

Tyler F. Thomas
Assistant Professor, Accounting
University of Waterloo

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RESEARCH INTERESTS

Cost Accounting, Judgment and Decision-Making, Motivation, Incentives and Performance Measurement

POSITIONS HELD

- 2023** Assistant Professor, University of Waterloo
- 2013-23** Assistant Professor, University of Wisconsin-Madison

EDUCATION

- Ph.D.** Accounting, Michigan State University, East Lansing, MI, May 2013
- M.B.A.** Washington State University, Vancouver, WA, May 2006
- MAcc** Washington State University, Pullman, WA, May 2003
- B.A.** Accounting, Washington State University, Pullman, WA, December 2001

HONORS

- 2022** AAA Annual Meeting Outstanding Reviewer Award
- 2016** Lindsay Boyle Fellow
- 2015** Wisconsin Alumni Research Foundation Fall Research Competition Award
- 2013** Outstanding Emerging Scholar Manuscript Award, ABO
- 2011** Student Excellence in Research Award
- 2010** Student Excellence in Teaching Award
- 2008** University Distinguished Fellowship
Marlys and Jack Gray Scholarship

CURRENT RESEARCH

Publications

Smith, S., and T. F. Thomas. 2023. The Effects of Strategic Alignment and Strategic Clarity on Multidimensional Performance. *Accounting, Organizations and Society* (forthcoming).

Matsumura, E. M., T. F. Thomas, and D. Yatsenko. 2023. Adverse Effects of Confidence in Complex Cost Systems Amid Competition. *Advances in Management Accounting* 35: 99-127.

Martin, R., and T. F. Thomas. 2022. Target Setting with Compensation Discretion: How are Ex Ante Targets Affected when Superiors Have Ex Post Discretion? *Accounting, Organizations and Society* 97: Article 101295.

Thomas, T. F., and T. A. Thornock. 2021. How Incomplete Information of Team Member Contributions Affects Subsequent Contributions: The Moderating Role of Social Value Orientation. *Journal of Management Accounting Research* 33 (3): 145-161.

Majerczyk, M., and T. F. Thomas. 2021. Superiors' Discretionary Allocations when Agents Face Disparate Performance Risk. *Journal of Management Accounting Research* 33 (2): 151-166.

Thomas, T. F. 2016. Motivating Revisions of Management Accounting Systems: An Examination of Organizational Goals and Accounting Feedback. *Accounting, Organizations and Society* 53: 1-16.

- Based on my dissertation,
Committee: Richard Deshon, Joan Luft (Chair), Ranjani Krishnan, and Mike Shields
- 2013 Outstanding Emerging Scholar Manuscript Award, ABO Conference

Luft, J., M. Shields, and T. F. Thomas. 2016. Additional Information in Accounting Reports: Effects on Management Decisions and Subjective Performance Evaluations Under Causal Ambiguity. *Contemporary Accounting Research* 33 (2): 526-550.

Working Papers

“The Effect of Performance Measurement on Workers’ Perceptions of Compensation”, with Jeremy Douthit, Michael Majerczyk, and Bei Shi. *Second Round Revise and Resubmit at Management Accounting Research*.

“To Give Up or Not to Give Up: The Effect of Contract Frame and Target Difficulty on Effort Provision and Performance”, with Rachel Martin and Dimitri Yatsenko. *Under Second Round Review at The Accounting Review*.

“Shielding the Workforce: How Do Subordinates’ Controls influence Leniency in Superiors’ Target-Setting Decisions?”, with Rachel Martin and Dimitri Yatsenko. *Under Review at Review of Accounting Studies*.

“Going for broke to help the cause: When does a social mission lead to riskier investment decisions?”, with Ted (Seung Kyo) Ahn and Willie Choi. *Preparing for Submission to Contemporary Accounting Research*.

“Because I Care: The Effect of Value Congruence and Compensation Scheme on Target Setting and Performance in Social Mission Organizations”, with Wioleta Olczak and Dimitri Yatsenko. *Under Review at Accounting, Organizations and Society*.

“The Impact of Input Information in the Performance Report on Employee Performance”, with Todd Thornock. *Preparing for Submission to Contemporary Accounting Research*.

“When Does Discretion over Information Acquisition Motivate Misreporting? The Moderating Effects of Effortful Information Acquisition and the Merits of Management Controls”, with Willie Choi and Katlijn Haesebrouck.

“Framing the Goal: How a Prosocial Goal Impacts Employee Effort when Goal Frequency is Considered.”, with Wioleta Olczak.

