

# Senate Graduate Council & Senate Research and Innovation Council

## Open Session

January 13, 2026

3:00 p.m. - 4:30 p.m.

Needles Hall

NH 3318 and NH 3308

Waterloo Campus

Think Differently | Act with Purpose | Work Together

## 2026 01 13 Senate Graduate Council & Senate Research and Innovation Council Meeting Book

### AGENDA

#### 1. Governance Resources

[1.1. Link to Governance Resources \(SGC\)](#)

[1.2. Link to Governance Resources \(SRIC\)](#)

3:00 p.m.	2. Approval of the Agenda		
	2.1. Conflict of Interest	Decision	3
	2.2. Approval of the Agenda		
	3. Regular Agenda		
3:05 p.m.	4. Co-Chair's Remarks [Dean & Wan]	Information	
3:10 p.m.	5. Annual Report of the VPRI [Dean]		
	5.1. Annual Report of the VPRI	Discussion	4
3:35 p.m.	6. GSPA Updates [Wan]	Discussion	
3:45 p.m.	7. Generative AI Consultation [Fieguth & Smith]		
	7.1. Generative AI Consultation	Discussion	29
4:05 p.m.	8. Library Updates – Open Access, Research Needs, and Data Management [Hitchens & Namachchivaya]		
	8.1. Library Updates – Open Access, Research Needs, and Data Management	Discussion	38
4:20 p.m.	9. Items Removed from the Agenda		
	10. Proposed Future Items		
	10.1. Proposed Future Items	Information	48
4:25 p.m.	11. Other Business		
	12. Adjournment		
	The next SGC meeting will be held on January 21, 2026. The next SRIC meeting will be held on February 12, 2026.		

**For Approval****Open Session**

**To:** Senate Graduate Council &  
Senate Research and Innovation Council

**From:** Tony Ly  
Governance Officer

**Date of Meeting:** January 13, 2025

**Agenda Item:** **2. Approval of the Agenda**

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**2.1. Conflict of Interest**

Members are invited to declare any conflicts related to the open session agenda at this time. Should a conflict of interest arise during discussion, members are asked to declare a conflict of interest as it arises. Information and guidance on conflicts of interest is provided on the Secretariat [website](#).

The Secretariat can provide guidance regarding potential conflicts of interest in advance of or during the meeting.

**2.2. Approval of the Agenda**

**Motion:** To approve the agenda as presented/amended.

Members wishing to have an item removed from the agenda are asked to contact the Secretariat in advance of the meeting.

**For Information****Open Session**

**To:** Senate Graduate Council &  
Senate Research and Innovation Council

**Presenter(s):** Charmaine Dean  
Vice President, Research and International

**Date of Meeting:** January 13, 2026

**Agenda Item:** **5.1 Annual Report of the Office of the Vice-President,  
Research and International**

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**Recommendation/Motion**

This item is for information purposes.

**Summary**

This Annual Report to Senate summarizes Fundamental and Applied Research, Knowledge Mobilization, Community, Campus and Culture, and Innovation and Entrepreneurship initiatives for 2024/25.

**Proposal/Rationale**

This report provides an annual summary of significant activities and outputs related to research, support services and commercialization initiatives in the Office of the Vice-President, Research and International.

**Jurisdictional Information**

N/A

**Governance Path**

N/A

**Documentation Provided**

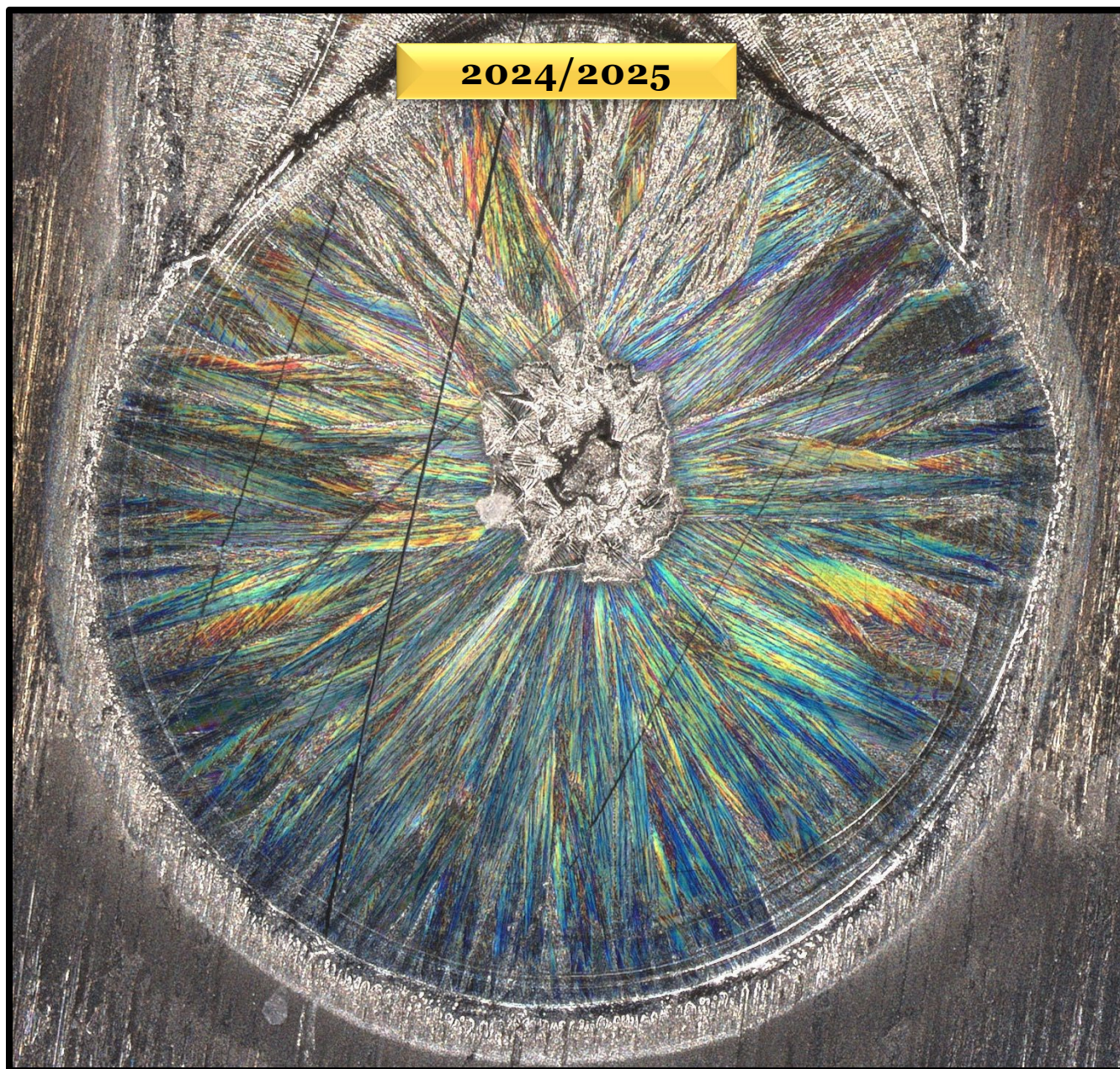
Attached – Vice-President, Research and International: Annual Report to Senate 2024/2025.



**Office of the Vice-President,  
Research and International**

# **ANNUAL REPORT TO SENATE**

**2024/2025**





# TABLE OF CONTENTS

## *2024/2025 - Highlights*

3

## *Strategic Areas*

### Fundamental and Applied Research

Tracking our research funding

Benchmarking ourselves

Working with partners

Celebrating our awards



5

5

6-8

9

10-11

### Knowledge Mobilization

Leading a Community of Practice



13

13

### Community, Campus, and Culture

Supporting international opportunities for students

Fostering equity, diversity and inclusion

Upholding ethical standards in research

Safeguarding research



14

14

15

16

17

### Innovation and Entrepreneurship

Our innovation impact

Creating anchor partnerships

Nurturing commercialization activities



18

18

19

20

## *Appendix*

Data Notes

21-22

Front cover photo: Peacock Mountain- This is a digital microscopy image of a laser weld produced by the laser directed energy deposition (LDED) process. The particular feature in question is the end of the weld which causes the enlarged circular shape. The colourful streaks are iron and titanium oxides of various thickness. Photo by Mikhail Malmyguine (Faculty of Engineering, BASc student) with assistance from Michael Benoit (Faculty of Engineering)– second place winner of the 2025 Art of Engineering and Architecture research photo contest.

# *MESSAGE*

## VICE-PRESIDENT, RESEARCH AND INTERNATIONAL

The Office of the Vice-President, Research and International provides support across the full research cycle from grant writing that includes research security, ethics, and diversity, equity and inclusion support to commercialization pathways that enable real-world applications in critical areas that serve humanity.

This report provides highlights of the research outputs and supports from across the OVPRI portfolio to showcase the diverse research activities that enable Waterloo to implement our long-term Waterloo@100 and Global Futures visions and be a continuous leader in solving the world's most pressing problems.

In the coming years, we will continue building Waterloo's strengths in foundational and applied research and continue to work collaboratively with a wide variety of local and global partners.

We will accomplish this by fostering an inclusive campus research environment that ensures our research planning, execution, and dissemination is locally grounded and carries global impact.

## ***2024/2025 - HIGHLIGHTS***

This year we successfully increased our overall funding by 10%. There were many initiatives that contributed to this increase such as the \$45M from the Digital Research Alliance of Canada and Compute Ontario for much needed computing updates to the Graham Data Centre (now called Nibi).

