Rachel Anderson, a Master of Peace and Conflict Studies (MPACS) graduate who completed the program in April, 2014, painted this image as part of her journaling/processing/reflecting process throughout her first year in the MPACS program. Rachel submitted this painting to Reina Neufeldt as part of a class assignment for PACS 602, The Practice of Peace. Rachel describes the meaning behind the painting this way:

“This painting was inspired by the MPACS program and my experience in the first two semesters. It is meant to represent the beauty of peace-work, the passion of peacemakers, and our unfailing desire to bring peace to the world even in the face of such darkness.”
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1. Welcome From the Chair

Welcome to the Master of Peace and Conflict Studies program at the University of Waterloo and Conrad Grebel University College! We are glad you are here.

Throughout your studies, you will be part of a cohort within a community united by a commitment to pursuing justice and peace, undergirded by values of local and global engagement, compassionate service, responsible citizenship, and scholarly excellence. These values inspire us to create a setting within which each person is part of the community and a resource for others. We expect that you will learn in the classroom as well as in the hallways, from fellow students as well as from professors and members of our administrative team. We look forward to getting to know you better and hearing your stories.

Faculty and staff are here to guide and assist you as you refine your interests, ask new questions, engage with new challenges, explore new opportunities, and develop your strengths. We take our roles as teachers and mentors seriously, and do our best to create a caring and collaborative environment that supports academic success, personal reflection, and professional growth. You are our future colleagues in the pursuit of social justice, conflict transformation and peace.

Conrad Grebel is an affiliated college of a research university recognized internationally for integrating innovative academic curriculum with experiential learning and practical applications. In MPACS we see ourselves as continuing this tradition with our unique blend of interdisciplinary scholarship, research, experiential learning, and reflection. Our academic partners provide course options for MPACS students at the Balsillie School of International Affairs, in the Political Science Department, and in the School of Environment, Enterprise Development. We also see ourselves benefiting from being located in a college rooted in the Anabaptist/Mennonite heritage and informed by Grebel’s mission to “seek wisdom, nurture faith and pursue justice and peace in service to church and society.” There are also elective course options for MPACS students within Grebel’s Master of Theological Studies program.

Our building and the University of Waterloo is situated on the Haldminad Tract and the traditional territory of the Neutral, Anishinaabeg and Haudenosaunee peoples. It is territory governed by the Dish with One Spoon Wampum and is land promised to the Six Nations Confederacy (Haudenosaunee) to sustain them in perpetuity. At Grebel we recognize that we have benefited from living and working on this colonized land. Our work at reconciliation with Indigenous peoples includes decolonizing our education, historical narratives, our minds, and our hearts. This is an ongoing process, and we have a long way to go. We do this in humility and gratitude to our Indigenous neighbours, past and present. We invite you to join us in this work during your MPACS studies.
This Handbook is designed to help you navigate the MPACS program and to take advantage of the many opportunities open to you as a graduate student at Grebel and the University of Waterloo. The Handbook includes a roadmap through your MPACS journey, an inventory of resources and services, helpful information relating to student finances, MPACS policies, and material related to career development. We are mindful that graduate studies can be stressful and encourage you to develop a plan for self-care and wellness during your studies. While we look to support a healthy MPACS community here at Grebel there are many more resources and professional supports helpfully offered through Campus Wellness.

Please take some time to familiarize yourself with the contents of this Handbook, and let us know if you have any suggestions for updating and improving it.

We wish you much success as you begin the academic year and look forward to being part of your learning journey.

Reina Neufeldt, PhD
2. **Program Overview**

**Program Mission**

The Master of Peace and Conflict Studies (MPACS) program is a coursework-based, professional degree that empowers students with knowledge and skills to contribute to nonviolent peacebuilding. Combining rigorous interdisciplinary scholarship with experiential learning opportunities, the program provides graduates with tools to understand sources of conflict, polarization, and systems of violence, as well as to imagine and initiate transformative peacebuilding. Our distinctive focus is on civil society and community-led change.

**Overview**

The MPACS program is an interdisciplinary program that integrates scholarship with opportunities for practical experience. Each year, the program welcomes a cohort of approximately 16 full-time students, and 2-3 part-time students. MPACS students take a combination of core PACS courses, PACS electives, and PACS cross-listed electives, offered with the cooperation of other programs and departments at Waterloo. In order to graduate, students must complete 5.0 units: 2.5 units (5 courses) of core courses; a minimum of 1.0 unit (2 courses) of PACS electives; and 1.5 units (3 courses) of either PACS electives or PACS cross-listed electives. In addition to these course requirements, MPACS students must complete two Milestones: the Research Colloquium (completed during any term except the first), and the Academic Integrity Workshop (usually completed during orientation). These requirements are detailed in full in the section in this manual entitled [Program Requirements and Options](#).

**Approach to Peace**

The Peace and Conflict Studies department at Conrad Grebel University College envisions peace holistically as a healthy society where communities and individuals flourish. Peace involves just relationships among its members; it is a space where all people are welcome to pursue goals that enhance the well-being of themselves, their communities, and their environment. Building a culture of peace requires the efforts and responsibilities of individuals or groups of individuals who will intersect all sectors of society.

Rooted in this holistic vision of peace, the Master of Peace and Conflict Studies (MPACS) program is premised on the belief that an effective and healthy society is one in which the state, the marketplace, and civil society act as equally-balancing building blocks. As the three-legged stool diagram illustrates, if one sector governs or overrides the others, like the dominant leg of a stool, the overall structure becomes unstable — unable to carry the "load" of peace. When stress occurs and the ground begins to shake, people run the risk of "falling off" or being left out of the equation. More serious yet, in times of extreme crisis or catastrophe, an unbalanced stool can collapse entirely under the dynamics of unequal weight. Not only must all three sectors of society be strong, but they must function in relationship to one another. They
must work together while performing their respective functions, supporting proportions of the load in different areas of the terrain.

**Why Civil Society?**

While recognizing the importance of all three sectors in building an effective and healthy society, the MPACS program focuses on the pivotal role that civil society plays as the glue that binds a nation together across sectors and towards a common goal. Civil society institutions are sometimes described as the "long shadow of a peacemaker" as their impact and ripple effect often far exceeds the capability of any one person. While this sector is as essential in building a peaceable world as is government or business, it is often under-emphasized in academics and its role misunderstood. The focus on civil society within the MPACS program, then, seeks to provide a perspective on peace that is often overlooked in other graduate programs.

### 3. People and Contact Details

**MPACS Administrators**

<table>
<thead>
<tr>
<th>Name</th>
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CGUC 2114

Reina Neufeldt  
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reina.neufeldt@uwaterloo.ca  
519-885-0220 x24252  
CGUC 2103A

UW Contacts

Graduate Studies  
Graduate Studies and Postdoctoral Affairs  
Needles Hall, Room 2201 (open M-F, 8:30-4:30pm)  
519-888-4567 x35209

Graduate Admissions  
gradadmissions@uwaterloo.ca

Graduate Applications  
gradapp@uwaterloo.ca

PACS-Affiliated Departments  
Global Governance at the Balsillie School of International Affairs  
Development Practice  
Political Science  
Faculty Profiles and Contact Details  
Program Details  
Faculty Profiles and Contact Details
Climate Change
Theological Studies

Program Details
Faculty Profiles and Contact Details

Finance Office and Student Accounts
Student Financial Services
Student Accounts (General) studentaccounts@uwaterloo.ca
Financial Aid & Student Awards safainfo@uwaterloo.ca

Other Services on Campus
Centre for Career Action
Student Success Office
International Student Experience
The Writing and Communication Centre

Other Services on Campus

Centre for Career Action
William M. Tatham Centre, Rm. 1214
careers@uwaterloo.ca 519-888-4567 x84047

Student Success Office
success@uwaterloo.ca 519-888-4567 x84410

International Student Experience
South Campus Hall, 2nd floor (Student Success Office)
ise@uwaterloo.ca 519-888-4567 x84410

The Writing and Communication Centre
South Campus Hall, 2nd floor (Student Success Office)
uwaterloo.ca/writing-and-communication-centre/
4. **NEW STUDENTS**

4.1 Navigating the University of Waterloo and Conrad Grebel University College

The relationship between Grebel and UWaterloo may not always be clear, especially for new students entering the program. While MPACS is housed entirely at Conrad Grebel University College – all PACS faculty are located at Grebel, and all regular courses take place on the Grebel campus – the MPACS program is part of the broader Faculty of Arts, located on main campus. The University of Waterloo confers MPACS students’ degrees. As a basic rule, the PACS office is the place to begin with questions about the program, and information about admission, funding, tuition, courses, etc. Students are encouraged to contact the Grebel PACS office well before completing a formal application. At the same time, MPACS students are fully UWaterloo graduate students. All academic policies of the University of Waterloo apply. All UWaterloo services available to graduate students are available to MPACS students.

4.2 Orientation at UWaterloo and Grebel

At the beginning of the academic year, the MPACS program organizes an orientation session for all incoming students. MPACS Orientation is an important event in the program and is typically held the first week of classes in the fall term. It is an opportunity to meet other students in the program, meet faculty, become familiar with facilities and services available to you, and have many of your questions answered. Some of Grebel’s events are held together with returning MPACS students and with students in the Master of Theological Studies program. Participation is required for all new students, including those who may have begun courses in the winter term. Orientation includes some events organized by the Faculty of Arts, including a mandatory Academic Integrity Module (completed online).

The University of Waterloo offers a very useful resource for incoming graduate students called [Waterloo Grad Ready](#). New students are automatically enrolled and can access the program content through their LEARN account.

Additionally, the [Graduate Student Association](#) offers a series of orientation events for all graduate students. This includes a full-day campus-wide orientation, a welcome reception and sessions for international students.

4.3 Academic Integrity Module

Academic integrity is an integral part of academic research, teaching and learning. MPACS students, as well as all other UWaterloo students and faculty, are expected to demonstrate academic integrity in their work. In order to assist students in understanding what academic integrity entails, and what constitutes academic misconduct (for example, plagiarism), all MPACS students must complete and pass the [Academic Integrity Module](#) (AIM) in their LEARN
account. This is a Milestone requirement of the MPACS program – while students do not receive academic credit for completing the workshop, it is a requirement for graduation.

The Office of Academic Integrity has a number of useful online tools, including a learning tutorial for graduate students. Students should also familiarize themselves with the UWaterloo policies on student discipline and appeals.

