University of Waterloo
SENATE
Minutes of the Monday 6 January 2014 Special Meeting


Secretariat: Logan Atkinson, Tracy Dietrich


*regrets

Organization of Meeting: Feridun Hamdullahpur, chair of Senate, took the chair, and Logan Atkinson, secretary of Senate, acted as secretary. Atkinson advised that due notice of the meeting had been given, a quorum was present, and the meeting was properly constituted. Hamdullahpur welcomed everyone to the meeting, thanked them for attending, and wished all a happy new year.

OPEN SESSION

1. **DRAFT STRATEGIC MANDATE SUBMISSION** [distributed by email on 20 December 2013]

Hamdullahpur reviewed the history of the strategic mandate project initiated by the provincial government, and the urgency of the current submission required of the university by government.

McBoyle advised that the original strategic mandate agreement was submitted in October 2012. Since then, the university’s strategic plan has been approved, and the province’s differentiation framework was distributed. The revised strategic mandate agreement has been submitted in draft, and it is that on which input is sought now so as to make any necessary changes prior to final filing deadlines.

There are two additional parts to the document, relating to university-specific metrics, current and proposed areas of strength and strategic enrolment targets. These items will be distributed in advance of the regular meeting of Senate scheduled for 20 January.

Even after Senate approval of the revised strategic mandate agreement, negotiations will continue with the Ministry over the course of the next three months.
McBoyle described the extent to which the format of the draft was directed by Ministry requirements. The substantive areas relating to the university’s strategic plan were the creation of the university. He related these items to some of the key points revealed through the province’s differentiation framework.

McBoyle suggested that he thinks the differentiation initiative is driven by concerns about accessibility and job creation. Hamdullahpur indicated that the sustainability of the sector is a concern, and the differentiation framework is intended to address this challenge in part. This will likely have an impact on funding models going forward.

Senate convened in confidential session.

Logan Atkinson

6 January 2014
Secretary of the University
CONFIDENTIAL SESSION

It was understood that senators are to keep confidential any discussion and decisions reached in this section of the meeting.

2. REPORT OF THE VICE-PRESIDENT, ACADEMIC & PROVOST NOMINATING COMMITTEE [distributed at the meeting]

Hamdullahpur summarized the work of the search committee and the steps necessary to move the file forward. He named and thanked the members of the search committee, and thanked the search consultant (Odgers Berndston).

Hamdullahpur provided Senate with some observations about the recommended candidate and the committee’s enthusiasm for his candidacy.

Senate heard a motion to approve that Ian Orchard be appointed vice-president, academic & provost for an initial five-year term ending 30 June 2019, and that he also be appointed professor, with tenure, in the Department of Biology, both appointments commencing 1 July 2014.

McMahon and Brown. Carried.

The meeting adjourned at 3:00 p.m.

Logan Atkinson
Secretary of the University

6 January 2014