Works in Progress

“We’re in this Together: The Interaction of Participatory Budgeting and Subjective Performance Evaluation”, with Rachel Martin, Michael Majerczyk, and Bei Shi.

“Have Your Cake and Eat It too: The Effect of Pay Structure and Contract Frame on Performance and Utility”, with Rachel Martin and Dimitri Yatsenko.

“Giving Customers Decision Rights: The Effect of Tipping System Design on Employee Effort”, with Wenqian Hu, Kelsey Matthews, and Adam Presslee.

GRANT FUNDING

2023 CPA Ontario Centre for Sustainability Reporting and Performance Management Research Seed Funding: “We’re in this Together: The Interaction of Participatory Budgeting and Subjective Performance Evaluation” (\$3,600)

2021 BRITE Lab Research Grant to fund experimental participants: “Shielding the Workforce: How Do Subordinates’ Controls influence Superiors’ Target-Setting Decisions?” (\$5,000)

Institute of Management Accountants Research Grant: “Effects of Superiors’ Value Congruence and Pay Structure on Target Difficulty in Social-Mission Organizations” (\$4,200)

2020 BRITE Lab Research Grant to fund experimental participants: “The Effect of Contract Frame and Target Difficulty on Employee Performance.” (\$3,100)

- 2019** BRITE Lab Research Grant to fund experimental participants: “The Effects of Ex-Post Goal Adjustment, Feedback System, and Task Type on Effort and Performance.” (\$4,800)
- 2017** BRITE Lab Research Grant to fund experimental participants: “Compensation Expectations and Demands under Relative Performance Information.” (\$3,750)
- 2016** Institute of Management Accountants Research Grant: “Compensation Discretion as Insurance: How do Managers Respond to Having a Back-up Plan?” (\$5,900)
BRITE Lab Research Grant to fund experimental participants: “Can Complex Accounting Systems Lead to a False Sense of Security?” (\$1,500)
- BRITE Lab Research Grant to fund experimental participants: “Discretionary Bonus Pool Distributions under Uncertainty when Agents Face Unequal Probabilities.” (\$2,400)
- 2015** Wisconsin Alumni Research Foundation Fall Research Competition Award: “Can Documentation of Contradictory Evidence Help Auditors Overcome the Tendency to Accept Clients’ Preferred Aggressive Accounting Methods.” (\$34,009)
- 2014** BRITE Lab Faculty Research Grant to fund experimental participants: “Me vs. We. The Effect of Incomplete Team Member Feedback on Effort Allocation between Individual and Team Output.” (\$3,000)
- 2012** Doctoral Student Grant Program of the Institute of Management Accountants for my dissertation (\$3,485)

INVITED PRESENTATIONS

- 2023** University of Waterloo
University of Wyoming
- 2022** *Journal of Management Accounting Research* Workshop Series
University of Central Florida
Chapman University
Oklahoma State University
- 2020** University of Wisconsin-Madison
- 2019** University of Connecticut
- 2017** University of Wisconsin-Madison
- 2016** Iowa State University

- 2014** University of Wisconsin-Madison
- 2013** Queen's University
Georgia Institute of Technology
Michigan State University
University of Waterloo
University of Wisconsin-Madison
Cornell University
- 2012** Michigan State University
- 2010** Michigan State University
- 2009** Michigan State University

CONFERENCE PRESENTATIONS

- 2023** AAA Managerial Accounting Section Midyear Conference
BYU Accounting Research Symposium (Workshop format)
- 2022** Hawaii Accounting Research Conference
AAA Managerial Accounting Section Midyear Conference
BYU Accounting Research Symposium
AAA Accounting, Behavior and Organizations Research Conference
- 2021** AAA Managerial Accounting Section Midyear Conference
University of North Texas Accounting Research Conference
SPARK: Meeting of the Regions
AAA Annual Meeting
BYU Accounting Research Symposium (Workshop format)
- 2020** Hawaii Accounting Research Conference
BYU Accounting Research Symposium (Workshop format)
- 2019** Global Management Accounting Research Symposium
AAA Annual Meeting
BYU Accounting Research Symposium (Workshop format)
AAA Accounting, Behavior and Organizations Research Conference
- 2018** AAA Managerial Accounting Section Midyear Conference
AAA Annual Meeting
BYU Accounting Research Symposium (Workshop format)
AAA Accounting, Behavior and Organizations Research Conference
- 2017** AAA Annual Meeting
BYU Accounting Research Symposium (Workshop format)
AAA Midwest Region Meeting (Multiple presentations)