### 4.4 Enrolling in Classes

Applicants who have met all of the conditions on their Offer of Admission (e.g. have sent all official transcripts) will notice that their status in Quest will change from “Intent to Matriculate” to “Matriculate.” When the term enrolment period opens (check the GSPA Important Dates calendar) students will be able to enroll in classes through their Quest account. Students will see an “Enroll” link in the “Academics” tab in of their Quest account.

Students decide on courses by consulting with the Graduate Coordinator. Course descriptions and the Schedule of Classes are available on the MPACS website. The University of Waterloo’s Schedule of Classes for graduate students has official scheduling information.

Graduate course enrolment for the fall term opens in late July and continues throughout the summer. Enrolment for winter classes begins in November.

For step-by-step instructions for enrolling in courses on Quest, see “How do I add classes?”

Please note for enrolment purposes that the “Course Subject” is PACS, the “Course Number” is a three-digit number (e.g., 601, 604) and the “Course Career” is Graduate. If you leave course number blank, the search will return all available courses.

### 4.5 Housing

Though Grebel operates a residence program with dormitories and apartments, these are available only to undergraduate students. MPACS students have access to the graduate housing through the university, including the Columbia Lake Village-North for single students, and for families, as well as apartments through St. Paul’s University College.

The Kitchener/Waterloo area has a large stock of rental houses and apartments. Students who are coming from a distance are advised to ask a friend or relative who lives locally to check out an apartment and speak to the landlord before signing a contract or paying rent. The following sites may be helpful for beginning a search for off-campus housing:

- [The University of Waterloo Off Campus Housing Website](#)
- [Kijiji Real Estate Listings in Kitchener/ Waterloo](#)
- [PadMapper – Making Apartment Hunting Suck Less](#)
4.6 WatCards and Local Transit

A WatCard is the official Photo Identification Card for the University of Waterloo. In addition to being the primary identification card of students at UWaterloo, WatCards can be used to access many facilities both on and off-campus.

Getting a WatCard
All new students need to get a WatCard. Once your status in Quest has changed to “matriculated” you can request your WatCard by following the instructions on the WatCard webpage.

WatCard Office Phone: 519-888-4567 x32751

WaCard Uses
WatCards can be used to access a variety of facilities and services, as well as to make purchases. Some uses include:

- Access to, and borrowing privileges from UWaterloo’s library, and the various College libraries on campus. WatCards can also be used to borrow library materials at other TUG libraries (Wilfrid Laurier University and the University of Guelph)
- Access to the Physical Activities Complex (PAC) and computer labs
- Making payments for food on-campus, as well as at participating restaurants off-campus
- Making payments for printing and photocopying services
- A pass for local transit (see below)

To use a WatCard in place of cash, students must add money to their account. This can be done in person (at the SLC or Dana Porter library), or online.

Local Transit
WatCards are also valid as a transit pass on all Grand River Transit (GRT) buses and trains for full-time undergraduate and graduate students. Students can tap their WatCard on the smart card reader located on the farebox on the bus and at LRT stations. Note that, unlike the bus, you must tap your WatCard at the farebox before boarding a train. Part-time student WatCards are not valid as a transit pass. There is more information on GRT routes and schedules available on the GRT website.
4.7 UWaterloo’s Online Tools and Platforms

**WatIAM**

University of Waterloo Identity and Access Management ([WatIAM](#)) is the main online identification system of UWaterloo. The WatIAM user ID is a universal password for all UWaterloo online services. You manage your userid and password using the WatIAM system.

WatIAM is secured by [two-factor authentication (2FA)](#). All students must enroll in 2FA in order to use their WatIAM credentials.

**Quest**

[Quest](#) is the University of Waterloo’s student information system. It is used to manage university-related affairs, such as enrolling in courses or paying tuition fees. It is accessed with WatIAM credentials.

**Email**

[Email](#) is the primary means of communication at the University of Waterloo. All students are given a unique email address (xxxxx@uwaterloo.ca) and are required to check it for important messages from the university. Students may choose to redirect mail sent to their uwaterloo.ca address to another account. Email addresses can be found on a student’s Quest account.

All graduate students gain access to the [Office 365](#) suite of applications, including Outlook, through their email login.

**Waterloo LEARN**

LEARN is a web-based course management platform. It is where a student would find the “course website,” if there is one. Most MPACS instructors will use LEARN to post important information for their courses. Students access LEARN with their WatIAM credentials. (Auditors must contact the MPACS Graduate Studies Coordinator for access to their courses on LEARN.)

4.8 Grad Space

MPACS students are welcome to use Conrad Grebel’s library, atrium, dining room, Common Grounds café and other public spaces. Students needing space for small group projects may book classrooms through the MPACS Graduate Studies Coordinator; group study rooms are also available for reserve in the Grebel library. Additionally, the “Grad Hive” (lounge and study area) is located on the fourth floor as part of the Kindred Credit Union Centre for Peace Advancement and is a space designed specifically for Grebel graduate students.

There are also lockers available to rent on a term by term basis. They can be registered at the through the CPA Coordinator, who can provide a locker # and the combination for the lock.
4.9 Milton Good Library

Conrad Grebel is home to the Milton Good Library. While MPACS students have full access to all UWaterloo and other Omni libraries (described below), the Milton Good Library is home to a large collection of PACS-related material and is the most easily accessible library to students based at Grebel. The Milton Good Library acquires reference and research materials in academic fields of PACS, Music, and Theology. A second, specialized, concern of the library is to develop a research-level collection in Anabaptist-Mennonite materials.

**Milton Good Library Hours**

Please see the Milton Good Library webpage [Hours and Access](#) for the most up-to-date service hours.

Typically the library is open the following times:

**Fall and Winter Terms (September-April)**
- Monday to Thursday: 8:30 AM - 10:00 PM
- Friday: 8:30 AM - 6:00 PM
- Saturday: 1 PM - 5 PM
- Sunday: Closed

**Spring Term (May to August)**
- Monday to Friday: 8:30 AM - 4:30 PM
- Saturday-Sunday Closed

**Reference Services** are generally available Monday to Friday 8:30 AM - 4:30 PM.

**Milton Good Library Facilities**

The Milton Good Library offers:

- Public computer stations with Internet access and Microsoft Office applications
- Use of 2 scanners, a photocopier with WPrint access (operated by funds on your WatCard), and a microform reader.
- [Wireless access for all Uwaterloo Students](#)
- [Course Reserves](#) are available upon request at the Circulation Desk. Login to your personal course reserves list using your WatIAM username and password.
- A pickup location for books requested from the library catalogue. Choose “CGC (UW) Circ Desk” as your pickup location from Conrad Grebel.
- A pickup location for books and articles requested from [Interlibrary Loan](#). Choose “Waterloo Conrad Grebel Library” as your pickup location.
- Book Return location for books from other OMNI libraries, interlibrary loan books, and books from other Ontario universities that are not a part of OMNI.
- Designated study carrels may be requested by full-time MPACS students for the term on a first-come, first-served basis. Sign up at the library desk.

**Research Assistance**

The Library is vital to the success of your research and studies. Check out the [Graduate Student Library Information page](#) for UW library services and research tools available to graduate students, including library workshops and online tutorials. The [Peace and Conflict Studies Subject Guide](#) is another helpful link for research assistance.

Personal assistance is also available from library staff. Laureen Harder-Gissing, Archivist-Librarian, manages the [Mennonite Archives of Ontario](#) and Conrad Grebel’s Milton Good Library. She is also the Liaison Librarian for Peace and Conflict Studies and available to MPACS students for assistance with PACS research.

**4.10 UWaterloo Libraries**

**Overview**

The main library of the University of Waterloo is the [Dana Porter Library](#), located in the centre of campus. The bulk of UWaterloo library collections for the Arts, Humanities and Social Sciences are located here, along with group and individual study spaces, computer labs, and a café available for students’ use. In addition to the Dana Porter Library, the UWaterloo library also includes several other subject-specific libraries.

UWaterloo students also have access to the libraries of the affiliated University Colleges. This includes access to the Milton Good Library at Conrad Grebel, as well as the libraries at Renison University College and St. Jerome’s University College.

**Access and Services**

Once students have registered at UW and have obtained a WatCard, they may borrow books and explore the services and resources available to you. The [University of Waterloo Library homepage](#) is an important starting point for the many library services offered, including the “Get Access From Anywhere” login which is your first step when using online library resources (research databases, electronic journals, etc.) from off-campus. The [Peace and Conflict Studies subject guide](#) holds an abundance of information about library services. The library offers a variety of services for graduate students, including online and in-person tutorials, workshops, and one-on-one assistance with a library liaison.

**Omni and the Library Catalogue**

The University of Waterloo is a member of the [Omni library consortium](#), which is a collaborative initiative of 14 Ontario University libraries, including the University of Waterloo. Omni combines the library resources of 14 university libraries into one shared catalogue. All that is needed to borrow an item from any Omni library is a WatCard. Students at UWaterloo may request that a book from any participating library be sent to the library of their choosing for pick-up.
Students can also search for electronic articles and resources directly in the catalogue. However, not every resource that the library has access to will show up in a catalogue search. All of the databases with PACS content are listed in the PACS Study Guide.

**InterLibrary Loan**
While the Omni library has a vast amount of resources, there may be times when an item you need is not available in Omni. This is when you could place an Interlibrary Loan request. All students, staff, and faculty have access to this service, which includes borrowing privileges from most other Canadian university libraries.
5. Student Life at Grebel

5.1 Community-Building and Networking within the MPACS Program

Community-building is an important aspect of the MPACS program – the people you meet during the program may become colleagues or friends who you stay in touch with long after you leave. The MPACS program is made up of diverse cohorts of students from a variety of backgrounds. Socializing with other MPACS students can make your time more enjoyable, allow for more depth, openness and learning during conversations in class, and help you form a professional network in the field of peace and conflict studies. The Orientation Day for MPACS students (described in the “New Students” section), is an important feature of the program, and offers students their first opportunity to get to know each other. Occasional social events will be planned throughout the program to help you get to know one another; participation in these extra-curricular activities is encouraged.

5.2 Community Life at Grebel

In addition to hosting a variety of academic programs, Grebel also has a residence and on-campus apartments for undergraduate students. While MPACS students may not live on-campus at Grebel, they are encouraged to participate in other elements of community life at the College. MPACS students are welcome to attend weekly chapel services, eat in Grebel’s dining room, attend events hosted by Grebel, and make use of other community spaces on campus, such as the atrium and Common Grounds café.

The Kindred Credit Union Centre for Peace Advancement, which is located on the fourth floor of the new academic building includes space designated for MPACS students. This space is intended as an important informal meeting place for students to gather.