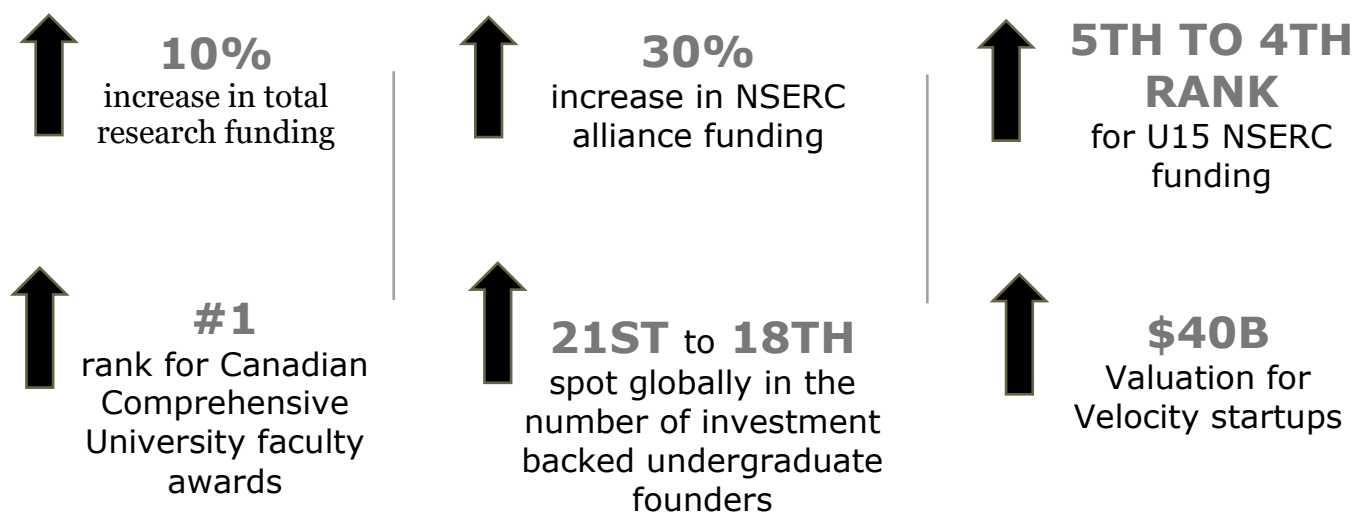
Our consistent leadership in NSERC funding signals the strength and commitment of our campus community to continue work toward scientific and technical breakthroughs. Although we have constantly performed well on our SSHRC Insight grants we will encourage more faculty members to apply for SSHRC funding in general. To make progress on CIHR funding, we will actively encourage applicants to use available grant writing resources and participate in the CIHR project grant external peer review program.

Our efforts in relation to Faculty level award support are visible through our upward movement in the Maclean's annual awards ranking in both the comprehensive and U15 university categories. This work will continue as a key strategy moving forward.

Over the coming year, we will continue to enhance our Knowledge Mobilization Community of Practice (CoP) to ensure that sharing of research initiatives and best practices strengthens our local and global research impact. We will continue to actively support researchers and students to embed diversity, equity, and inclusion and decolonization, Indigenization, and reconciliation into their work, including more concerted efforts around inclusive innovation.

Our success of ensuring that we have an anchor partnership in Rogers signals our commitment to diversify partnership funding. The derived benefits to research and technology transfer, student engagement, and the innovation ecosystem development from this anchor partner will help facilitate research in telecommunications research and we will seek out other anchor partners in key strategic areas.

Finally, we have made huge strides this year in tracking multiple metrics related to our student/faculty and startup ecosystem so that we can effectively benchmark our programs and activities going forward.







University of Waterloo, Artist rendering of Mathematics 4 (M4) - a five-storey building that includes classroom space, labs and a cutting-edge eco-friendly server room – currently under construction



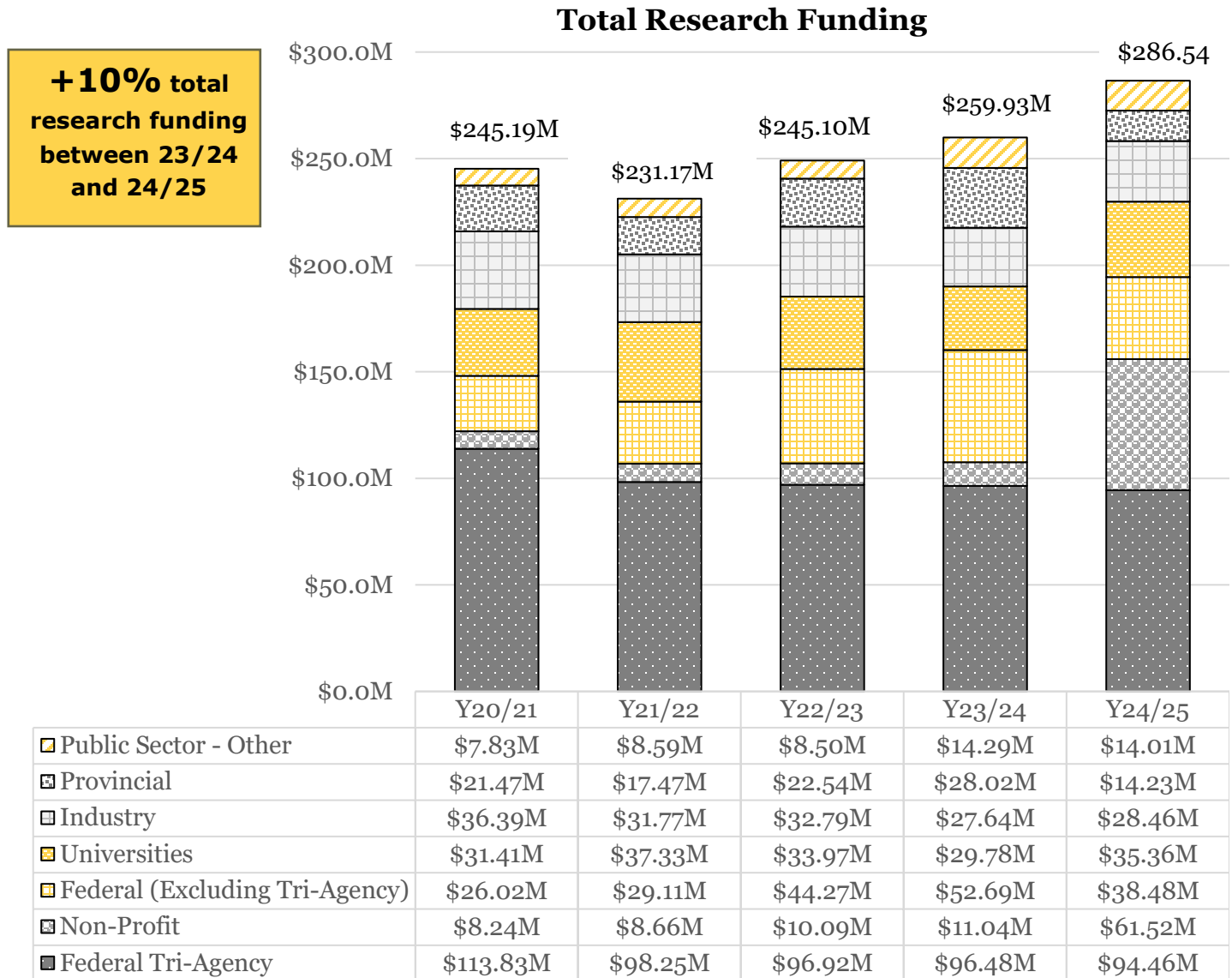
University of Waterloo, Artist rendering of Longhouse Labs - a dedicated space for Indigenous-led experiences and learning – currently under construction

# Fundamental and Applied Research



## Tracking our research funding

Between 2023/24 and 2024/25, total research funding increased by 10%. The largest increase was in Non-Profit funding which increased by 459% (\$50.5M) due in large part to a joint grant (+\$45.4M) from the Digital Research Alliance and Compute Ontario for significant upgrades and additions to the Graham data centre (now called Nibi).

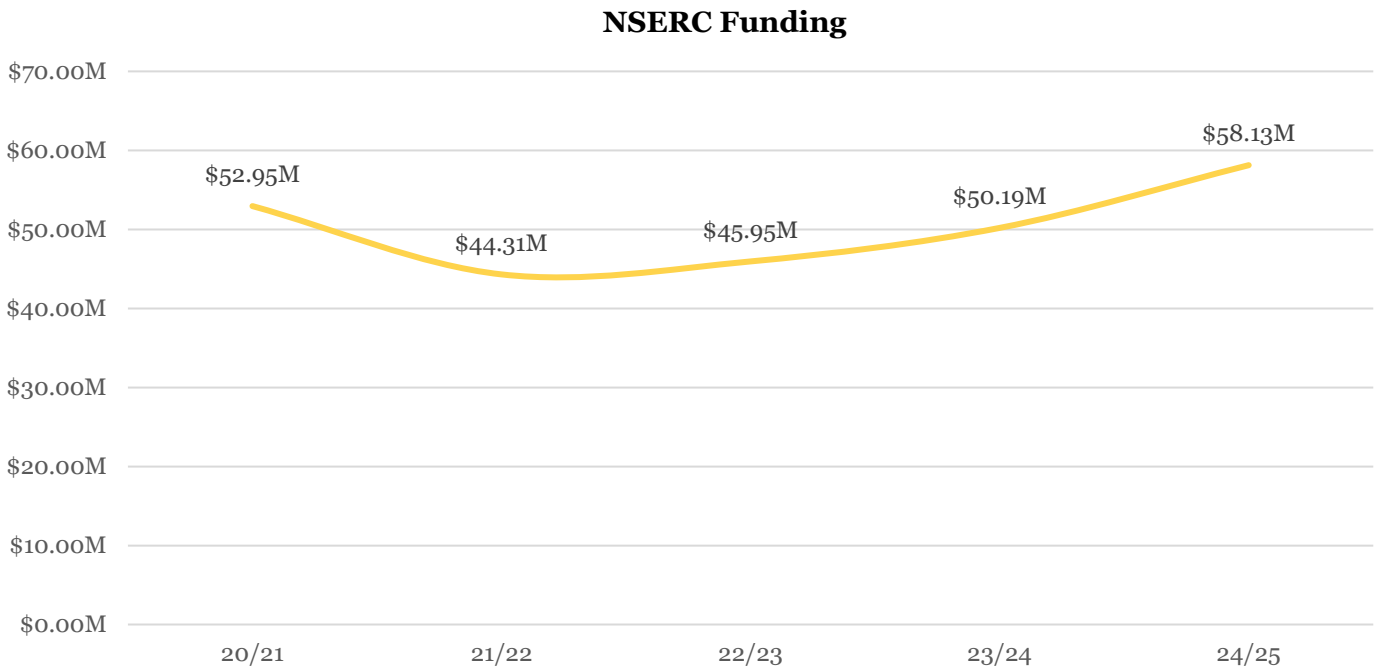


Federal (Excluding Tri-Agency) funding decreased between 23/24 and 24/25 due in large part to the natural end of the Canada First Research Excellence Fund grant (-\$5.8M) and Federal Economic Development Agency for Southern Ontario (-\$4.1M) projects. Provincial funding also decreased by \$13.8M due to the end of one-time funding from the Ministry of Economic Development, Job Creation and Trade for the Innovation Arena (-\$7.5M), a decrease from Ministry of the Environment Conservation and Parks (Ontario) related to Wastewater Surveillance for SARS-Cov-2 (-\$3.6M) and a decrease from the Ministry of Colleges, Universities, Research Excellence and Security for Ontario Research Fund – Research infrastructure (RI) projects (-\$3.1M).