- 2016** AAA Managerial Accounting Section Midyear Conference
BYU Accounting Research Symposium (Workshop format)
- 2015** Global Management Accounting Research Symposium
UW-Madison Accounting Doctoral Alumni Conference (Workshop format)
- 2014** BYU Accounting Research Symposium (Workshop format)
BRITE Lab Fall Research Symposium (Workshop format)
- 2013** AAA Managerial Accounting Section Midyear Conference
Global Management Accounting Research Symposium
AAA Accounting, Behavior and Organizations Research Conference
- 2012** BYU Accounting Research Symposium (Workshop format)
- 2011** AAA Managerial Accounting Section Midyear Conference
AAA Annual Meeting

CONFERENCE PARTICIPATION

- 2023** AAA Managerial Accounting Section Midyear Conference
BYU Accounting Research Symposium
- 2022** Hawaii Accounting Research Conference
AAA Managerial Accounting Section Midyear Conference
Emerging Management Accounting Scholars Symposium (Invited)
Dairyland Accounting Research Symposium
BYU Accounting Research Symposium
AAA Accounting, Behavior and Organizations Research Conference
- 2021** AAA Managerial Accounting Section Midyear Conference
University of North Texas Accounting Research Conference
Performance Management Research Symposium (Invited)
SPARK: Meeting of the Regions
Global Management Accounting Research Symposium
AAA Annual Meeting
BYU Accounting Research Symposium
- 2020** Hawaii Accounting Research Conference
AAA Managerial Accounting Section Midyear Conference
Dairyland Accounting Research Symposium
Conference of Minnesota/Midwest Accounting Educators
BYU Accounting Research Symposium
AAA Accounting, Behavior and Organizations Research Conference
Contemporary Accounting Research Conference
Tilburg Winter Camp

- 2019** AAA Managerial Accounting Section Midyear Conference
Performance Management Research Symposium (Invited)
Midwest Summer Accounting Research Conference
Global Management Accounting Research Symposium
AAA Annual Meeting
BYU Accounting Research Symposium
AAA Accounting, Behavior and Organizations Research Conference
- 2018** AAA Managerial Accounting Section Midyear Conference
Emerging Management Accounting Scholars Symposium (Invited)
Midwest Summer Accounting Research Conference
AAA Annual Meeting
BYU Accounting Research Symposium
AAA Accounting, Behavior and Organizations Research Conference
- 2017** AAA Managerial Accounting Section Midyear Conference
Midwest Summer Accounting Research Conference
AAA Annual Meeting
BYU Accounting Research Symposium
AAA Midwest Region Meeting
- 2016** AAA Managerial Accounting Section Midyear Conference
Emerging Management Accounting Scholars Symposium (Invited)
Midwest Summer Accounting Research Conference
Global Management Accounting Research Symposium
AAA Annual Meeting
AAA Accounting, Behavior and Organizations Research Conference
BYU Accounting Research Symposium
AAA Accounting PhD Rookie Recruiting and Research Camp
- 2015** AAA Managerial Accounting Section Midyear Conference
Midwest Summer Accounting Research Conference
Global Management Accounting Research Symposium
UW-Madison Accounting Doctoral Alumni Conference
AAA Annual Meeting
- 2014** AAA Managerial Accounting Section Midyear Conference
AAA New Faculty Consortium
AAA Annual Meeting
BYU Accounting Research Symposium
BRITE Lab Fall Research Symposium
- 2013** AAA Managerial Accounting Section Midyear Conference, Doctoral Consortium
Global Management Accounting Research Symposium
BYU Accounting Research Symposium
AAA ABO Research Conference, Doctoral and New Faculty Consortium

- 2012** AAA Managerial Accounting Section Midyear Conference, Doctoral Consortium
BYU Accounting Research Symposium
- 2011** AAA Managerial Accounting Section Midyear Conference, Doctoral Consortium
AAA Annual Meeting
BYU Accounting Research Symposium
AAA ABO Research Conference, Doctoral Consortium
- 2010** AAA Managerial Accounting Section Midyear Conference, Doctoral Consortium
UT-Austin - Intersection of Economics & Psychology in Acctg Research (Invited)
Global Management Accounting Research Symposium
Midwest Summer Accounting Research Conference
- 2009** AAA Managerial Accounting Section Midyear Conference, Doctoral Consortium
Midwest Summer Accounting Research Conference