5.3 Thursday Talk Series

The Thursday Talk series is an opportunity for our Master of Peace and Conflict Studies (MPACS) students to develop professional skills and meet guest speakers who are experts and practitioners in fields such as conflict management, mediation, restorative justice, women’s rights, international development, human rights, law, policy analysis and community development.

5.4 MPACS Listserv
All MPACS students will be added to an email list, along with faculty and staff. This listserv is an important means of communication between students, faculty and staff. Anyone on the mailing list can send information about lectures, events, job postings, conferences and any other topics that are relevant to others in the program.

Emails to the MPACS Listserv are monitored by the Graduate Studies Coordinator. To send a message to the listerv, email: mpacs@lists.uwaterloo.ca
6. STUDENT FINANCES: TUITION, SCHOLARSHIPS AND AWARDS

6.1 Tuition and Incidental Fees
Visit Waterloo’s finance website for a current fee schedule. Without scholarships or awards applied, approximate tuition plus incidental fees for Canadian and Permanent Residents is $2,715 per term (as of Fall 2020). International students should expect to pay approximately $10,150 per term (as of Fall 2020).

Each term, students are charged a number of “incidental fees,” which help to cover the costs of non-academic services on campus. For graduate students, this includes a non-refundable Graduate Student Association (GSA) fee, as well as a bundled compulsory fee administered by the GSA. These fees cover the supplementary health and dental plans, a Grad House Fee, and the UPass fee (transit pass). Students may opt out and be refunded from some of these fees, with the exception of the UPass. To opt out of the health and dental plans, students must show proof of equivalent coverage from another insurance provider.

Other incidental fees include a non-refundable health services building fee, non-refundable student services fee and a refundable graduate studies endowment fund fee.

All international students will also be assessed a non-refundable premium for University Health Insurance Plan (UHIP). International students will automatically be enrolled into UHIP when they become “fees arranged” for each term.

6.2 Payment Procedures
Students must arrange to pay their fees before the university posted deadline (see GSPA Important Dates) – usually by submitting a promissory note and making an online payment for the remainder. See Payment Options.

Promissory Notes for Funding: Students receiving scholarships, bursaries and awards will need to submit a “Promissory Note” through their student Quest account as proof of forthcoming funds for outstanding tuition fees. More information on becoming “Fees arranged” and submitting your “Promissory Note” is available online.

6.3 Scholarships, Awards and Bursaries
The Master of Peace and Conflict Studies (MPACS) program provides a limited number of scholarships and bursaries for full time students but does not guarantee financial support. Peace Scholar Awards (research assistantships) and Marking Assistantships are limited in number.
Students may be eligible for other Waterloo scholarships and bursaries, external funding, or loans. Information on University of Waterloo awards and funding and external awards is provided by the Graduate Studies and Postdoctoral Affairs Office.

6.4 Peace Scholar Positions

The Peace Scholars program provides stipends for MPACS students who apply and are chosen to work with Conrad Grebel faculty members as research assistants for peace research projects. Three to four stipends of $1,000 each will be awarded in Fall and Winter terms. The number of awards available depends on the number of research projects submitted by Conrad Grebel faculty members. The stipend is not considered to represent an hourly contract for a specific number of hours worked, but rather to serve as an incentive to accomplish agreed research tasks. It is anticipated that Scholars will invest approximately 33 hours in the agreed research task per each of the two terms.

6.5 Marking Assistantships

A limited number of marking assistantships are available to MPACS students, and may help to offset the cost of tuition. The Marking Assistant Policy and other logistics related to Marking Assistantships are outlined below.

Marking Assistant Overview

1. Marking Assistants differ from Teaching Assistants in a number of ways. Marking Assistants are not expected to attend classes (although this may be negotiated with the supervising faculty member), to teach classes or to lead seminars. In cases when Marking Assistants are required to attend classes these hours can be claimed on their time sheets.
2. PACS Undergraduate courses that typically require additional marking support are PACS 101, PACS 201, PACS 202, and PACS 203.
3. In some cases, more than one Marking Assistants will work together and divide the work between themselves in consultation with the Course Instructor.

Process for Selecting Marking Assistants

1. At the beginning of the term, students are invited to apply for Marking Assistant positions by a stated deadline.
2. Interested applicants will be asked to submit a CV or resume as well as a letter of interest stating how they meet the criteria, describing previous relevant work experience and explaining why they want the position (e.g. financial need).
3. The department will review applications and select the most suitable applicants.

Criteria for Marking Assistants

- Marking Assistants will typically have an Undergraduate and/or Master’s average of 82% or higher.
• Applicants must have excellent written English language abilities.
• In cases where an instructor desires continuity, MPACS students in their third or fourth term will be given priority over incoming students.
• Full-time students will be prioritized over part-time students.

Process for Setting up Marking Assistants
1. When the Marking Assistant has been chosen, the Graduate Coordinator will notify the Academic Dean’s office and a contract will be issued.
2. The course instructor and Marking Assistant will negotiate an agreement and expectations for the amount of work required. The Marking Assistant is given a timesheet for keeping track of hours worked.
3. When the contract has been signed and returned, the Marking Assistant will fill out the necessary paperwork with the Grebel Finance office in order to be setup as a UWaterloo part-time (casual) employee.
4. The Marking Assistant may submit time sheets at any time throughout the term. All hours must be submitted by the end of the term.
5. Upon completion of the work, the student will have their timesheet signed by the instructor and submit to the Graduate Studies Coordinator for processing.
7. PROGRAM REQUIREMENTS AND OPTIONS

7.1 Program Requirements

In order to graduate, students must complete 5.0 units: 2.5 units (5 courses) of core courses; a minimum of 1.0 unit of PACS electives; and up to 1.5 units of PACS cross-listed electives. In addition to these course requirements, MPACS students must complete two ‘milestones’: the research colloquium (taken at the end of the program), and the academic integrity workshop (usually completed during orientation). Students can track their progress towards meeting these requirements by using the MPACS Degree Requirement Worksheet, a copy of which is available in Appendix A.

Core Courses
All MPACS students must take 5 required core courses (or 2.5 units), which will introduce students to key themes related to systems of peace and governance, building civil society, conflict analysis, and conflict transformation and peace-building. These courses build upon our theoretical approach to peace, which emphasizes the potential of civil society to act as a catalyst for peace, while preparing students for effective engagement across societal sectors. These courses will ground students in core concepts of a multi-sector, and multi-disciplinary approach to peace building and conflict analysis emanating from civil society, in both theory and practice.

The core courses include:
- PACS 601: Systems of Peace, Order and Good Governance
- PACS 602: The Practice of Peace
- PACS 603: Building Civil Society
- PACS 604: Conflict Analysis
- PACS 605: Conflict Transformation and Peacebuilding

Electives
In addition to core courses, students must take at least an additional 1.0 units (or two regular 0.5-unit courses) of PACS electives. These courses will allow students to begin narrowing their studies to intentionally focus on their specific interests. Students will have the chance to focus on the study of non-violent movements, reconciliation, religion and culture, or to more specifically engage in individualized peace research. Students in this category will have the option of emphasizing theoretical or experiential learning (Internships and Conflict Resolution Skills workshops).

The elective courses include:
- PACS 610: Contemporary Nonviolent Movements
- PACS 611: Reconciliation
- PACS 612: Culture, Religion, and Peace-Building
- PACS 620: Special Topics in Peace and Conflict Studies
- PACS 621: Peace Research
• PACS 623: Directed Readings
• PACS 625: Internship (1.0 unit)
• PACS 626: Conflict Resolution Skills Training (0.25 unit)

Additional PACS cross-listed electives
An additional 1.5 units may be chosen from courses offered by the International Development, Global Governance, Political Science or Theological Studies graduate departments.

The PACS cross-listed electives include:
• PACS 634/GGOV 630/PSCI 678: Security Ontology-Theory
• PACS 650/INDEV 604: Sustainable Cities
• PACS 651: Economics for Sustainable Development
• PACS 652/INDEV 608: Water and Security
• PACS 670/TS 637: War and Peace in Christian Theology
• PACS 671/TS 619: The Bible, Peace, and Violence
• PACS 672/TS 731: Christianity’s Encounter with Other Faiths

7.2 Full-time and Part-Time Studies

MPACS students may enroll as either full-time or part-time students. The definitions of full-time and part-time studies, and expected times for completion, are detailed below.

Full-time option
In the MPACS program, a student who takes 2 courses (1.0 credits) or more per term is considered to be studying full-time. Full-time students will normally complete the program over a four-term period, enrolling in three courses during each of their first two terms and two courses during each of their last two terms. A regular term at the University of Waterloo is four months long, so full-time students can expect to complete the program in 16 months.

Full-time students will be admitted only in the fall term of a given year (starting in September), and be expected to complete their studies at the end of the fall term in the subsequent year (at the end of December).

Term 1: students enroll in 3 courses, including at least 2 core courses.

Term 2: students enroll in 3 courses, including at least 2 core courses.

Term 3: students enroll in 2 courses; students who choose the internship option will normally complete it during this time (as the equivalent of two courses). Internships must be for a minimum of 50 working days.
Term 4: students enroll in 2 courses and must present at a Research Colloquium (orally present a major paper you have written, receive peer review, and respond to questions and critique).

Part-time option
An MPACS student who takes less than 2 courses (either 0.25, 0.5 or 0.75 units) a term is considered to be studying part-time. A limited number of students will be admitted to the program on a part-time basis. Part-time students must also complete 5.0 units in order to graduate. Part-time students are expected to complete at least two courses per academic year, and have five years to complete the program from the date of their initial enrolment.

Tuition differential between full-time and part-time studies
MPACS tuition costs at UWaterloo are not computed on the basis of the number of courses taken, but rather on the basis of whether a student is enrolled in full-time or part-time studies. The University of Waterloo collects tuition fees from students one term at a time.

Time required to complete the MPACS degree
MPACS students are required to complete the degree within five years from first enrolling in a course. This applies to both full-time students who may shift into part-time studies and part-time students who may shift into full-time studies.