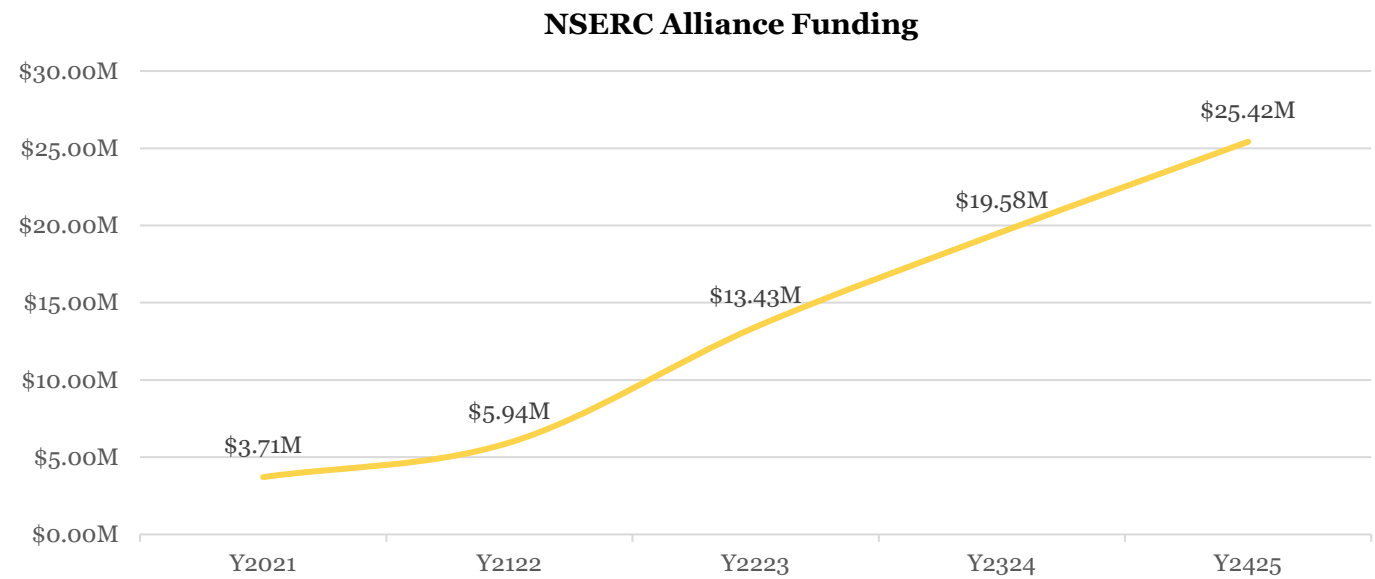


## Benchmarking ourselves – NSERC funding

Between 2023/24 and 2024/25, Waterloo had a 16% increase in NSERC funding. The contributions to this increase include an additional \$5.8M Alliance, \$1.2M Idea to Innovation, \$450K Research Tools and Instruments (RTI), and \$500K National Science Foundation - Global Centres funding.



The data above do not include Canada Research Chairs (CRCs), Canada Excellence in Research Chairs (CERCs), and New Frontiers in Research Fund (NFRF).



Alliance grants encourage university researchers to collaborate with partner organizations, which can be from the private, public or not-for-profit sectors. Between 2023/24 and 2024/25, there was a 30% (+\$5.8M) increase in NSERC Alliance funding especially from the Alliance Advantage (+\$3.3M) and Alliance Quantum (+\$1.8M) programs.

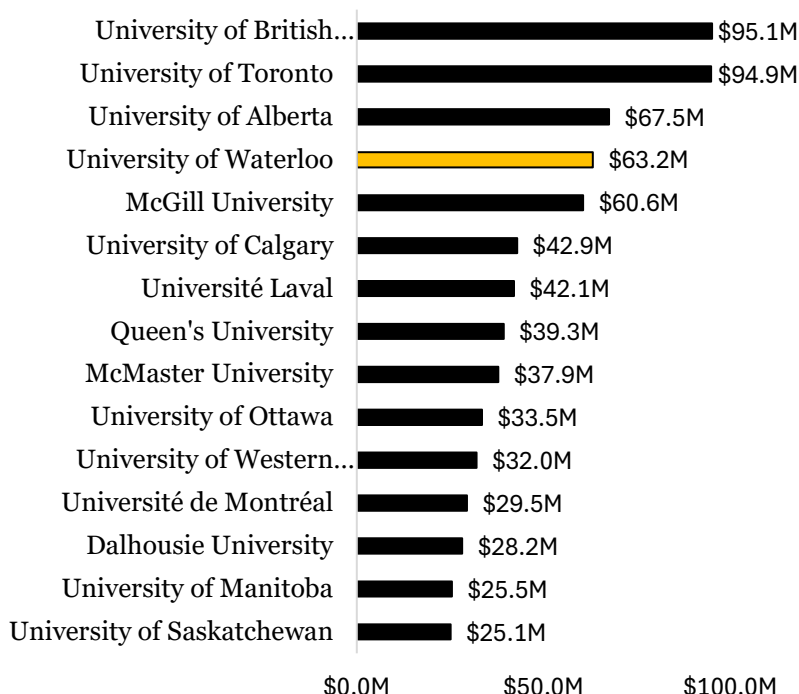


## Benchmarking ourselves – NSERC funding

In the last 3 years, our NSERC funding rank has remained in the top 5 among U15 Universities. Our strategic goal has been to move up one rank in NSERC funding and this year we achieved this goal by moving from 5<sup>th</sup> to 4<sup>th</sup> rank, surpassing McGill University. These publicly available data used for benchmarking include funds from CRCs, CERCs, and NFRF programs - See appendix for exclusions.

UW Historic Rank for U15 NSERC Funding			
Year	22/23	23/24	24/25
Rank	5	5	4

### U15 NSERC Funding 24/25



### U15 NSERC Funding 23/24



### U15 NSERC Funding 22/23

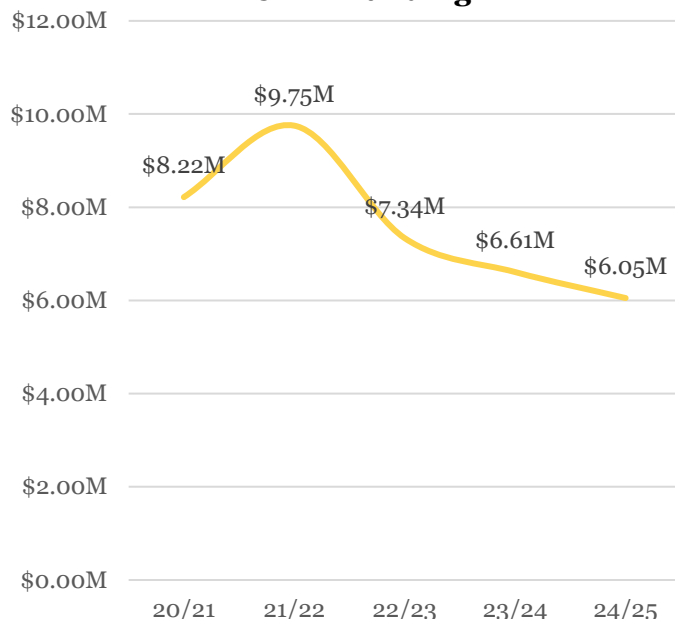




## Benchmarking ourselves – CIHR and SSHRC funding

CIHR funding is difficult since Waterloo does not have medical school. Since 2022/23, our CIHR rank has been dropping year over year among comprehensive universities. Losing or gaining one or two grants makes a noticeable difference in CIHR funding. In 2024/25, the University of Guelph received training grants for healthy cities and one health research projects valued at \$1.2M, and therefore moved into third place. Since 2020/21 Waterloo has consistently garnered over \$6M in annual SSHRC funding. The University is actively encouraging more faculty to apply for SSHRC funding.

### CIHR Funding

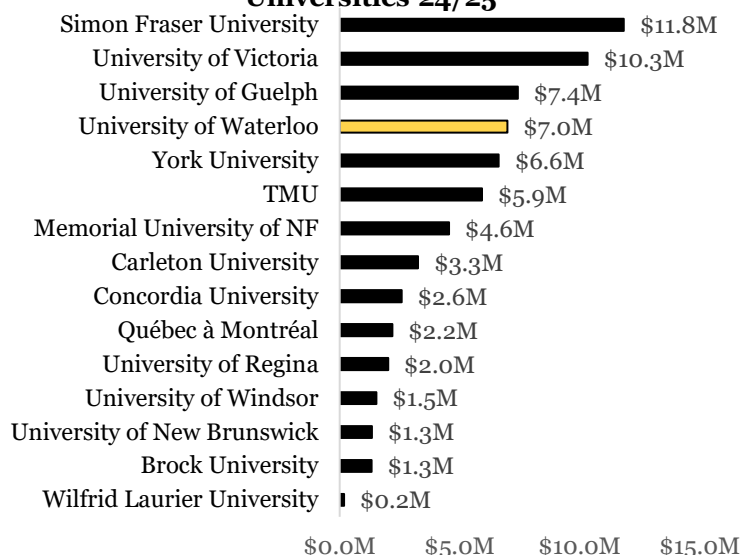


The data above do not include CRC and CERC program funding.