SERVICE ACTIVITIES

- 2023** **Research Journals and Conferences**
 Editorial Board Member: *Journal of Management Accounting Research*
 Ad Hoc Reviewer: *Accounting Perspectives*
 Ad Hoc Reviewer: *Advances in Management Accounting*
 Ad Hoc Reviewer: *Contemporary Accounting Research*
 Ad Hoc Reviewer: *Management Accounting Research*
 Ad Hoc Reviewer: *Management Science*
 Ad Hoc Reviewer: *The Accounting Review*
 AAA MAS Strategy Advisory Board
 Jim Bulloch Award for Innovations in Mgmt Acctg Educ Committee Chair
 Jim Bulloch Award for Innovations in Mgmt Acctg Educ Committee Member
 Volunteer Reviewer, MAS Midyear Conference
- School of Accounting & Finance - UW**
 Behavioural Research Lab Committee Member
- Dept of Accounting & Information Systems - UW**
 PhD Committee Member
 Coordinating Faculty Member – Midwest Summer Acctg Research Conference
 Coordinating Faculty Member – Dairyland Accounting Conference
 Beyer Center Advisory Board
 Dissertation Committee Member, Ted (Seung Kyo) Ahn
- Wisconsin School of Business**
 BRITE Lab Advisory Board

2022

Research Journals and Conferences

Editorial Board Member: *Journal of Management Accounting Research*
Ad Hoc Reviewer: *Accounting, Organizations and Society*
Ad Hoc Reviewer: *Advances in Management Accounting*
Ad Hoc Reviewer: *Behavioral Research in Accounting*
Ad Hoc Reviewer: *Contemporary Accounting Research*
Ad Hoc Reviewer: *Management Science*
AAA MAS Strategy Advisory Board
MAS Notable Contributions to Mgmt Acctg Lit Award Committee Member
Volunteer Discussant, Hawaii Accounting Research Conference
Volunteer Reviewer and Discussant, MAS Midyear Conference
Volunteer Reviewer, AAA Annual Meeting
Volunteer Moderator and Discussant, ABO Research Conference

Dept of Accounting & Information Systems - UW

PhD Committee Member
Coordinating Faculty Member – Midwest Summer Acctg Research Conference
Coordinating Faculty Member – Dairyland Accounting Conference
Beyer Center Advisory Board
Dissertation Committee Member, Ted (Seung Kyo) Ahn
Workshop Coordinator

Wisconsin School of Business

Space Committee Member
BRITE Lab Advisory Board

2021

Research Journals and Conferences

Ad Hoc Reviewer: *Accounting, Organizations and Society*
Ad Hoc Reviewer: *Behavioral Research in Accounting*
Ad Hoc Reviewer: *European Accounting Review*
Ad Hoc Reviewer: *Journal of Management Accounting Research*
Ad Hoc Reviewer: *Management Accounting Research*
Ad Hoc Reviewer: *Management Science*
AAA MAS Strategy Advisory Board
MAS Notable Contributions to Mgmt Acctg Lit Award Committee Member
Volunteer Reviewer and Discussant, MAS Midyear Conference
Volunteer Reviewer, UNT Accounting Research Conference
Invited Discussant, Global Management Accounting Research Symposium
Volunteer Reviewer and Discussant, AAA Annual Meeting
Volunteer Reviewer, ABO Research Conference

Dept of Accounting & Information Systems - UW

PhD Committee Member
Coordinating Faculty Member – Midwest Summer Acctg Research Conference
Coordinating Faculty Member – Dairyland Accounting Conference
Beyer Center Advisory Board
Dissertation Committee Member, In Gyun Baek
Workshop Coordinator

Wisconsin School of Business

Space Committee Member
Learning Commons Steering Committee Member
BRITE Lab Advisory Board

2020

Research Journals and Conferences

Ad Hoc Reviewer: *Accounting, Organizations and Society*
Ad Hoc Reviewer: *Contemporary Accounting Research*
Ad Hoc Reviewer: *European Accounting Review*
Ad Hoc Reviewer: *Journal of Management Accounting Research*
AAA MAS Strategy Advisory Board
Volunteer Discussant, Hawaii Accounting Research Conference
Volunteer Reviewer and Discussant, MAS Midyear Conference
Volunteer Reviewer, AAA Annual Meeting
Volunteer Reviewer and Discussant, ABO Research Conference

Dept of Accounting & Information Systems - UW

PhD Committee Member
Coordinating Faculty Member – Midwest Summer Acctg Research Conference
Coordinating Faculty Member – Dairyland Accounting Conference
Beyer Center Advisory Board
Dissertation Committee Member, Alan He (Georgia State University)
Dissertation Committee Member, In Gyun Baek
Workshop Coordinator