7.3 Potential Pathways through the MPACS Program

There is some degree of flexibility within the MPACS program as to how students may proceed through the program. The following chart depicts four potential pathways through the MPACS program. Johannes* and Jean Paul are taking the MPACS program as full-time students. Elise begins as a full-time student and changes her enrolment status to part-time for Spring term and then back to full-time for Fall term. Fatima is studying as a part-time student and will continue with coursework beyond what is depicted in this chart. Terms shaded in light grey indicate part-time status, while those shaded in dark grey indicate ‘Inactive’ status.
<table>
<thead>
<tr>
<th></th>
<th>Fall Term 1</th>
<th>Winter Term 2</th>
<th>Spring Term 3</th>
<th>Fall Term 4</th>
<th>Winter Term 5</th>
<th>Spring Term 6</th>
</tr>
</thead>
<tbody>
<tr>
<td>Student A</td>
<td>3 courses</td>
<td>3 courses</td>
<td>Internship (1.0 unit equal to 2 courses)</td>
<td>2 courses and Research Colloquium (R.C.)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Student B</td>
<td>3 courses</td>
<td>3 courses</td>
<td>2 courses</td>
<td>2 courses and R.C.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Student C</td>
<td>3 courses</td>
<td>3 courses</td>
<td>2 workshops (0.5 unit)</td>
<td>3 courses and R.C.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Student D</td>
<td>1 course</td>
<td>1 course</td>
<td>Inactive</td>
<td>1 course and 1 workshop (0.25 unit)</td>
<td>1 course and 1 workshop (0.25 unit)</td>
<td>1 course (etc. until completion of program)</td>
</tr>
</tbody>
</table>

7.4 Changing Your Enrollment Status

To change enrollment status from full-time to part-time (or vice versa), students must seek verbal permission from the PACS Chair, fill in a change of enrolment status form available on the Graduate Studies Forms page, and bring the form to the Graduate Studies Coordinator to get the required signatures.

Students pursuing an internship should change their status to “full-time off campus.” This will result in a slight reduction of tuition fees. The above procedure should be followed in order to make this change.

Students may apply for “Inactive” status for a term for circumstances such as illness, maternity/parental leave or temporary financial difficulties. Students should follow the above procedure in order to become Inactive. Normally, Inactive status is approved for a maximum of two consecutive terms.

See the Residency/Enrolment page of the Graduate Studies Calendar for more information.
8. POLICIES REGARDING COURSES

8.1 Directed Readings Course (PACS 623)

Course Description
This reading course gives students space to study literature that explores the full theoretical and contemporary scope of readings pertaining to a proposed field of research. These readings will be in conjunction with coursework. Students must seek out the approval of a faculty member who is willing to supervise them and have the approval of the department chair. Students must write a topic proposal and outline of coursework prior to obtaining permission to enroll in the course.

Purpose of Course
This course allows students to broaden their scope of research into fields that pertain to Peace and Conflict Studies and not be confined by the listed course topics MPACS offers.

Course Requirements
To complete the requirements for PACS 623, a student must:
1. Be a registered MPACS student past their first term of study.
2. Compose a directed readings proposal and submit to a PACS faculty member for review before the first week of classes. Proposals should include:
   a. PART I: RATIONALE (4-5 pages, double-spaced, regular font)
      i. Create a working title for the term research paper.
      ii. Provide a detailed description of the topic you will explore.
      iii. Describe how this topic relates to PACS and why it interests you.
      iv. Explain why a directed readings approach to this topic is helpful or necessary.
      v. Describe any preparatory work you have done for this project.
         1. Do you have any background in this area or in related areas?
         2. How much reading have you already done to prepare for the current directed readings project?
      vi. State 4-5 specific learning objectives for this project.
   b. PART II: PRELIMINARY BIBLIOGRAPHY
      i. List sources you have already identified for this project.
      ii. Be sure to include a proper mix of journal articles and books
3. Develop a calendar of deadlines for your directed reading course with your faculty supervisor for the course components.
4. Course Assignments:
   Option 1:
      a. Write one or more literature review of primary texts, totaling 10-15 pages in length.
      b. Write a research paper. This paper should be 20-25 pages in length, and of publishable quality.
   Option 2:
a. Write a series of written assignments totaling 35-40 pages, as agreed upon by the faculty supervisor.

5. In addition to the details cited above, individual faculty members may have other requirements that they will negotiate with students.

Example Evaluation
1. Meeting preparation and engagement (10%)
2. Bibliography for term paper (10%)
3. Proposal for research paper (4-5 page layout) (15%)
4. Literature review of primary texts (8-10 pages) (15% each=30%)
5. Term Research Paper (20-25 pages) (35%)

*Department Consent Required

8.2 Internship (PACS 625)

Introduction
An internship combines rigorous scholarly reflection with experience and should invigorate, prepare, and mobilize you to be a more active global citizen guided by the values of global engagement, life-long learning, and compassionate service. It is therefore important to remember the overall MPACS program objectives as you consider what kind of internship experience is appropriate for you. MPACS aims to:

- Foster the capacity of students to understand the promise and potential of civil society to advance peace through principled advocacy, effective programming, and dynamic engagement with the state and marketplace;
- Educate students to be responsible, reflective and self-critical agents of peaceful change in local, national and/or global contexts.

The goal of an internship is to develop practical competencies necessary for peace work in a setting in which you can observe agencies at work and be mentored to develop your own approaches. In addition to improving your own skill base, you will be required to deepen your own research capacity by engaging in projects directed by or related to your host agency. You will also be challenged to see linkages between the host agency and organizations performing relevant work in other sectors (i.e., government, civil society, and the marketplace).

Course Description
The internship allows students to engage in experiential learning with a research institute, non-governmental organization or other agency/entity that deals with peace and conflict issues. Students are expected to read relevant texts before, during and after the field study, to engage in substantial research on the issues addressed by the host agency/entity and to submit a report reflecting on what the field study/internship revealed about the integration of peace studies theory and practice. Field study placements may be either in Canada or in international contexts. Departmental consent is required.
Course Rationale
The purpose of an internship is to integrate on-the-ground experience with reading, research, and writing. It is meant to provide you with practical experience in an organization related to your interests in a local, national, or global context.

An internship offers you an opportunity to develop personal, professional, and community engagement skills.¹

- **Personal development** involves critical thinking, an ability to look at issues from multiple perspectives, the development of communication skills (oral and written), learning team work, and benefitting from coaching/mentoring/supervision. It is a chance to further “know yourself” as a peace practitioner.

- **Professional development** for peace practitioners may involve anything from a more loosely structured experience observing and participating in the daily ebb and flow of peacebuilding practice to a more “highly structured and sequenced set of experiences” with clear activity goals and outcomes within a professional context. The professional context may not focus on “peacebuilding” per se (e.g. it might be in an environmental law office or poverty alleviation program), but is one that welcomes and affirms efforts to incorporate civil society-based peacebuilding practices and perspectives that you bring from your MPACS training.

- **Community engagement** focuses the “development of personal and professional knowledge, skills, and values” on tasks and experiences related to building a more peaceful world. It means that one’s personal and professional development occurs within a community and is ‘about’ that community. It means that the full human context of the work is taken into account and your own growth interacts with, and develops out of, this larger context.

The integrated learning experience of an internship can be illustrated by the Kolb’s Experiential Learning Cycle² (see diagram below). You will have an opportunity to gain concrete experience and incorporate reflective observation within the experience. Out of this you will be able to develop principles based on your experience and reflection, and from there you may test your theory in a new situation. While not all aspects of this cycle will be present in all internship situations, the cycle represents the learning framework provided by the MPACS program for internships and other forms of applied peace work.

¹ The following ideas are adapted from: H. Frederick Sweitzer and Mary A. King, The Successful Internship. Personal, Professional, and Civic Development, 3rd ed., (Belmont, CA: Brooks/Cole CENGAGE Learning, 2009), 5.

An MPACS internship may not provide a specific career path, but it should expose you to professional options and will specifically prepare you to both understand and be involved with the development of civil society’s role in creating healthy, resilient, and more peaceful and just communities. Three specific learning goals apply to the PACS Internship. The internship provides a real-life opportunity to:

- Apply principles of conflict analysis and transformation at community, institutional, and/or systemic levels.
- Develop practical competencies necessary for effective peace building work.
- Have a vision for advancing peace in practical and meaningful ways locally, nationally, and globally.

Building on our program’s emphasis on catalyzing self-directed student learning processes that will continue well after the granting of a degree, the internship program has been developed to help students critically engage and apply key concepts from the classroom setting, in relation to their unique circumstances and learning objectives. Reflecting on the relationship between theory and practice, identifying areas of personal strength and competency, and developing one’s own distinctive vision for practical peace work are all integral parts of an internship experience.

Requirements: Planning and Completing Your Internships

The Internship Coordinator (IC) is available to help you develop an appropriate placement and proposal. The IC can assist you as you negotiate specific aspects of the internship with the mentor in the partner organization, and can serve as a logistics advisor throughout the internship development process as well as during the time you are in the field. The following will be the core requirements:

1. Develop a preliminary list of questions or objectives for your internship. Here are some core questions to consider: Do you want an experience in a Canadian or non-Canadian setting? Do you wish to delve into an organization that is based in your home community or another community? Do you have a specific kind of host organization with which you would like to work? Are they set up to cater to your needs as an intern?

2. Find a placement. Communicate with potential internship providers to see whether their particular offerings fit with your goals. You can also be in touch with particular organizations to tailor-make something that would be of mutual benefit. Some key elements in a placement include:
   a. Planning an experience of at least 50 working days (350-400 hours). An internship that is four-months in length provides the experience opportunity to
meet the desired outcomes of the MPACS Internship. If an exceptional opportunity arises that does not meet the preferred duration.

b. Formulating a clear internship/job description with an indication of expected tasks and at least one or two specific outcomes.

c. Developing an understanding with the organization that your involvement is not only to provide expertise or skills for them, but that you also need to be able to understand the organization’s internal structures and dynamics. You also need to understand how your organization operates within the government-civil society organization (CSO)-marketplace triangle that is core to the MPACS worldview. The internship should involve opportunities for you to develop an understanding of how the organization works, and not just to complete important day-to-day tasks. This will ideally mean exposure to management meetings, visioning sessions, and board or committee meetings (if a CSO), or to bodies of similar function if you are working in a business or government context. The IC can help communicate some of these details with the mentor as your plan develops. Throughout this process and during the internship, be on the lookout for specific research projects to which you can contribute that will benefit your host while also advancing your own learning goals.

d. Seek out a local mentor or guide. While your Faculty Advisor (PACS department) will be your primary contact, developing a “check-in” relationship with someone “in the field” or within the organization for whom you work is equally important. Once this person is identified the internship coordinator enters the conversation, sharing specific guidelines that will shape your relationship. These arrangements will take your particular learning objectives as well as MPACS criteria into account.