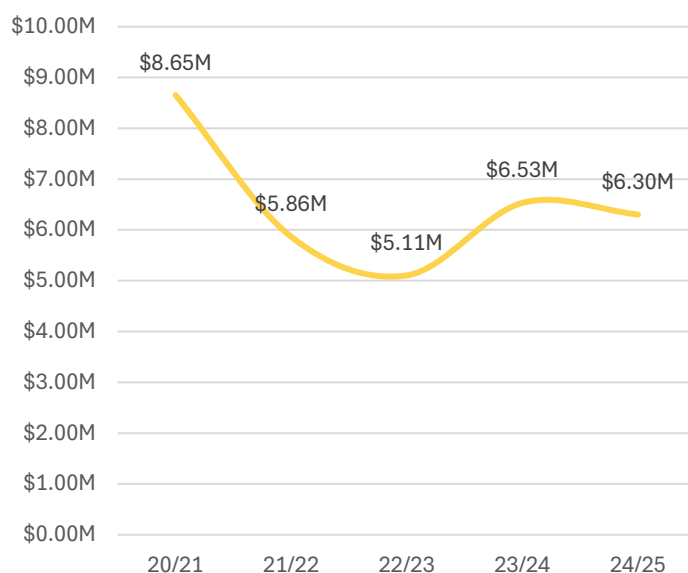
### UW Historic Rank for Comprehensive Universities

Year	22/23	23/24	24/25
Rank	2	3	4

### CIHR Funding for Comprehensive Universities 24/25



### SSHRC Funding

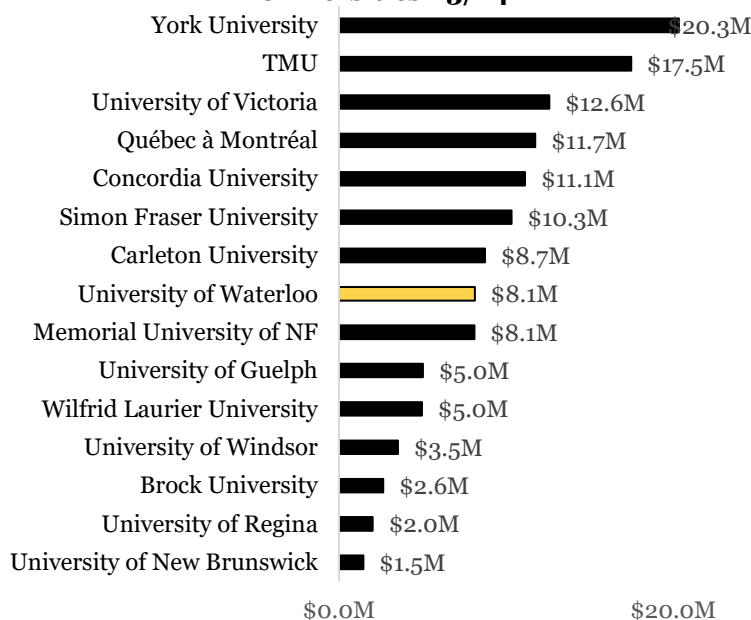


The data above do not include CRC, CERC, or NFRF program funding.

### UW Historic Rank for Comprehensive Universities

Year	21/22	22/23	23/24
Rank	6	8	8

### SSHRC Funding for Comprehensive Universities 23/24







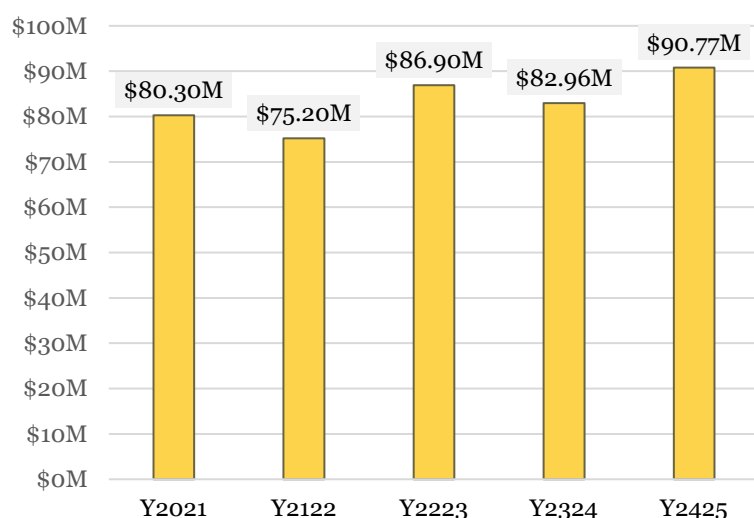
## Working with partners – Partnership funding

Partnerships are critical for the success of our research enterprise. Waterloo leverages partnership funding from our government partnership programs, industry stakeholders and international partners.

**+9% total government research and industry partnership funding between 2023/24 and 2024/25**

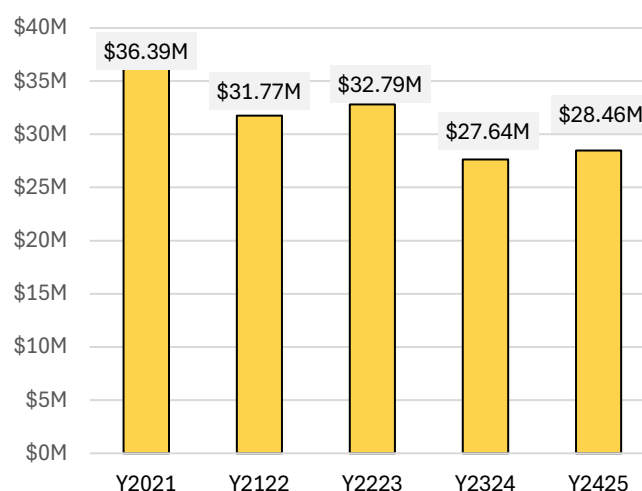
**+3% total industry funding and CFI in-kind between 2023/24 and 2024/25**

### Government Research and Industry Partnership Funding



### Industry Funding

Industry and CFI in-kind



### FINCAPES

Flood Impacts, Carbon Pricing, and Ecosystem Sustainability (FINCAPES) is a five-and-a-half-year gender responsive international research and teaching project undertaken by the University of Waterloo's Faculties of Mathematics and Environment in collaboration with Indonesian partners. It focusses on providing technical assistance and capacity building to address adaptation strategies and mitigation impacts of climate change and biodiversity conservation in Indonesia. It is funded through Global Affairs Canada.

### Top 10 countries, excluding the USA, with International research collaboration records in 24/25

Indonesia		\$2,643,273
United Kingdom		\$904,614
South Korea		\$772,231
Hong Kong		\$304,105
Cuba		\$303,770
Germany		\$293,019
India		\$212,500
Netherlands		\$191,923
Australia		\$176,270
Austria		\$160,144

Data notes: Appendix 1



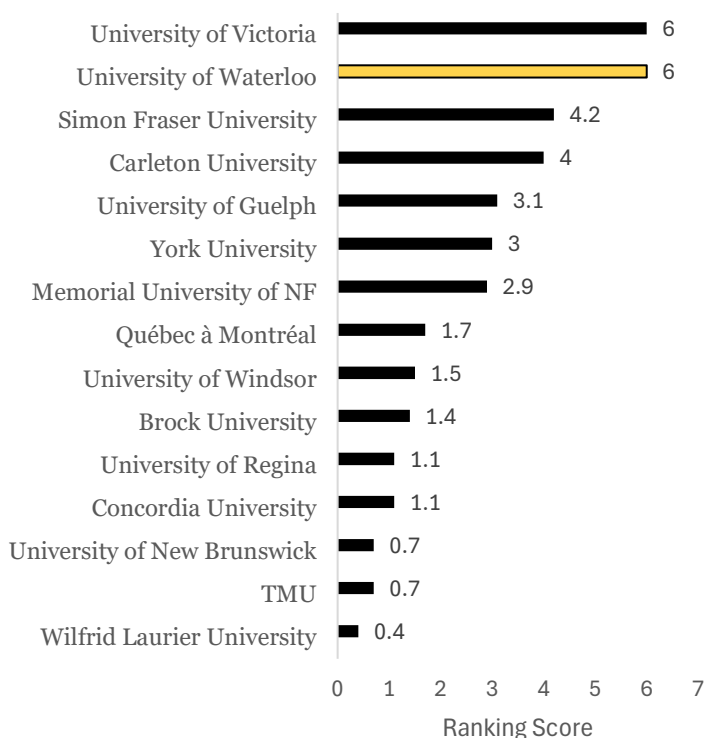
## Celebrating our awards

Waterloo fosters a culture where research excellence is valued and recognized. We have been consistently successful in the Maclean's award ranking among comprehensive and the top 13 Canadian universities.