Wisconsin School of Business

Space Committee Member
Learning Commons Steering Committee Member
BRITE Lab Advisory Board

2019

Research Journals and Conferences

Ad Hoc Reviewer: *Accounting, Organizations and Society*
Ad Hoc Reviewer: *Journal of Management Accounting Research*
AAA MAS Strategy Advisory Board
Volunteer Reviewer, MAS Midyear Conference
Volunteer Moderator, GMARS
Volunteer Reviewer and Discussant, AAA Annual Meeting
Volunteer Reviewer and Discussant, ABO Research Conference

Dept of Accounting & Information Systems - UW

PhD Committee Member
Coordinating Faculty Member – Midwest Summer Acctg Research Conference
Coordinating Faculty Member – Dairyland Accounting Conference
Beyer Center Advisory Board
Dissertation Co-Chair, Dimitri Yatsenko
Dissertation Committee Member, Alan He (Georgia State University)
Workshop Coordinator

Wisconsin School of Business

Space Committee Member
Learning Commons Steering Committee Member
BRITE Lab Advisory Board

2018 Research Journals and Conferences

Ad Hoc Reviewer: *Accounting, Organizations and Society*
Ad Hoc Reviewer: *Journal of Management Accounting Research*
Ad Hoc Reviewer: *Management Accounting Research*
Volunteer Moderator, Discussant and Reviewer, MAS Midyear Conference
Invited Discussant, Midwest Summer Acctg Research Conference
Volunteer Reviewer, AAA Annual Meeting
Volunteer Reviewer, ABO Research Conference

Dept of Accounting & Information Systems - UW

PhD Committee Member
Professional Programs Committee Member
Recruiting Committee Member
Coordinating Faculty Member – Midwest Summer Acctg Research Conference
Beyer Center Advisory Board
Dissertation Committee Member, Abe Carr
Dissertation Committee Member, Dimitri Yatsenko

Wisconsin School of Business

Space Committee Member
Learning Commons Steering Committee Member
BRITE Lab Advisory Board
Marshal for Graduation Ceremonies

2017 Research Journals and Conferences

Ad Hoc Reviewer: *Accounting, Organizations and Society*
Ad Hoc Reviewer: *Journal of Management Accounting Research*
Ad Hoc Reviewer: *Management Accounting Research*
Volunteer Discussant and Reviewer, MAS Midyear Conference
Volunteer Moderator, Discussant, and Reviewer, AAA Annual Meeting
Volunteer Reviewer, ABO Research Conference
Volunteer Discussant and Reviewer, Midwest Section Meeting

Dept of Accounting & Information Systems - UW

PhD Committee Member
Professional Programs Committee Member
Recruiting Committee Member
Coordinating Faculty Member – Midwest Summer Acctg Research Conference

- Organized the 2017 Midwest Summer Acctg Research Conference
(Held in Madison, Wisconsin)

Beyer Center Advisory Board
Dissertation Committee Member, Abe Carr
Dissertation Committee Member, Dimitri Yatsenko

Wisconsin School of Business

Space Committee Member
Learning Commons Steering Committee Member
BRITE Lab Advisory Board

2016 Research Journals and Conferences

Ad Hoc Reviewer: *Accounting, Organizations and Society*
Ad Hoc Reviewer: *Journal of Management Accounting Research*
Volunteer Discussant and Reviewer, MAS Midyear Conference
Invited Discussant, Global Management Accounting Research Symposium
Volunteer Discussant and Reviewer, ABO Research Conference

Dept of Accounting & Information Systems - UW

PhD Committee Member
Coordinating Faculty Member – Midwest Summer Acctg Research Conference
Faculty Rep at the AAA Accounting PhD Rookie Recruiting and Research Camp

Wisconsin School of Business

Space Committee Member
Learning Commons Steering Committee Member

2015 Research Journals and Conferences

Editorial Board Member: *Journal of Management Accounting Research*
Ad Hoc Reviewer: *Accounting, Organizations and Society*
Volunteer Discussant and Reviewer, MAS Midyear Conference
Volunteer Moderator, Discussant, and Reviewer, AAA Annual Meeting
Volunteer Reviewer, ABO Research Conference