3. Submit a proposal to the PACS Administrative Group (PACS AG). The deadline for proposal submission is January 15 if you wish to do an internship that will begin during the following spring term. If you would like to do an internship that begins in one of the other terms (fall or winter) please check with the internship coordinator for deadlines. Once you have determined a placement and found a local mentor, submit a 5-8 page proposal to the PACS AG for approval. The proposal should include:

   a. A brief description of the placement, the location, the cultural context, and issues the placement will enable you to study

   b. A concrete list of learning objectives and a brief explanation of how the internship will help you to achieve those objectives

   c. A preliminary bibliography of at least 20 works that you draw upon by you throughout your placement and utilized in the internship assignments.

   d. A copy of the correspondence with the organization confirming the placement and providing the job or internship description
e. A copy of the CV/resume of your local guide/mentor and your agreement with them regarding regular check-ins while on-site. This person should preferably have a Master’s degree and five years of experience or a Bachelor’s degree and ten years of experience.

f. Upon acceptance of your proposal, PACS AG will assign you a Faculty Advisor (FA). (Note if there is a PACS faculty member whose research aligns with your internship and interests you can request to work with this person earlier in the application process).

4. Attend required Waterloo pre-departure briefing, and submit required risk responsibility and risk management forms. If you intend to do research that requires ethical clearance, submit your proposal to that Office of Research Ethics early – it takes three weeks from submission to decision for a project needing minimal clearance. Ethical clearance takes time.

5. Attend orientation/briefing sessions run by the PACS department.

6. Complete the academic requirements for your internship (see “Academic Content” below). The PACS 625 Internship course is worth the credit of two graduate-level courses. The academic work aligns with the course value and expectations. Each intern will construct a portfolio with the guidance, discussion and feedback of their Faculty Advisor. These guidelines are intended to provide support to the Intern and Faculty Advisor as you conceptualize this internship portfolio together. The first activity of your internship should be to arrange a meeting with your Faculty Advisor to discuss plans for your internship in more detail.

7. Attend a final de-briefing workshop where you will be able to share your experience in the context of the experiences of other interns in the program. The program will also attempt to have a practitioner or researcher in a field relevant to the majority of the experiences of the group to help you with further integration and reflection.

Academic Content: Your Internship Portfolio and Presentation
To fulfill PACS 625 academic requirements, most students will complete a five-part Internship Portfolio and share their most essential insights with peers during a final presentation. Each component is described below.

Part One: A Copy of your Internship Proposal
Provide the copy of the internship proposal that was approved by the PACS Administrative Group.

Part Two: The Reflective Journal
The MPACS 625 course is one that presents an opportunity for students to test ideas developed in classrooms and to hone skills in various “real-world” settings. The reflective journal will track reflections and growth as a peacebuilder and as an MPACS student, as you actively engage with host organizations and citizens, record observations...
and thoughts, and critically explore major questions that define the internship experience.

_A few examples of these questions could be:_

- What are you learning and discovering?
- How does the work you and your organization are doing relate to concepts and practices you have explored in MPACS courses?
- What position do you see your organization occupying within the landscape of civil society?
- How do you view yourself within the context of your organization and within the broader civil society setting of your organization?

This journal can and should become a resource for your other academic work within the MPACS 625 framework, and for additional courses you take after the internship. Write your journal with the expectation that you will be revisiting it in the future, to recapture defining moments, insights, and ideas.

**Expectations for the Reflective Journal**

- The journal must be written regularly – students should strive to complete at least one substantive entry per week, producing a minimum of 15 entries for the journal as a whole; shorter internships will require more frequent journaling than long-term field placements.
- The length of the journal will depend partially on the length of your time in the internship, but the final product should be at minimum 25 pages or 7,000 words in length.
- Maintaining a regular rhythm of journal entries during the course of the field study will enable you to reflect on and analyze your experiences, actively exploring connections (as well as tensions) between theory and practice.
- Feedback is an important piece of the journal assignment so it is important to work with your Faculty Advisor in journal direction and design.
- The journal assignment is very flexible, depending on your discussions with your Faculty Advisor, and may take various forms and incorporate different mediums (photography, documentary, painting, etc.). It should be shaped by interactions and discussions with your Faculty Advisor.

**Part Three: Materials**

_If applicable_, this consists of any materials that you develop during your work placement. For example, if you are involved in creating manuals, policies, or press releases you would want to include any materials you developed for your work.

**Part Four: Employer Feedback**

The student is expected to provide a letter of completion from their host organization/mentor. This letter will be based on a standard evaluation template provided by the PACS program. This form is used to verify that you have successfully completed the internship.
Part Five: Research Project or Final Paper
The academic centerpiece of your internship will be a final report or research project that builds on your field experience but engages current thinking and theoretical debates that relate to the substance of your placement. The expectation is that the paper will be 20-25 pages in length, and will include an expansive bibliography that incorporates works from the bibliography you included in your original internship proposal. More specific report requirements will be designed in conjunction with your faculty advisor.

There is a range of options for this assignment. Here is a short list of possibilities:

- A theoretically informed assessment or evaluation of a project undertaken by your organization
- An in-depth, analytical study of a conflict or a set of issues with which your host organization is engaged
- An action research project in which you plan and implement a set of activities for your organization and then reflect on lessons learned
- A critical assessment of “best practice” ideas that are relevant to your organization’s field of practice
- Additional options may also be acceptable, so do not hesitate to consult with your Faculty Advisor.

Note: When conducting research based on personal experience, using resources of an organization, or involving the use of human subjects, students should be mindful of the ethical considerations of using certain kinds of information. UWaterloo’s Office of Research Ethics is available to help students understand what type of ethical limitations may be involved in an internship and research related to an internship, and to discern the best course of action for ethically carrying out their internship and reflecting their experiences in their final report.

Part Six: Final Presentation
This piece of the research project is a 20-minute presentation with a five-minute question period with your peers. The presentation summarizes and synthesizes your experience, its key learning, and the key findings of your final paper. These presentations will be delivered during scheduled symposia within the two months of the term following your internship.

Timing of Internships
Internships completed within one term. Students should enroll in a PACS Internship that will be completed during one term during the term they are carrying out the internship. They may not “bank” an internship and enroll in it in a later term. Tuition cost covers PACS supervision, management, and instructional costs during the actual term and hence tuition should be paid during the same term.

Internships spanning more than one term. Some students may pursue a full or part-time internship that is longer than one term in duration. In these situations, students should register for the Internship in the term in which they complete the experiential component of the
Internship and for in which the academic component of the Internship is due. They cannot “bank” an Internship and enroll in it in any other term.

Note: If a student is enrolled in PACS 625 in the Spring term they will complete their Final Presentation during the Fall term. This will result in an “Incomplete” (INC) for Spring which will be revised upon the completion of the presentation in the Fall term.

Employer Assessment
All students who complete internships will also be assessed by their employers. Employers will be asked to fill out an “MPACS Internship Assessment Form.” This form is available in Appendix B.

8.3 Conflict Resolution Skills Training Course (PACS 626)

Course Description
The Conflict Resolution Skills course provides an opportunity for Master of Peace and Conflict Studies students to gain academic credit for practical skills training workshops.

The purpose of this course is to enable students to develop practical competencies necessary for effective peace work. Topics will vary and may include workshops such as Understanding Conflict, Transformative Mediation, Conflict Coaching, or Organizational Conflict Approaches, Facilitation Skills, offered by the Certificate Program in Conflict Management (uwaterloo.ca/conflict-management); or other workshops offered by credible training organizations. (Minimum 14 hours of training. Not applicable to conferences.)

Taught by professional trainers with practical experience, students will join a cohort of co-learners, most of whom are engaged in employment relevant to the issue discussed. The theory presented will be balanced by the practical experience of the learning community, with practical role plays and exercises used to solidify and illustrate principles taught. The knowledge and perspective gained during the workshop will be further informed by additional reading conducted with guidance from a faculty supervisor, culminating in a research paper that demonstrates a capacity for critical reflection on the relevant peace skills and their most suitable applications.

Course Objectives By the end of a Conflict Resolution Skills workshop a student will be able to:

- Demonstrate a sophisticated understanding of the theory and principles underlying the skills training workshop, informed by additional readings and a research paper.
- Analytically summarize workshop content and integrate this content with research findings in the research paper. Demonstrate critical reflection on themes pertaining to theory and practice.
- Draw connections among workshop content, critical reflections on that content, and the student’s current or desired area of peacemaking practice
**Course Requirements**

To complete the requirements for PACS 626, a student must:

- In consultation with the Certificate Program Manager, determine an appropriate and available workshop.
- Budget for additional workshop fees (above course tuition fees).
- In consultation with the Course Administrator, determine who will supervise and grade the academic work (grading is on a CR/NCR basis).
- Enroll in PACS 626 through Quest with permission number, provided by Course Administrator.
- Attend the workshop and actively participate. Once enrolled in a workshop a student must attend all hours of the workshop. Most workshops are offered for two or three days in sequence, with seven hours of training per day from 8:30 am – 4:30 pm. There is a one-hour break for lunch each day and some workshops require Saturday attendance. A student must arrange their schedule so that full-time workshop attendance is completed.
- Meet with the Course Advisor to discuss options for a research paper that will place content from the workshop within a broader or more specific context, allowing critical reflection on the practices in question. See timing for this meeting under registration process #3.
- Develop a bibliography and complete the necessary reading (see guidelines below).
- Submit a research paper and bibliography to the course supervisor to be graded (see guidelines below).

**Assignments**

Students will complete additional academic work as a Directed Study supervised by a Peace and Conflict Studies faculty member or adjunct representative.

Reading and Bibliography Additional reading on the workshop topic is required to support the workshop training. Some workshops already have recommended reading associated with the workshop which might serve as a starting point for your bibliography and research.

The amount of reading and the number of resources required for the bibliography varies according to the duration of the workshop:

A two-day workshop will require 600 pages of reading. A three-day workshop will require 500 pages of reading. A four-day workshop will require 400 pages of reading.

You are encouraged to use a mix of resources including books, scholarly journal articles, related articles in professional publications and/or reputable online resources as sources for your bibliography and research paper.

**Research Paper**
You are required to write a research paper on a topic related to the skills workshop(s) undertaken for credit. This is an opportunity for you to explore the body of research (theory, underlying principles, critical examinations of how the peace skills can be practiced most effectively) available on the skill addressed in the workshop, and to analyze how this research relates to the content of the workshop. You are welcome to include a reflective component on your experience in the workshop or your previous experience with this skill. The topic of the paper will be chosen in consultation with the supervising faculty member. A general guideline of length for the research paper is 10-15 pages (2,500 to 3,750 words) per 0.25 credit hour.