**Waterloo moved from 2<sup>nd</sup> to 1<sup>st</sup> (tie) place with Victoria among the comprehensive universities in Canada**

**Waterloo moved from 11<sup>th</sup> to 5<sup>th</sup> place among the top 13 universities in Canada between 2020 and 2025**

### Maclean's Top Comprehensive Canadian Universities for 2025



### Waterloo rank in Maclean's top 13 Canadian Universities (Top Rank = 1)

	2020	2021	2022	2023	2024	2025
Toronto	1	1	1	1	1	1
McGill	3	3	2	2	2	2
Ottawa	10	7	7	3	3	3
Dalhousie	8	5	6	7	5	4
Victoria	4	4	4	5	4	5
Waterloo	11	10	10	9	7	5
Queen's	2	2	3	4	6	7
McMaster	9	9	5	6	8	7
Alberta	5	8	8	8	10	7
Montreal	5	13	13	10	9	10
UBC	7	6	9	10	12	11
SFU	12	11	10	12	11	12
Western	13	12	12	13	13	13

### UW Historic Maclean's Award Rank for Comprehensive Universities

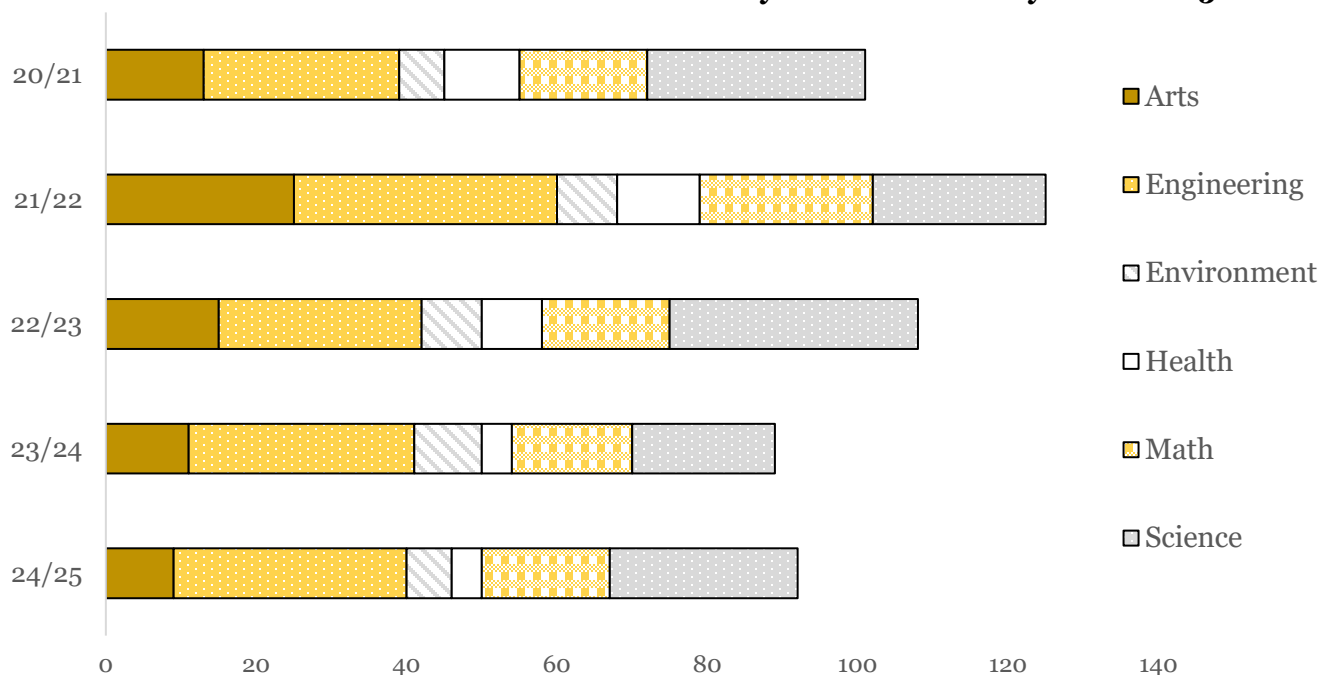
Year	2022	2023	2024
Rank	2	2	2

Data note: Methodology and inclusions for Maclean's ranking in Appendix 1.0



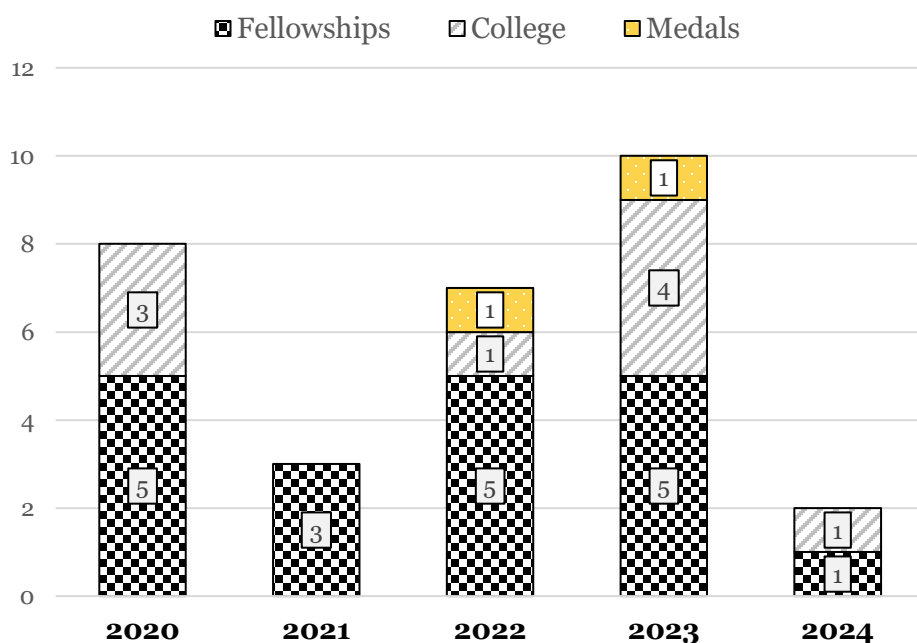
## Celebrating our awards

**Number of External Awards Received by Waterloo Faculty 2020-2025**



## Royal Society of Canada (RSC) Results

**Number of Royal Society Awards per Type**



2

Medals

9

College

19

Fellowships

=



**30 Total Waterloo  
RSC Recognitions**



Architecture students at the University of Waterloo have developed a flexible wall of 175 3D-printed clay bricks for interior spaces using traditional material and robot-supported production meld to create digital artisanship. Hive is the result of a research partnership between the University of Waterloo and the Investment Management Corporation of Ontario (IMCO). The project was commissioned by SDI Interior Design and supported by the Masonry Works Council of Ontario. Credit: Shabaan Khokhar



# Knowledge Mobilization



## Leading a knowledge mobilization community of practice (CoP)

During 2024/25, the Office of the Vice-President, Research and International hosted approximately 65 faculty, staff and student members on the Knowledge Mobilization Community of Practice (KM CoP). This includes membership, as examples, from the Office of Research; School of Environment, Enterprise and Development (SEED), School of Environment, Resources and Sustainability; Cheriton School of Computer Science; Centre for Bioengineering and Biotechnology; Water Institute; the Knowledge Development and Exchange Hub) at Renison; Waterloo Institute for Complexity and Innovation; Work-Learn Institute; Global Water Futures; Waterloo Climate Institute; InteRAI Canada; Schlegel-UW Research Institute for Aging; School of Public Health Sciences. Originally established in 2020, the KM CoP continues to grow.

*Knowledge Mobilization is the practice of advancing research for the benefit of the public good at the local and/or global scale. It is also a pathway for research impact.*

*Knowledge Mobilization links research to end-users, and ensures that research addresses real world issues and uptake is maximized.*

*Knowledge mobilization moves beyond the dissemination of research results, to support dialogue and collaboration with end users, and the co-creation of research programs and outputs.*

### Knowledge Mobilization Community of Practice Objectives:

- Building networks and relationships with others doing similar jobs; promote new collaborations and connections
- Promoting knowledge exchange by working across departmental boundaries and sharing ideas (e.g., share relevant articles / resources)
- Providing a platform for learning (e.g., sharing best practices, services and tools, developing technical skills, new ways of doing things, etc.)
- Enhancing Waterloo's institutional capacity to maximize innovation and the impact of its academic research and assess progress

7

KM COP facilitated seven collaborative education sessions with presenters in 2024/25

Example topics included:

- “Waterloo’s Research Strategic Plan Knowledge Mobilization consultation”
- “Adventures in Knowledge Mobilization for Global Impact - Examples from the International Tobacco Control Policy Evaluation Project”
- “Knowledge Mobilization Within the Municipal Net-Zero Action Partnership (N-ZAP)”
- “Bibliometrics and Research Impact and Thinking Through How to Improve KM”



# Community, Campus, and Culture



## Supporting international opportunities for students

International activity related to partnership meetings, hosting delegations, and signing Memorandums of Understanding helps facilitate student mobility. Results of these initiatives over the past year are shown below.

### Inbound mobility

**23** Global Affairs Canada (GAC) student scholarships for undergraduate and graduate students from Asia, Latin America, the Caribbean and Africa managed

**21** undergraduate students from United Arab Emirates attended custom Waterloo health innovation program in collaboration with Faculty of Health and Renison University College.

**4** European Union student exchange agreements executed for students from the Netherlands and Austria

### Outbound mobility

**12** undergraduate students received Queen Elizabeth Scholars funds for the the Beyond Borders Field School in Ghana for immersive, interdisciplinary, cross-cultural learning

**6** Master of Public Health students visited University of Philippines, Manila to strengthen academic collaboration through joint research, community site visits, and workshops addressing public health challenges

### Safety Abroad Monitoring

2024/25

**4153**

Registered trips

**97**

Countries registered

**89%**

Trips registered by undergraduate students



## Fostering equity, diversity and inclusion in research

Waterloo is a leader in inclusive research excellence by helping research leaders address systemic barriers and enact meaningful advocacy. By enabling researchers and research administrators to actively practice and embed equity, diversity, inclusion and decolonization, Indigenization, and reconciliation into their work, we work towards fully implementing equity, diversity, and inclusivity across the research enterprise.