Dept of Accounting & Information Systems - UW

PhD Committee Member
Dissertation Committee Member, Rachel Martin

Wisconsin School of Business

Space Management Committee Member

2014 Research Journals and Conferences

Editorial Board Member: *Journal of Management Accounting Research*
Ad Hoc Reviewer: *Accounting, Organizations and Society*
Ad Hoc Reviewer: *Journal of Management Accounting Research*
Volunteer Discussant and Reviewer, MAS Midyear Conference
Volunteer Discussant and Reviewer, AAA Annual Meeting
Volunteer Reviewer, ABO Research Conference

Dept of Accounting & Information Systems - UW

PhD Committee Member
Dissertation Committee Member, Rachel Martin

Wisconsin School of Business

Space Management Committee Member

- 2013** **Research Journals and Conferences**
 Ad Hoc Reviewer: *Accounting, Organizations and Society*
 Volunteer Reviewer, MAS Midyear Conference
 Volunteer Discussant and Reviewer, ABO Research Conference
- Dept of Accounting & Information Systems – UW**
 PhD Committee Member
 Dissertation Committee Member, Rachel Martin
- 2012** **Research Conferences**
 Volunteer Discussant and Reviewer, MAS Midyear Conference
- 2011** **Research Conferences**
 Volunteer Discussant and Reviewer, MAS Midyear Conference
 Volunteer Discussant and Reviewer, AAA Annual Meeting
 Volunteer Moderator, Discussant, and Reviewer, ABO Research Conference
- Dept of Accounting & Information Systems - MSU**
 Department Advisory Committee Member

CERTIFICATION/AFFILIATIONS

Certified Public Accountant, State of Washington

American Accounting Association
Faculty Member, 2013-Present
Student Member, 2008-2013

Institute of Management Accountants
Faculty Member, 2014-Present
Student Member, 2010-2013

TEACHING EXPERIENCE

- 2023** Accounting Faculty, University of Waterloo
 AFM 382: Cost Management Systems (Fall Semester)
- Accounting Faculty, University of Wisconsin-Madison
 AIS 771: Strategic Cost Management (Spring Semester)
- 2022** Accounting Faculty, University of Wisconsin-Madison
 AIS 310: Cost Accounting Systems (Fall Semester)
- Accounting Faculty, University of Wisconsin-Madison
 AIS 771: Strategic Cost Management (Spring Semester)

- 2021** Accounting Faculty, University of Wisconsin-Madison
AIS 771: Strategic Cost Management (Spring Semester)
- 2020** Accounting Faculty, University of Wisconsin-Madison
AIS 771: Strategic Cost Management (Spring Semester)
- 2019** Accounting Faculty, University of Wisconsin-Madison
AIS 771: Strategic Cost Management (Spring Semester)
- 2018** Accounting Faculty, University of Wisconsin-Madison
AIS 771: Strategic Cost Management (Spring Semester)
- 2017** Accounting Faculty, University of Wisconsin-Madison
AIS 310: Cost Accounting Systems (Spring Semester)
- 2016** Accounting Faculty, University of Wisconsin-Madison
AIS 310: Cost Accounting Systems (Spring Semester)
- 2015** Accounting Faculty, University of Wisconsin-Madison
AIS 310: Cost Accounting Systems (Spring Semester)
- 2014** Accounting Faculty, University of Wisconsin-Madison
AIS 310: Cost Accounting Systems (Spring Semester)
- 2013** Accounting Faculty, University of Wisconsin-Madison
AIS 310: Cost Accounting Systems (Fall Semester)
- 2012** Instructor, Michigan State University
Management accounting course for the MS in Accounting Preparation
Program for international students from China and Taiwan
- 2009** Instructor, Michigan State University
ACC 341: Cost and Managerial Accounting
- 2007-08** Visiting Accounting Faculty, Washington State University, Vancouver
ACC 335: Introduction to Taxation
ACC 338: Cost Accounting
ACC 430: Advanced Accounting – Governmental and Nonprofit
ACC 438: Advanced Cost Accounting
ACC 550: Introduction to Financial and Managerial Accounting (MBA)
- 2006-07** Adjunct Lecturer, Washington State University, Vancouver
ACC 338: Cost Accounting
- 2002-03** Teaching Assistant, Washington State University, Pullman
Multiple Tax Courses

PROFESSIONAL WORK EXPERIENCE

2003-07 Revenue Auditor

Washington State Dept of Revenue, Vancouver, WA

- Perform audits of businesses in Washington and Oregon to determine compliance of Washington state tax laws.
- Work with numerous industries and business types.
- Research state and local tax law.
- Serve on committee for statistical and non-statistical sampling procedures.