**Workshop Scheduling, PACS 626 Enrollment, and Assignment Due Dates**

Certificate Program in Conflict Management workshops are offered on a schedule that does not always dovetail with the academic schedule. Normally, you will enroll in PACS 626 in the term you take the workshop. *Due dates for the academic work will be the last day of the term in which you are enrolled in PACS 626.*

**Student spaces in workshops are not guaranteed.** Workshop selection is made in consultation with the Certificate Program Manager and finalized by the payment of the additional fee.

Students may receive academic credit for up to two workshops (0.25 CR each), therefore students can enroll in PACS 626 two times.

Academic work for PACS 626 is graded by a Course Advisor, assigned by the PACS Faculty. The student will receive a grade of CR/NCR.

**Registration Process for PACS 626 with Conflict Management Certificate Program (CMCP) workshop:**

Registration Process

2. Confirm attendance with Certificate Program Manager.
3. Arrange a meeting with the Course Advisor (Keith Regehr) prior to commencing any academic work. The meeting will generally be scheduled immediately following workshop attendance. A paper submitted without having had this meeting will not be accepted.
4. Do not register through the Certificate Program online registration system. You will be registered directly into the workshop by the Program Manager and an invoice will be placed at the Grebel reception for payment. This fee ($250 - $350 ) is payable directly to Grebel by cash, credit card or debit at Reception.
5. You will receive a confirmation of registration upon receipt of payment, which you can forward to the Course Administrator in order to complete step 6.
6. Register for class PACS 626 01 &/or PACS 626 -02 via a permission number from Course Administrator.
7. Tuition fees for PACS 626 will be calculated by UW Student Accounts and posted to your student account.
8. Request a Conflict Management Certificate Program Bursary from CP Program Manager by email. Up to $400 per workshop is available for Grebel Owned workshops (not applicable to workshops offered in partnership with other organizations).
9. Workshop fee balance is paid directly to Conrad Grebel University College (See #4)
10. Bursary fees are transferred internally to the Certificate Program (See #8)
11. HST is not included on workshop fees when a workshop is completed for academic credit.
12. The approved CMCP Bursary is applied to the full workshop fee. No other discounts apply.

Registration Process for PACS 626 with NON-Conflict Management Certificate Program workshop:

1. Obtain PACS approval for a workshop by submitting a course petition to PACS Advisory Group through the Course Administrator and if applicable confer with Course Advisor.
2. All registration is directly with the workshop provider. No funding is available to cover workshop costs.
3. Once approved, obtain a permission number for PACS 626 from the Course Administrator
4. Tuition fees for PACS 626 will be calculated by UW Student Accounts and posted to your student account.
5. Arrange a meeting with the Course Advisor (Keith Regehr) prior to commencing any academic work. The meeting will generally be scheduled immediately following workshop attendance. A paper submitted without having had this meeting will not be accepted.
8.4 Peace Research Course (PACS 621)

Course Description
This course requires completion of a research project that develops a student's capacity to do research for an applied objective.* The research may be to support a grant proposal, document and contextualize a need or a human rights abuse, analyze what various agencies are doing in the face of common challenges, or write an advocacy brief to a government. Students are expected to demonstrate a high level of competence in research, analysis and writing.

*Please note that pure research without a direct application is also an option with approval of your supervising faculty member.

Procedure and Requirements
1. Students should seek a supervising faculty member before the beginning of the term in which you plan to enroll in PACS 621. Together with the supervisor, you should negotiate a topic, timeframe and general course expectations. PACS faculty members have a limited number of supervisions they can manage each term, so you may be asked to work with a different faculty member than the one you initially approach.

2. To enroll in this course, students must complete a “course add” form and receive permission from the Director of PACS after negotiating an agreement with a PACS instructor.

3. Students will begin by writing a proposal and submitting it to their supervisor. Your proposal should include:
   a. PART I: RATIONALE (2-3 pages, double-spaced)
      i. Provide a detailed description of your project plan. Students may choose a project with an applied objective, (see examples listed in the course description), or may choose a pure research project without direct application.
      ii. Describe how this project relates to/draws on other courses you have taken in PACS and why it interests you.
      iii. Describe any research and writing you have done previously in an academic or a workplace setting and how this project might build on this work.
      iv. Explain how this project can be considered research with an applied objective or pure research.
         1. Who (individuals, organizations or other academics) might benefit from this research?
         2. How might this project support these groups in their work or further scholarship in the field?
         3. Does the project relate to the work you are currently doing or plan to do in the future? If so, how?
v. State 4-5 specific learning objectives for this project.
vi. Provide a timeline for completing different stages of the project.

b. PART II: Preliminary Bibliography (1-2 pages)
i. List sources you have already identified for this project.
ii. Be sure to include a proper mix of sources from which you will read:
   1. At least 10 books.
   2. At least 8 journal articles.

4. By the end of week 12, submit the final draft of your research paper to your faculty supervisor. The final project should be 40-60 pages in length and of publishable quality.
5. In addition to the details cited above, individual faculty members may have other requirements that they will negotiate with students.

8.5 Research Colloquium

Overview
Milestones are non-course degree requirements such as workshops, seminars or language requirements. The Master of Peace and Conflict Studies (MPACS) program includes two milestone requirements: the Academic Integrity Workshop (which includes an on-line component) at the beginning of the program and the Research Colloquium in the last term of a student’s program. This document provides a description and outlines procedures for the Research Colloquium Milestone.

Description of the Research Colloquium Milestone
This Milestone requires students to present orally a major paper they have written, to receive peer review, and to respond to questions and critique. This requirement will challenge students to prepare a credible and persuasive presentation on a paper that could form the basis of civil society action or advocacy on an issue. A workshop will be held each term before Research Colloquium presentations to review guidelines and presentation skills. Students are also encouraged to invite a guest to attend their presentation who has expertise or experience relevant to the research paper.

Paper Presentation
Before graduating, students are required to present publicly, at a Colloquium of MPACS faculty, staff, students and guests, one of the papers they have written for an MPACS course. The length of the paper will normally be 25-30 pages (7,500 words). After an introduction by their peer reviewer, each student will be allotted 15 minutes for the paper presentation followed by 5 minutes of a formal peer response and 10 minutes of open discussion.

Each student may consult with the professor for whom the original paper was written to identify the core issues to emphasize and the best methods to employ to present the paper.
Students who completed an Internship will make a presentation about this experience at a separate symposium upon return. The Internship Symposium is a chance for students to share about their experiences and what they learned while in the field and they are encouraged to offer reflections from their learning journals during this time. The Research Colloquium is a more academic presentation where students may present a paper from an in-class course, or may opt to present the major project or research paper they wrote at the end of their internship.

Students may give an oral presentation without presentation tools, or may choose to use handouts, PowerPoint, whiteboard, on-line resources or other tools that would support their presentation.

**Formal Peer Response**
In addition to the Research paper presentation, each student will be required to give a formal peer response to a paper presented by a fellow student. Respondents will be required to read a fellow student’s paper in advance and then present a 5 minute oral response to the paper and presentation immediately following the presentation. Students will be informed in advance of the fellow student to whom they will be responding. It is the responsibility of the Respondent to request the paper from the student who is making the presentation in advance of the Colloquium.

The response should be collegial and supportive in tone. Respondents should focus on the ideas presented and content of the paper rather than the presentation method or style. An effective peer response will comment on the areas of strength of the ideas or argument, suggest ways to build on these ideas, offer suggestions for strengthening the argument or ideas, provide a constructive critique of the argument and/or provide an opposing view to generate discussion.

**Grading**
The Research paper presentation and formal peer response will be graded on a Credit/No Credit basis. One or more faculty members will provide presenters with brief, written comments about the presentation and a CR/NCR grade following the presentation.

Upon completion of the Research Colloquium, the department will complete a “Graduate Milestone Completion Form” to report the completion of this Milestone to the Graduate Studies Office for notating on the student’s transcript.
9. OTHER ACADEMIC POLICIES

9.1 Taking Courses at Other Universities

Taking a course at another university in Ontario
1. Contact the Graduate Coordinator or Instructor of the program at the University where you want to take the course to find out if they will allow an extra student in the course you desire.
2. If the host university is in agreement, write a petition to the PACS department (with a letter explaining what the course is and why you want to take it along with a copy of the course syllabus) to have the particular course count towards an elective for your MPACS degree.
3. If the PACS AG agrees to your petition, fill out an “Ontario Visiting Graduate Scholar” (OVGS) form, which allows you to pay your regular tuition to UWaterloo, take a course at another Ontario university, and transfer the grade back to UWaterloo.

Taking a course at another Canadian university outside of Ontario
1. Ensure you meet the eligibility criteria for the Graduate Transfer Agreements of Canadian Universities available on the Canadian Association for Graduate Studies website.
2. Contact the Graduate Coordinator/Director of the program at the University where you want to take the course to find out if they will allow an extra student in the course you desire.
3. If the host university is in agreement, write a petition to the PACS Administrative Group (with a letter explaining what the course is and why you want to take it along with the course syllabus) to have the particular course count towards an elective for your MPACS degree.
4. If the PACS AG agrees to your petition, complete the Graduate Transfer Agreements of Canadian Universities form. Bring the form to the PACS office to retain the necessary signatures. Forward the form to the host institution to get the necessary signatures. Once all of the signatures have been gathered, return the form to the Graduate Studies Office at UWaterloo.
5. Pay fees directly to the host institution.
6. Upon completion of the course, arrange with the host university to have a transcript sent back to UWaterloo, paying the necessary fees at the host institution.

Taking a course at a university outside of Canada
1. Contact the Graduate Coordinator/Director of the program at the University where you want to take the course to find out if they will allow an extra student in the course you desire.
2. If the host university is in agreement, write a petition to the PACS Administrative Group (with a letter explaining what the course is and why you want to take it along with the course syllabus) to have the particular course count towards an elective for your MPACS degree.
3. If PACS AG agrees to your petition, find out the procedures for registering as a student.
at the host university (you will most likely need to apply to the host university as a “non-degree student”).

4. When you have completed the course and grades have been submitted, request that your transcript from the host university be sent to the Graduate Studies Coordinator in the PACS department (Conrad Grebel University College, Attn. Graduate Coordinator of Peace and Conflict Studies, 140 Westmount Rd. N., Waterloo, ON N2G 3G6). It should be sent directly from the host university or come in a sealed envelope if the student is hand delivering it.