### Strategic Implementation Area 1) - Creating Impact through Collaboration

- Collaborations with: the National Indigenous Research Administrators (NIRA) Canadian Association of Research Administrators (CARA) | Research Equity, Diversity and Inclusion (REDI) Council | Velocity
- Launch of the Indigenous Research Council (IRC) in collaboration with Research Ethics and the Office of Indigenous Relations

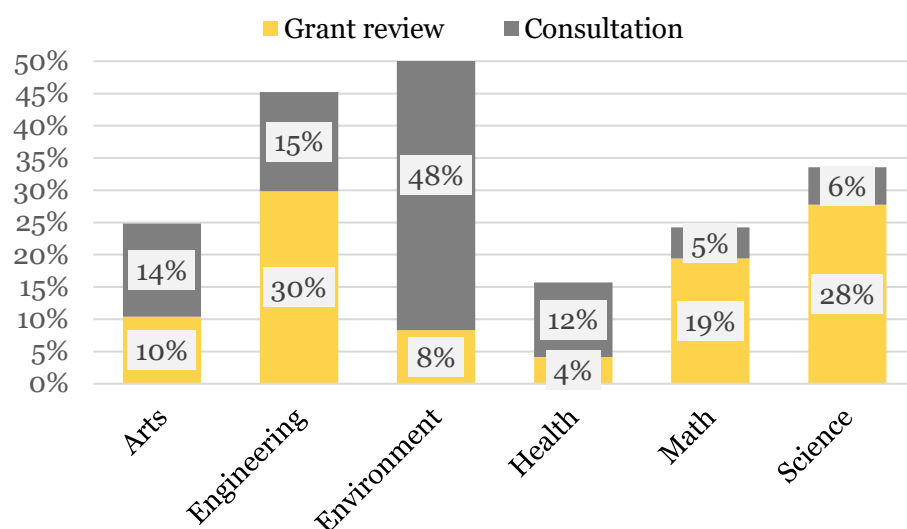
### Strategic Implementation Area 2) - Creating Impact through Dismantling Barriers

- President's Anti-Racism Taskforce (PART) Recommendation 23: Needs assessment on Indigenous research training created and distributed with 77% final response rate
- PART Recommendation 63: Consultation took place to determine necessary changes to processes and supports and was welcomed and well-received. All VPRI PART items now on track to delivery or ongoing implementation

### Strategic Implementation Area 3) Creating Impact through Capacity Building

- Building Inclusive Research Capacity (BIRC) Program: Launched five core webinars with over 400 attendees to sessions
- Inclusive Research Resource Hub (IRRH): 1000+ views and 40 new resources added | A Better First Draft Program launched | 80% of participants would recommend workshop | Canada Excellence Research Chair Equity Plans supported with personalized template with resources to support plan writing

**Percentage of Grant Reviews and Consultations by Faculty 2024/25**



### Strategic Implementation Area 4) - Creating Impact through Specialized Advice

- Grant reviews N=144
- Consultations N=104
- Additional 3 grant reviews and 131 consultations not attributed to a specific faculty

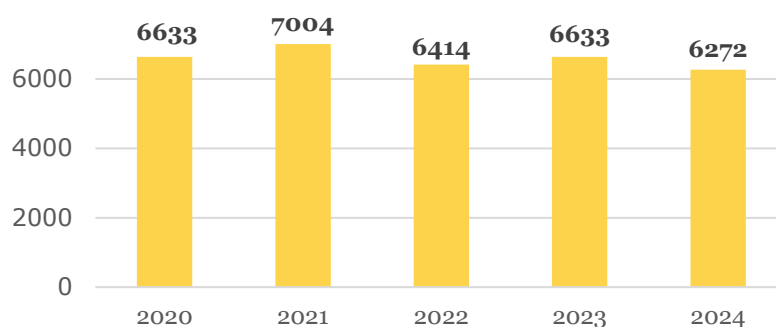


## Upholding ethical standards in research - Human ethics

Waterloo's two Research Ethics Boards (REBs) are responsible for reviewing the ethical aspects of all human participant research, whether funded or unfunded, conducted by faculty, staff, or students, regardless of where the study takes place. Ethics reviews are also conducted for studies by members of Waterloo's Affiliated and Federated Institutions. The welfare and respect of study participants through a risk-benefit analysis focuses on informed consent and voluntariness along with privacy, confidentiality, equity, and fairness; especially in situations where individuals may be vulnerable. Research education about ethical principles and practices are provided, including the creation of guidelines on research with, for, and about Indigenous Peoples along with in person consultations and interpretations of international, national, and provincial ethical guidelines and/or legislation.



**Number of Human Ethics Protocol Submissions per Year**

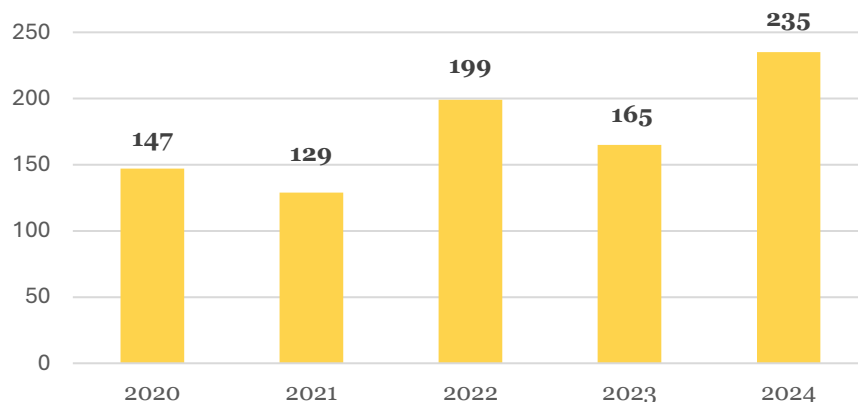


Protocol submissions = total of all initial application, amendments, resubmissions, renewals, and closure reports.

## Upholding ethical standards in research – Animal ethics

Waterloo's Animal Care Committee (ACC), in accordance with institutional, provincial, national, and international guidelines, laws, and regulations, ensures the University fulfills its responsibilities for the use of live, non-human vertebrate animals (hereafter referred to as animals) in research and teaching. This responsibility includes ensuring the quality and operation of animal housing facilities, and temporary holding spaces on campus, meets these standards. The jurisdiction of the ACC extends to all teaching and research activities involving animals conducted on or off-campus by faculty, students, and staff.

**Number of Animal Ethics Protocol Submissions per Year**





## Safeguarding Research

Safeguarding Research support ensures that every faculty member receives assistance with understanding and implementing research security guidelines in their research portfolios. The following are internal and external Safeguarding Research collaborators.

### Internal collaborations

- University of Waterloo Departments and faculty members
- Procurement and Contract Services
- Information Technology Services
- Graduate Studies and Postdoctoral Affairs
- Waterloo Centres and Institutes

### External collaborations

- Ontario Community of Practice for Research Security and the U15
- Ministry of Colleges and Universities
- Ontario Solicitor General
- Public Safety and Emergency Preparedness of Canada
- Global Affairs Canada
- Department of National Defence
- NSERC, CIHR, SSHRC and CFI

### International collaborations

#### United States

- Stanford University
- Harvard University
- Massachusetts Institute of Technology
- Texas A&M University

#### United Kingdom

- University of London
- Queen Mary University of London

#### European Union

- Technical University of Munich
- Dutch Embassy Representatives

#### Japan

- Government Reps

The Safeguarding Research team works with faculty members to assist them with industry and grant-related security risk assessments and risk mitigation plans. The graphic below shows the number of risk assessments conducted and/or risk mitigation plans developed in 2024/25. The team also conducted 307 discrete open-source due-diligence assessments to support these applications and address inquiries from researchers, departments, faculties, and the broader university community.

Federal = 69	<ul style="list-style-type: none"> <li>• Tri-Agency (NSERC, CIHR, SSHRC)/ Canada Foundation for Innovation (CFI): 69</li> </ul>
Provincial = 74	<ul style="list-style-type: none"> <li>• Ontario Research Fund (ORF) – Small Infrastructure Fund: 35</li> <li>• ORF-Large Infrastructure Fund: 12</li> <li>• Ontario Early Researcher Awards (ERA): 27</li> </ul>
Industry = 82	

In December 2024, the Canadian Controlled Goods Program conducted a routine physical inspection of campus locations where controlled goods are stored, to verify the university's compliance with the Defense Production Act (DPA) and Controlled Goods Regulations. The inspection concluded with no adverse findings or procedural deficiencies, affirming that the university's practices for managing and safeguarding controlled goods meet all regulatory requirements.



# Innovation and Entrepreneurship

## Our innovation impact

University of Waterloo entrepreneurship activities – defined as startup development and ventures through incubators and accelerators that are associated to the University of Waterloo contribute \$430M annually to Ontario’s GDP. This includes supporting 3500 jobs each year (see Appendix 1 for data notes).

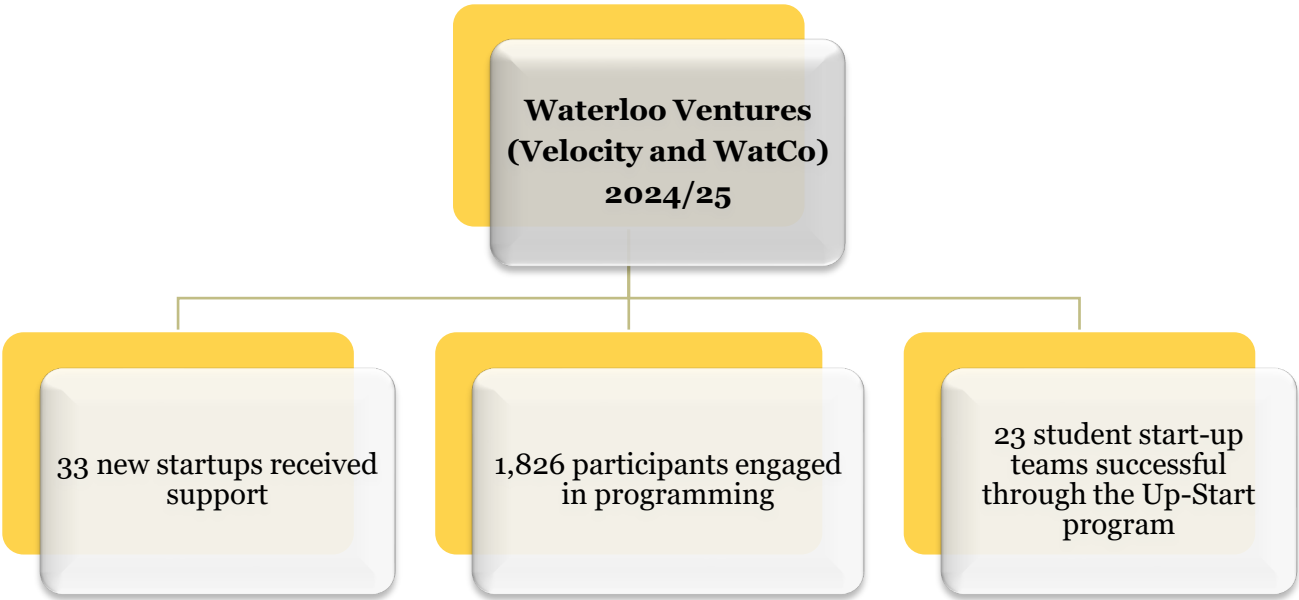
Waterloo Rank among U15 in Pitchbook’s Top 100 Global Universities Producing Investment backed Undergraduate Entrepreneurs (rank based on Founder count)			
Year	2025	2024	2023
Rank	2 (N=639)	1 (N=562)	1 (N=511)

Additionally, in 2025, Waterloo moved from 21<sup>st</sup> to 18<sup>th</sup> spot globally for the count of investment backed **Undergraduate Founders**.

