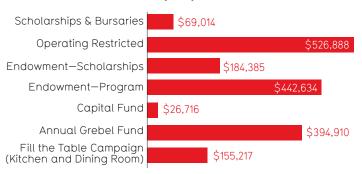
Grebel donors stood by the College once again during another year of reduced revenues and budget challenges. With an ambitious goal of \$400,000 for the annual Grebel Fund, donations came within 99 percent of that target. This support provided much-needed financial aid for students and funds for programs such as the Library and Archives, the Chapel program, and Mennonite Studies.

In addition to giving to the Grebel Fund, donors provided \$527,000 for special projects that included the Indigenous-Mennonite Encounters conference held in May 2022, art acquisitions, a memorial garden, and the Spirituality and Aging research program.

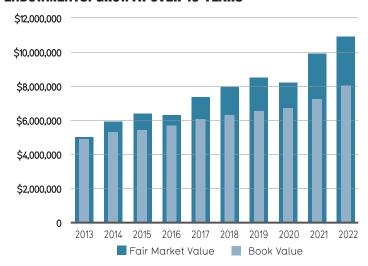
Gifts to endowments totalled \$626,000, a significant increase over the 2020-21 tally of \$246,000. Endowed gifts were designated for programs such as Mennonite Studies and for a variety of student awards. The annual income from these endowments is intended to support students and programs in perpetuity.

Due to the success and completion of the Fill the Table building campaign, total donations in 2021-22 decreased from the previous year. Grebel raised \$1,800,000 this year, compared to \$2,125,000 in the previous year. When building campaign gifts are excluded, the College had a record year for donations. This strong support has helped Grebel to weather both the pandemic and another year of flat revenues from other sources. Thank you!

DONATIONS RECEIVED: \$1,799,765



ENDOWMENTS: GROWTH OVER 10 YEARS





Ann L. Schultz (BA 1990) was presented with Grebel's 2021 Distinguished Alumni Service Award at a brunch that featured a panel of alumni educators who reflected on Teaching in Challenging Times.



Family and friends of Becky Frey were part of a student Memorial Garden dedication service.

Donations on Giving Tuesday were used to purchase audio recording equipment for the Music Department. Donations were matched by challenge champions David and Dianne (Daniels) Conrath (BA 1988).





Former Grebel Dean and Interim President Jim Pankratz, with his wife Goldine, established a planned gift to fund the yearly Benjamin Eby Lecture series.

GREBEL'S INDEX Interesting numbers from 2021-2022



Average cost of undergraduate arts tuition at an Ontario university in 1990:

\$1,653

In 2022:

\$6,083

rent for a single room off-campus in Waterloo:

Typical monthly

S600-S900

Average debt owed by Canadian bachelor's degree students at graduation (2021):

\$26,075

Students assisted by Grebel's student awards in 2021-22:

Median amount received

by each student:

\$2,653

Annual amount donated by Grebel students to sponsor refugees to live at Grebel:

\$10,700

Number of student refugees sponsored by Grebel students since 2007





Original goal of Fill the Table fundraising campaign for the kitchen and dining room:

\$3,000,000

Final amount raised by Fill the Table campaign: \$4,200,000+

Market value of Grebel's endowment portfolio on April 30, 2022

\$10,559,382

Fundraising goal per year published in Grebel's 2022 Strategic Plan:

\$2,000,000

109

39

28

17

Funds generated from Grebel's endowments to support scholarships and programs in 2021:

\$370,327

Annual emissions. in metric tons, of greenhouse gases from Grebel's 435 campus:

Amount UWaterloo has committed to reduce its GHG emissions 35%

Minimum cost of improvements required for Grebel to reduce its emissions by 35%:

\$3,000,000



The year Grebel's PACS program became the first undergraduate peace studies program in Canada.

> Number of PACS undergraduate course enrolments in 2021-22:

Total number of residence and

280 associate students:

Number of students in residence student leadership roles:

Countries of origin for

residents and associates:

Religious traditions represented:

10

Percentage of residence

and associate students who identify as Mennonite:

29%

Percentage of students who identified as Mennonite in 1970-71:

Percentage growth in annual undergraduate course enrolments at Grebel since 2018: **18%**

Number of students majoring in one of Grebel's undergraduate programs in 2021-22:

Number of majors in 2021-22:

Number of students graduating from Grebel's MTS and MPACS programs in 2022:

bread dough:

MTS students enrolled in practicum experiences in churches and other settings:

Number of moving flywheels in "We Are All Engines of Joy" art installation:

28

Tablespoons of yeast required for one batch of community supper

Year Grebel offered the first music courses at the University of Waterloo:

Number of music course enrolments in 2021-22:

THANK YOU TO GREBEL'S GENEROUS DONORS

612 DONORS SUPPORTED OUR STUDENTS AND MISSION THIS YEAR!

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IBM Canada Ltd. Matching Gift Program

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Marcus Shantz met with inter-cultural pastors of Mennonite Church Eastern Canada at the 2022 Pastor's Breakfast in April.

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Joel Keller Sharon Gingerich

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Graduating students were invited to a Grad Class Send-Off reception where they were welcomed as Grebel alumni.

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Vic and Shirley Neufeld

Kevin and Noreen Neufeldt Aldred and Erna Neufeldt Niagara U.M. Church



Vic and Rita Krueger visited Grebel and met Joshua Cheon, the recipient of The Vic and Rita Krueger Family PACS Award.

David and Doris Martin Wilmer Martin and Phyllis Miller **Pauline Martin Kevin Martin and Kim** Bowman Nathan and Julia Martin

Laverne Martin Llovd Martin

Murray and Yvonne Martin Orvie Martin

Matt and Katie Ninomiya Marcella and Akiie Ninomiya Kris and Stanley Nissley

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