5. The Department will submit the grade to the Graduate Studies Office to have it added to your transcript.

9.3 Adding/Dropping Courses

For an up-to-date listing of Course Drop/Add Dates, as well as other important calendar events and academic deadlines, please visit the Graduate Studies Calendar.

9.4 Auditing Courses

A student wishing to audit a class must fill out a Course drop/add form with the designation of “A” and get the appropriate signatures from the instructor and Director of the dept. At the end of the term, the instructor must email a Graduate Studies Records Specialist to indicate whether or not the student has fulfilled the requirements for auditing his/her class. If the requirements have been completed, the course title and grade of “Audit” will appear on his/her transcript.

9.5 Assessment Methods

Courses offered in the MPACS program will be assessed by a variety of methods that best fit the objectives of each course. Student work will be evaluated by a combination of written work (papers, reflections, case studies, policy briefs, book reports, conceptual mapping), application projects (digital assignments, programming projects) as well as by some exams and quizzes.

9.6 Grades

The University of Waterloo uses a numeric grading system. All Faculties assign grades on a scale of 0-100. For more information on UWaterloo’s grading scheme, and the approximate equivalent to alpha grades, consult the Graduate Student Calendar.

Students must obtain an average of at least 70% in the set of courses that they present in fulfillment of course requirements for any graduate degree.
9.7 Incomplete Courses

In extenuating circumstances such as illness, students may not be able to complete their course work during the enrolled term. In such cases, if the instructor agrees, the student and instructor will choose a date for the work to be completed and submitted. The student will then receive a grade of INC for that term which will be changed to a numeric grade when the work has been completed and graded.

9.8 Style Guides

While there is no standard style guide used in the field of peace and conflict studies, the preferred referencing style for MPACS courses is Chicago. Professors may be open to other styles, as long as you are consistent. Further information on citation/style guides is available through the UWaterloo library.

Students are encouraged to use reference software that allows you to collect, store and organize citations for articles, books, websites and more.

9.9 Convocation

Once your degree requirements have been met, students must apply to graduate on Quest by the appropriate deadline. Deadlines vary depending on which convocation date you wish to attend. Further information is available on the Graduate Studies Convocation page.

In addition to UWaterloo’s convocation ceremony, Conrad Grebel holds its own convocation ceremony in April of each year. Graduate students are encouraged to participate and attend. More information will be made available by the MPACS Graduate Studies Coordinator.

9.10 Additional UWaterloo Academic Policies

In addition to the policies that govern the MPACS program, students should familiarize themselves with the various policies and regulations of the University, which govern all graduate students. Detailed information is available on the Policies and Guidelines page of the Graduate Studies Calendar.
10. CAREER OPPORTUNITIES FOR MPACS GRADS

10.1 Potential Career Paths

Graduates of Peace and Conflict Studies programs pursue a wide variety of careers in non-governmental and governmental organizations, universities and schools, business, and international institutions. While the MPACS program is particularly geared towards preparing students to work for peace from within the civil society sphere, graduates pursue careers in fields ranging from conflict management, mediation and restorative justice to international development, human rights work, research and policy analysis, to name just a few.

The following diagram, developed by John Paul Lederach and Kathryn Mansfield at the Kroc Institute for International Peace Studies visually represents a variety of “peacebuilding pathways” that graduates of PACS programs may take in their careers, while depicting how these pathways fit together to collectively promote peacebuilding activities. The inner circle highlights the three major areas of peacebuilding: efforts to prevent, respond to and transform violence; efforts to promote structural and institutional change; and efforts to promote justice and healing. The outer circle illustrates a variety of sub-fields of practice, and potential career paths within each of these fields.

Alumni of Grebel’s undergraduate PACS program have gone on to work in positions within the fields of law, international development, agriculture, social work, environment, education and many others. Some positions of recent alumni include:

- International Supervisor, Kitchener Waterloo YMCA
- Project Coordinator, The Working Centre
- Coordinator, First Year Experience, University of Waterloo
- Educator, In the Current Customer Service and Marketing Intern, REEP Green Solutions
- Pastor
- Organic Farmer
- Policy Analyst, Canadian International Development Agency (CIDA)
- Police Officer
- Child Protection Worker, Children’s Aid Society of Oxford Country
- Social Worker
- Research Associate, Educational Policy Institute Canada
- Municipal Planner, Mackenzie Municipal Services Agency

10.2 Useful Professional Development Resources

In order to assist MPACS grads in their career development and job search post-graduation, the MPACS department has prepared a special career resource guide, tailored specifically to MPACS students. This guide may also be useful for you as you consider potential internship options. The guide is available as a “Related Link” on the MPACS homepage.

The University of Waterloo’s Centre for Career Action also has tools and resources to assist in both professional development and job-searching.
11. SERVICES ON CAMPUS

11.1 Centre for Career Action

The Centre for Career Action assists students in planning and working towards their career goals, through individual counseling sessions, workshops, and online resources. The Centre is located in the Tatham Centre. All students are allowed to book appointments with a career advisor to discuss job search tactics, grad school preparation, or career strategy. The Centre for Career Action also offers a wide range of workshops, open to all students. Their website contains a calendar with details on all upcoming events. The Centre for Career Action also has a number of online resources, as well as job listings.

11.2 Campus Wellness

Campus Wellness helps all students at the University of Waterloo. Their professionals provide primary medical care and mental health services using an inclusive, connected, and collaborative approach.

Counselling Services

Counselling Services on the University of Waterloo campus provides a wide range of strategies and services to support members of the university community facing a variety of issues, including depression, anxiety, stress management, grief, sexuality issues, relationship issues and substance abuse. Counselling Services organizes periodic workshops, and offers both individual and group counseling sessions to facilitate personal and social growth, assist with life difficulties, and to intervene in times of crisis. Counselling Services is an inclusive, non-judgmental and confidential environment. Counselling and assessment services are free for students.

Appointments can be made by calling 519-888-4567 ext. 32655. Appointments are booked as soon as possible, though scheduling depends on available of counselors, time of year, and the client’s personal needs. While counseling services are free, there is a “no show” fee, so if you are unable to attend your appointment, please call and cancel, preferably 24 hours ahead of time.

Health Services

Health Services provides primary medical care for all registered University of Waterloo students. Health professionals work to promote a safe, healthy environment for UWaterloo students.

The Student Health Clinic offers three types of services: booked appointments, same-day appointments, and walk-in services. Health Services is located across the bridge located across from the Student Life Centre.

Booked Appointments
Booked appointments are the preferred method of accessing services. If you need to be seen quickly, appointments can usually be scheduled within 2-3 days. Reasons to book an appointment include immunizations, verification of illness form, mental health concern, sexual health concern, prescription renewal or any other non-urgent health concern.

**Same-Day Appointments**

A limited number of same-day appointments are reserved for students with more immediate *medical* needs. Students with a new injury, illness or condition that has occurred in the past 24 hours may call for a same day appointment.

**Walk-In Visits**

Walk-In visits are provided on a first-come, first-served basis for urgent *medical* needs. The doctor can see you for ONE problem in a walk-in visit. You may be booked for a follow up appointment at the discretion of the doctor. If you have already been seen by a doctor in the clinic for your condition, please book an appointment with that doctor for follow up.

Staff and visitors may receive urgent **first aid** treatment on a walk-in basis.

**Other Services**

Other non-physician services are provided on a booked or drop-in basis:

- Drop-In: Dispensary, Laboratory, TB Test, Flu Shots
- Booked: Repeat Immunizations, Allergy Shots, Repeat Dressing Changes

Call 519-888-4096 or drop in to Health Services for more information and to book your appointment.

**11.3 Student Success Office**

The [Student Success Office](#), located on the second floor of South Campus Hall, provides a variety of services, including one-on-one counseling with “success coaches,” as well as study sessions, to help students succeed academically, and to assist in the transition to the academic demands of university life.

**11.4 The Writing and Communication Centre**

The [Writing and Communication Centre’s](#) purpose is to ensure that all UWaterloo students have the necessary writing and communication skills for academic success. The Writing Centre offers one-on-one appointments and workshops by professional instructors. All Writing and Communication Centre services are offered at no charge to all UWaterloo students.

The Writing Centre offers writing workshops specifically geared towards graduate students. Please visit their website for a full list of resources.
11.5 AccessAbility Services

The AccessAbility Services (AS) Office, located in Needles Hall, Room 1132, collaborates with all academic departments to arrange appropriate accommodations for students with disabilities without compromising the academic integrity of the curriculum. Students who require academic accommodations to lessen the impact of their disability should register with the AS Office at the beginning of each academic term.

11.6 Graduate Student Association and the Grad Club

The Graduate Student Association (GSA) is a student-run not-for-profit organization whose membership consists of the graduate students of the University of Waterloo. The GSA actively promotes and represents graduate student interests to the university administration and various levels of government. Their lobbying efforts focus on issues such as student funding, working conditions, academic regulations, and university services.

The GSA also provides a number of services for Graduate students, including legal aid, income tax aid, supplementary health and dental plans, and social events. The GSA also hosts events that are held on campus and off campus, and some events include family friendly bus trips.

The GSA offers financial support towards events organized by graduate student departments and clubs.

The GSA also runs the Graduate House, a restaurant featuring food and bar service and entertainment.

11.7 Parking and Bicycle Use

Parking permits for the Conrad Grebel parking lot are available by term for full-time students only. For further information about parking at Conrad Grebel, contact the Graduate Studies Coordinator or visit the Conrad Grebel front office.

Certain parking lots on the UWaterloo campus have hourly and daily rates, while others are by permit only. Students may apply for a parking permit for a campus lot.

Many students use bicycles to get to and from campus, as well as to get around campus. Bike racks are available outside most building around campus. There is also a Bike Centre on-campus, located on the northwest corner of the Student Life Centre. The Bike Centre annually holds a bike auction, sells new and used bike parts, and has a variety of tools available for students to use to repair bikes (at a rate of $1/hour). Volunteers on hand can help with bike repairs.

11.8 W Store
Located in South Campus Hall, W Store sells a variety of products and services. The W Store sells course materials, school supplies, clothing, lifestyle items, and technology items and services.

**W Store | Course Materials + Supplies**
At W Store | Course Materials + Supplies in South Campus Hall you will find all the necessities needed for academic success at UWaterloo. In this section, you will find Textbooks and course materials, stationery and school supplies, popular books and board games, computers, and tech accessories. Visit the W Store Course Materials and School Supplies webpages to shop.