Waterloo Rank among U15 in Pitchbook’s Top 100 Global Universities Producing Investment-backed Graduate Entrepreneurs (rank based on Founder count)			
Year	2025	2024	2023
Rank	4 (N=220)	4 (N=184)	4 (N=173)

Additionally, in 2025, Waterloo moved from 96<sup>th</sup> to 75<sup>th</sup> spot globally for the count of investment backed **Graduate Founders**.

The 2025 PitchBook University rankings are based on the total number of founders whose companies received a round of venture funding in the previous 12 years (i.e. between Jan. 1, 2014, and Sept. 1, 2025)







## Creating an anchor partnership – Rogers

The University of Waterloo and Rogers have signed a partnership for research and knowledge transfer, student engagement, and ecosystem development.

### Research and technology transfer component focusses on:

- 5G MEC Architecture
- 5G Network Slicing
- 5G Smart Infrastructure
- 5G Data Driven Operations
- 5G Asset Tracking
- Flexible Open Radio Access Network
- Hockey Analytics
- Fire Detection
- Robotic Transportation
- 5G-Enabled Autonomous Fleet Operations
- Mobile Remote Healthcare



### Future Research areas identified:

- Smart Micro Grids
- Network Resilience

**79** students supported through the Rogers partnership in 2024/25

### Student engagement:

- Commercial Viability Stream: Through collaboration with students in the Master of Business, Entrepreneurship and Technology (MBET) program in the Faculty of Engineering, commercial viability studies completed and presented to Rogers.
- Corporate Innovation Program: Students from the MBET program completed a Rogers climate-themed emergency response use-case project.
- Hackathon/Scholarships supported by Rogers: Sponsorship of a Ted Rogers Undergraduate scholarship, Sponsorship of a Wildfire Hackathon and Cybersecurity conference, and Sponsorship of a uXperience Design Jam with the Stratford School of Design.

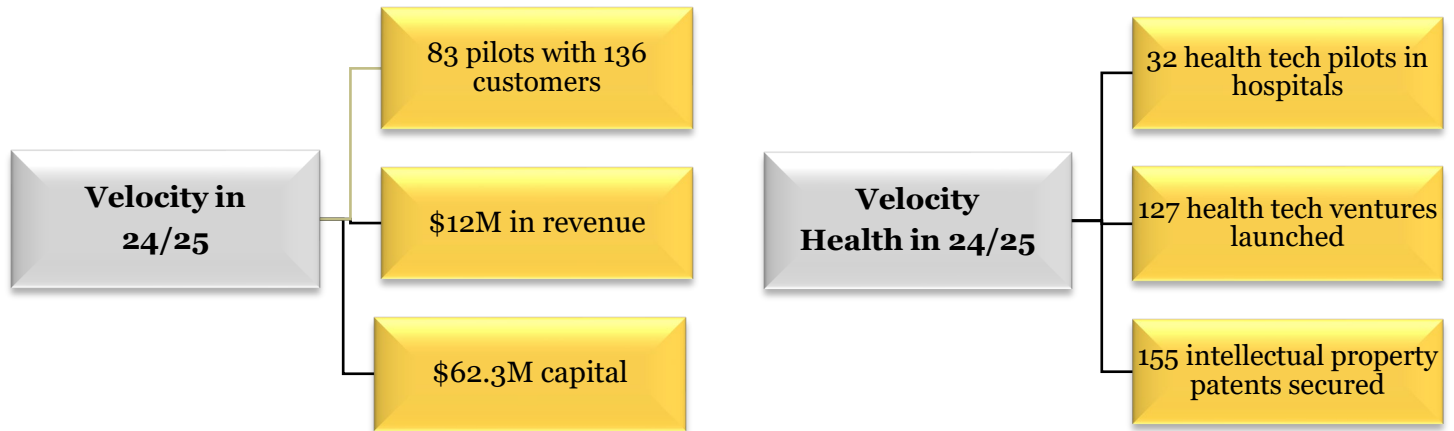
### Ecosystem Development:

- Partnership with the Ontario Centre of Innovation (OCI)
- Centre of Excellence in Next Generation Networks (CENGX)
- Collaboration with Velocity for a Amazon web services (AWS) & Rogers Hackathon on AI/ML & GenAI for Environmental conservation and monitoring using satellite and remote sensing data.



## Nurturing commercialization activities - Velocity

The 1200+ founders who have accessed support from Velocity since 2008, together make up 500 companies and have a combined value of \$40B.



## Student startup highlight – PatientCompanion

### Who?

- Christy Lee, fourth year Waterloo Biomedical Engineering Co-founder

### What?

- Communication app between healthcare providers (i.e. nurses) and patients

### How?

- Patients make specific requests that are automatically prioritized on the healthcare provider's end

### Support?

- \$25K StartUp Lab Pitch competition (WLU)
- \$5K Velocity pitch (UW) competition
- \$5K Greenhouse social impact fund (UW)
- Pilot opportunity at local hospital



# Appendix 1

## Data notes

### Pages 6 - 8

*Total research + Longitudinal NSERC, CIHR and SSHRC funding* – Internal awards database InfoEd – Fiscal years are Mar 31 to April 1.

Data note- Universities funding group includes Waterloo internal funding + non-University funding that flows through Universities (i.e. CFI grants at other Universities on which Waterloo is a co-applicant)

*Tri-Agency funding from InfoEd* = Does not include CERC, CRC, CFREF, NFRF.

*Comparative NSERC funding*- Government of Canada NSERC public funding database

Exclusions:

Alexander Graham Bell Canada Graduate Scholarships - Doctoral  
Alexander Graham Bell Canada Graduate Scholarships - Master's  
Canada First Research Excellence Fund  
Canadian Graduate Scholarships Foreign Study Supplements

NSERC Student Ambassadors  
- Vanier Canada Graduate Scholarship Tri-Council - Doctoral 3 years

New Frontiers in Research Funding (NFRF)

Inclusions: CERCs, CRCs

*Comparative CIHR funding*- Government of Canada CIHR grants and awards open government database

Inclusions: CERCS and CRCs

*Comparative SSHRC funding*- Government of Canada SSHRC grants and awards open government database

Exclusions:

Canada First Research Excellence Fund  
Canada Graduate Scholarships – Doctoral  
Canada Graduate Scholarships – Masters  
Canada Graduate Scholarships - Michael Smith Foreign Study Supplements  
New Frontiers in Research Fund

SSHRC Doctoral Awards

Vanier Canada Graduate Scholarships

Inclusions: CERCs and CRCs

## Page 9

Research and industry partnership funding =

1. If the sponsor is one the following:

Communitech

OCI (Ontario Centre for Innovation)

Ministry of Colleges & Universities (MCU) - ORF-RE (Ontario Research Fund - Research Excellence)

APC (Automotive Partnerships Canada)

NSERC - Engage Grant

NSERC - Engage Plus Grants

NSERC - I2I (Idea to Innovation Program)

NSERC - Interaction Grant

NSERC - IRC (Industrial Research Chairs Program)

NSERC - Other

NSERC - Strategic Project Grants Program (STP)

NSERC - Strategic Project Grants Program (STP)

NSERC - CDE

NSERC - CRD (Collaborative Research and Development)

DND/NSERC RSCH PARTNERSHIP PGM

OCE - CMM

OCE - CCIT

OCE - CPRO

OCE - CEET

OCE - CE

OCE - INC/CCR

NSERC - Alliance Grants - Alliance Advantage Grants

NSERC - Alliance Grants - Alliance Consortia

Quantum Grants

NSERC - Alliance Grants - Alliance Quantum Grants

NSERC (Natural Sciences and Engineering Research Council of Canada)/NSERC - Alliance Grants -

NOVA Program

NSERC - Alliance Grants - NRCAN - Small Modular Reactors

SSHRC - Partnerships

NSERC - Alliance Grants - Alliance Society Grants

NSERC - Alliance Grants - Canadian Nuclear Safety Commission (CNSC) - Small Modular Reactors

NSERC - Alliance Grants - CSE- Research Communities

NSERC - Alliance Grants - Mission Grants

NSERC - Alliance Grants - SSHRC Sustainable Agriculture Research Initiative

2. If the projects is identified as "Matching" in InfoED and is one of these sponsors:

FedDev - Federal Economic Development Agency for Southern Ontario

FedDev - AMF (Advanced Manufacturing Fund)

FedDev - ARC (Applied Research & Commercialization)

FedDev - ICP (Investing in Commercialization Partnerships)  
 FedDev - TDP (Technology Development Program)  
 FedDev - Other  
 MITACS - NCE  
 MITACS - non NCE  
 Mitacs Inc  
 European Commission – Horizon Europe

3. If the project is identified in as “Matching” in InfoEd and the sponsor type if NCE  
 CFI Cash Funding (IF and JELF) + ORF RI (SIF and LIF) to match CFI In-Kind  
 CFI Innovation Fund (IF) (added in Y2425)  
 CFI John Evans Leadership Fund (JELF) (added in Y2425)  
 Ontario Research Fund - Research Infrastructure (RI) (added in Y2425)

International partnership funding = 1) the research is being conducted outside of Canada 2) the funding may originate from a country where there is collaboration with a researcher from that country 3) the professor has a partnership with an institution there 4) there is a projected impact of the research on that community.