**W Store | Gifts + Apparel**
W Store | Gifts + Apparel is your on-campus source for all things University of Waterloo. Here, you will find UWaterloo and Warriors branded apparel and gifts, drinkware, Backpacks and bags, gifts and accessories, custom clothing, and promotional items. Visit the W Store Clothing and Lifestyle webpages to shop.

**W Print**
At W Print, technicians will work with you to ensure your print projects have that professional touch. The services include black/white and colour printing, thesis printing & binding, report binding and finishing, digital scanning and archiving, self-publishing and more. The W Print Drop Off/ Pick Up Locations are the General Services Complex, South Campus Hall, Mathematics and Computer, Student Life Centre (temporarily closed due to COVID-19), and Science Teaching Centre (temporarily closed due to COVID-19).

**11.9 Information Systems & Technology Help & Support**
Information Systems & Technology (IST) Help & Support offers a variety of services and supports for Desktop and Portable Computing, Communication, Collaboration and Web, Security, Infrastructure, Teaching, Learning and Research, and Professional Services. The IST Help & Support locations are the Davis Centre, Dana Porter, and Village 1. To learn more, visit the IST Website.

**11.10 Services for International Students**
The International Student Resources provides support for international students at UWaterloo. They run a variety of programs and services for international students, including English Conversation Circles, peer-mentoring programs, and student advising. The ISE is located in the Student Success Office, on the second floor of South Campus Hall.

**11.11 Child Care**
A wide variety of Child Care Services are available at a number of different centres operating on the University of Waterloo campus, which are all licensed under the Ministry of Community, Family and Children’s Services.
The Centres offer care for children 3 months through school age and include full and half day programs. Fees vary according to the program. Families who are unable to pay for their child care costs may be eligible for Child Care Subsidy, through Children's Services at the Region of Waterloo. Due to the demand for services on campus, early contact is strongly advised.

11.12 Health Services

11.13 Athletics

All UWaterloo students have access to a variety of health and wellness facilities, as well as intra-mural sports programs, fitness classes, and other courses.

Athletic Complexes
UWaterloo is home to two athletic complexes. The Physical Activities Complex (PAC), located near the centre of campus, houses a number of gymnasiums, fitness studios, courts, weight rooms, activity studios and a swimming pool. The Columbia Icefields Centre (CIF), located on the North Campus by Columbia St. and Hagey Bldv, also houses a number of gymnasiums, courts, activity rooms, as well as an ice rink.

Intramurals
Campus Rec organizes intramural sports leagues for the following sports: Ball Hockey; Basketball; Beach Volleyball; Dodgeball; Flag Football; Ice Hockey; Indoor Soccer; Slo Pitch; Soccer; Squash; Team Handball; Ultimate; Volleyball. There are also special tournaments organized throughout the year. More information on how to register is available online.

Fitness and Wellness Classes
Campus Rec organizes a series of fitness and wellness classes. Students must register and pay a fee to participate.

12. WHERE TO FIND FURTHER INFORMATION

12.1 MPACS Program Information

- MPACS Homepage
- Program Overview and Requirements
- MPACS FAQs
- Course Descriptions
- Contact Details for Faculty and Staff
- Master of Development Practice (MDP) Contact, Janine Dietrich
- Political Science Faculty Profiles and Contact Details
• Balsillie School of International Affairs Faculty Profiles and Contact Details

12.2 Information for Prospective students

• MPACS Admission Requirements
• UW Graduate Studies Homepage
• Graduate Studies Applications and Admission
• Conrad Grebel University College Homepage

12.3 Information for New Students

• Office of Academic Integrity
• Waterloo Grad Ready: Building Community, Peer Mentorship, Goalsetting, and Personal Success
• MPACS Course Schedule and Descriptions
• Graduate Schedule of Classes
• QUEST – Student Information System Help Page
• WatCard
• WatCard – Get My WatCard
• U-PASS
• GRT Routes and Schedules
• WatIAm
• Quest
• LEARN Login

Libraries:

• UW Libraries
• Dana Porter Library
• Library Services for Graduate Students
• Primo Library Catalogue
• Interlibrary loans (ILL)
• RACER
• Off-Campus Login
• Library Survival Guide
• Milton Good Library
• Peace and Conflict Studies Subject Guide

On-Campus Housing

• Grad Student Housing
• Columbia Lake Village
• St Paul’s Apartments
Off-Campus Housing

- UWaterloo off-campus housing
- Kijiji
- Padmapper
- View-it

12.4 Fees, Scholarships and Awards

- Graduate Fee Schedule
- Promissory Notes
- MPACS Scholarships and Bursaries
- UWaterloo Awards and Funding for Graduate Students

12.5 Program and Course Policies

- Graduate Studies Calendar
- Grades
- Change of Enrolment Status form
- Ontario Visiting Graduate Scholar form
- Graduate Transfer Agreements of Canadian Universities Form
- Office of Research Ethics
- Preparing for Convocation
- Additional Policies and Guidelines (UWaterloo)

12.6 Career Resources

Professional Development Resources

- Centre for Career Action Online Tools and Resources
- UW Career Hub
- Canadian Careers
- Charity Village
- LinkedIn
- Idealist Guide to Nonprofit Careers
- Peace and Collaborative Development Network
- Peace and Collaborative Development Network Resource Guide
- JobHuntersBible.com
12.7 Resources on Campus

**W Store:**
- W Store | Course Materials + Supplies
- W Store | Gifts + Apparel
- W Print

**Other Services (listed alphabetically):**
- AccessAbility Services
- Bike Centre
- Centre for Career Action (CECA)
- CECA Appointment Booking
- CECA Calendar of Workshops and Events
- CECA Online Resources
- CECA Job Listings
- Child Care Services
- Counselling Services
- Graduate Student Association
- Grad House
- Health Services
- Information Systems & Technology (IST) Help & Support
- International Student Experience
- Parking
- Student Success Office
- Writing and Communication Centre

**Athletics**
- Physical Activities Complex (PAC)
- Columbia Icefield (CIF)
- Intramurals
- Fitness and Wellness Classes
APPENDIX A – MPACS DEGREE REQUIREMENT WORKSHEET

Degree Requirements*

☐ Core Courses (2.5 units)
  ☐ PACS 601: Systems of Peace, Order and Good Governance
  ☐ PACS 602: The Practice of Peace
  ☐ PACS 603: Building Civil Society
  ☐ PACS 604: Conflict Analysis
  ☐ PACS 605: Conflict Transformation and Peacebuilding

☐ Electives (at least 1.0 units, up to 2.5 units)
  ☐ PACS 610: Contemporary Nonviolent Movements
  ☐ PACS 611: Reconciliation
  ☐ PACS 612: Culture, Religion, and Peace-Building
  ☐ PACS 620: Special Topics in Peace and Conflict Studies
  ☐ PACS 621: Peace Research
  ☐ PACS 623: Directed Readings
  ☐ PACS 625: Internship (1.0 unit)
  ☐ PACS 626: Conflict Resolution Skill Training (0.25 unit)

☐ Cross-Listed Electives (up to 1.5 units)

1. __________________  2. __________________  3. __________________

Students may choose from the following cross-listed courses. Students may also petition to have another related course (in other programs or at other universities) count as a cross-listed elective toward their MPACS degree.

PACS 630/GGOV 610/PSCI 688: Governance of Global Economy
PACS 634/GGOV 630/PSCI 678: Security Ontology-Theory
PACS 650/INDEV 604: Sustainable Cities
PACS 651: Economics for Sustainable Development
PACS 652/INDEV 608: Water and Security
PACS 670/TS 637: War and Peace in Christian Theology

PACS 671/TS 619: The Bible, Peace, and Violence
☐ Academic Integrity Workshop
☐ Research Colloquium

Progress Timeline

Term 1
1. ________________ 2. ________________ 3. ________________

Term 2
1. ________________ 2. ________________ 3. ________________

Term 3
1. ________________ 2. ________________

Term 4
1. ________________ 2. ________________

*Candidates must maintain an average of at least 70% in the courses presented in fulfillment of their degree requirements.
APPENDIX B – INTERNSHIP ASSESSMENT FORM

Internship Assessment Form

The goal of the Master of Arts Peace and Conflict Studies (MPACS) internship is to develop practical competencies necessary for peace work within a setting that the intern can observe agencies at work and be mentored to develop their own approaches. In addition to improving their skill base, they are required to deepen their own research capacity by engaging in projects directed by or related to their host agency.

As the mentor to the intern the MPACS program asks that you complete this form as a means of our assessment of the intern.

Intern Name: [Name]

Mentor / Reference Contact Information:

<table>
<thead>
<tr>
<th>Organization</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>First Name</td>
<td>Last Name</td>
</tr>
<tr>
<td>Email Address</td>
<td></td>
</tr>
<tr>
<td>Primary Phone</td>
<td></td>
</tr>
</tbody>
</table>

Reference Questions:

Did the intern complete 50 days in their position?

Yes [ ] No [ ]

The intern demonstrated skill in the following areas:

Organization

- Strongly Agree [ ] Agree [ ] Disagree [ ] Strongly Disagree [ ]

Flexibility/Adaptability

- Strongly Agree [ ] Agree [ ] Disagree [ ] Strongly Disagree [ ]

Good Communication

- Strongly Agree [ ] Agree [ ] Disagree [ ] Strongly Disagree [ ]
### Problem-Solving
- Strongly Agree [ ]
- Agree [ ]
- Disagree [ ]
- Strongly Disagree [ ]

### Time Management
- Strongly Agree [ ]
- Agree [ ]
- Disagree [ ]
- Strongly Disagree [ ]

### Self-Confidence
- Strongly Agree [ ]
- Agree [ ]
- Disagree [ ]
- Strongly Disagree [ ]

### Being a Team Player
- Strongly Agree [ ]
- Agree [ ]
- Disagree [ ]
- Strongly Disagree [ ]

### Satisfactory Project Completion
- Strongly Agree [ ]
- Agree [ ]
- Disagree [ ]
- Strongly Disagree [ ]

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**Did the intern effectively complete the work they were assigned at your organization?**
- Yes [ ]
- No [ ]

**Would you recommend the intern for employment?**
- Yes [ ]
- No [ ]
- Not Applicable [ ]

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**Please feel free to add further comments below or attach a more specific letter:**

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**Thank you for your mentorship and guidance to an MPACS intern.**

If there are any questions, concerns or further feedback please contact Eric Lepp  
**eric.lepp@uwaterloo.ca**  
(+001) 519-885-0220 ext. 24269

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**MPACS Internship Assessment Form**

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