Industry funding = all industry partners included and industry in-kind CFI

#### **Pages 10-11**

Data = Office of Research, Awards Officer  
 Maclean's ranking = Maclean's faculty award ranking Data is for previous five-year period; 2024 ranking is for 2019 to 2023 data. Each annual ranking shows the number of faculty members who have won major awards over the past five years, including Killam, Molson and Steacie prizes, the Royal Society of Canada awards, the 3M Teaching Fellowships and more than 30 other award programs. The total award count is divided by the number of full-time faculty.

#### **Page 13**

Data = Co-operative Education, Director, Student and Faculty Relations

#### **Page 14**

Data = Office of Research, Senior Manager, Knowledge Mobilization & Partnerships

#### **Page 15**

Text= Responsible Conduct of Research team

#### **Page 16**

Data= International team

#### **Page 17**

Information and data= Director, Inclusive Research

#### **Page 18**

Information and data= Director, Research Ethics

#### **Page 19**

Information and data= Safeguarding Research team

#### **Page 20**

University of Waterloo entrepreneurship activity data= Ernst and Young 2025 report

Pitchbook Ranking= Pitchbook annual ranking of Universities: Top 100 colleges ranked by startup founders

Waterloo Ventures data = Directors, Velocity and WatCo.

#### **Page 21**

Rogers information = Corporate Partnerships team

#### **Page 22**

Velocity data = Program participation data, and partnership records, from Velocity (Incubator and Campus), and WatCo. From Director, Velocity

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This annual report was prepared by the  
Office of the Vice-President, Research and International

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[uwaterloo.ca](http://uwaterloo.ca)



# Generative AI at Waterloo

1/6/2026

Paul Fieguth, Associate Vice-President, Academic Operations

Gregory Smith, Chief Information Officer



# Urgency of Generative AI

Canadian AI Strategy Task Force... due in 30 days! **Universities must move with the times: how six scholars tackle AI, mental health and more**

**Ohio State University is requiring every student to use AI in class to become 'AI fluent'**

BY BEATRICE NOLAN

TECH REPORTER

June 10, 2025 at 1:34 PM EDT

## Canada needs a national strategy for generative AI in higher education

Without co-ordination among Ottawa and the provinces, universities risk deepening inequities in how students and faculty use generative AI across campuses.

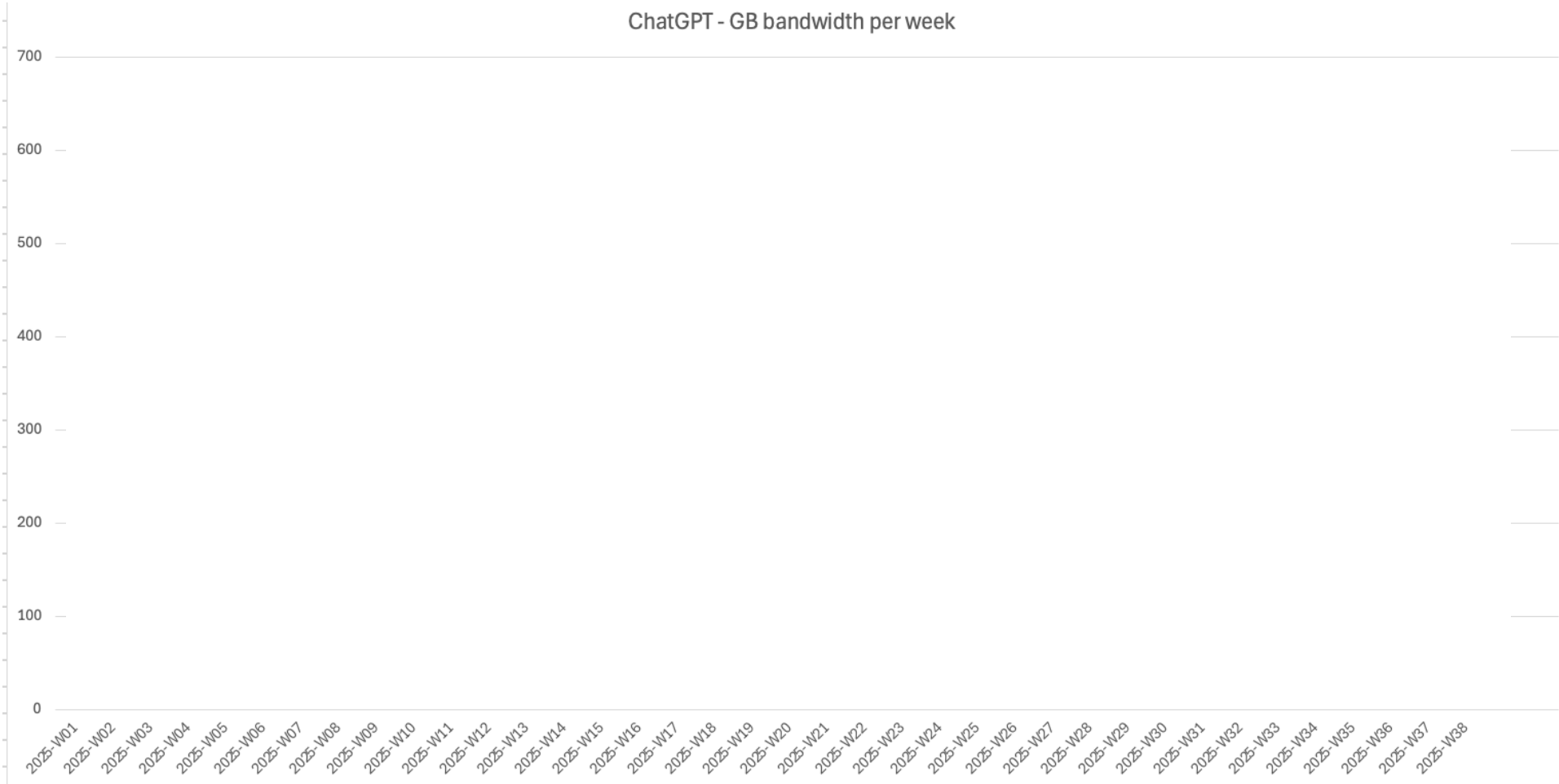
SEPTEMBER 19, 2025

## Are You Ready for the AI University?

Everything is about to change.

## The AI Wake-Up Call for Universities: Key Insights from the 2025 EDUCAUSE Survey

# Urgency of Generative AI



Winter Term

Spring Term

Fall Term

# Urgency of Generative AI

*“Thousands of years of status quo human dominance, a few decades of weak competition, a few years of struggle for supremacy. Then, game over. For the rest of human history, [...] machines will be better than humans at chess. The competition period is a tiny dot on the historical timeline. This is the unavoidable one-way street of technological progress in everything from the cotton gin to manufacturing robots to intelligent agents.”*

-- Garry Kasparov

- Before the competition period, the general impression is that the period is quite long, or event indefinite.
- In actual fact, the competition period is quite short, catching many people off guard, and we believe that we are in such a transition
- Not knowing the eventual end-date does not change our need to adapt now in order to lead, rather than to chase, this transformation that is upon us

# Initial Engagement Approach and Outcomes



**Draft Generative AI Principles**  
Aligned with Waterloo Values

**Initial Opportunities**  
that could be focused on as  
institutional projects and priorities

**Technology Strategy**  
to enable Generative AI use  
broadly by our community and  
throughout our campuses

## **Desired Outcomes from Fall 2025 Consultations:**

- Proposed Principles socialized to go forward for approval
- Technology and Priorities Strategies to yield a 26/27 budget request
- More/new Gen AI supports for our community



# Generative AI at Waterloo – Proposed Principles

## **Purpose First: AI that matters**

We use AI deliberately to enhance learning, research, and campus life, not simply because it is available.  
(*Act with Purpose*)

## **Human Agency: People in control**

AI supports human judgment. We remain accountable for outcomes.  
(*Act with Purpose, Work Together*)

## **Shared Learning: Empowering our community**

We equip students, staff, and faculty members with the skills to engage with AI confidently and critically. (*Work Together*)

## **Exploration: Courage to experiment**

We explore, learn from mistakes, and iterate quickly, sparking fresh ideas and new solutions.  
(*Think Differently*)

## **Safe & Fair Use: Responsible, ethical, inclusive AI**

We proactively consider the responsible and ethical use of AI, including energy use and climate impacts, protecting privacy, respecting data rights, compliance with laws and policies, and actively checking for bias, working to make AI safe and fair. (*Act with Purpose, Work Together*)

# Generative AI at Waterloo - Technologies

Flexibility / Ease of Integration

## Individual Computers/Servers

[Local Gen AI workloads, significant adoption barriers]

## On-Premises protected Gen AI platform(s) – Open-Source Model(s)

[Restricted/Highly Restricted Data use]

## Enterprise-wide Cloud-based Platform (ChatGPT, CoPilot or similar)

[Broad, rapid availability and easier adoption]

# Generative AI at Waterloo – Opportunities

**What could enterprise-wide AI offer? Any of the following could be implemented in a matter of *minutes*, assuming available source material:**

1. A smart Chat Bot to answer student questions, based on web pages and/or compilation of files.
2. AI study assistant (e.g., ChatGPT Edu), available for all students on any topic (except, perhaps, highly specialized contexts, which could be addressed by custom tutor in #3, below).
3. A custom tutor in some sort of sandbox framework (can only ask course-related questions, will not answer anything outside of scope), typically based on a textbook or course notes or slides.
4. Rapid online course-development tool, creating one or more online modules based on other content (textbook, course notes etc)
5. Text-based analytics, for example analyzing thousands of responses to surveys (student satisfaction, graduation surveys, co-op work term surveys etc.)

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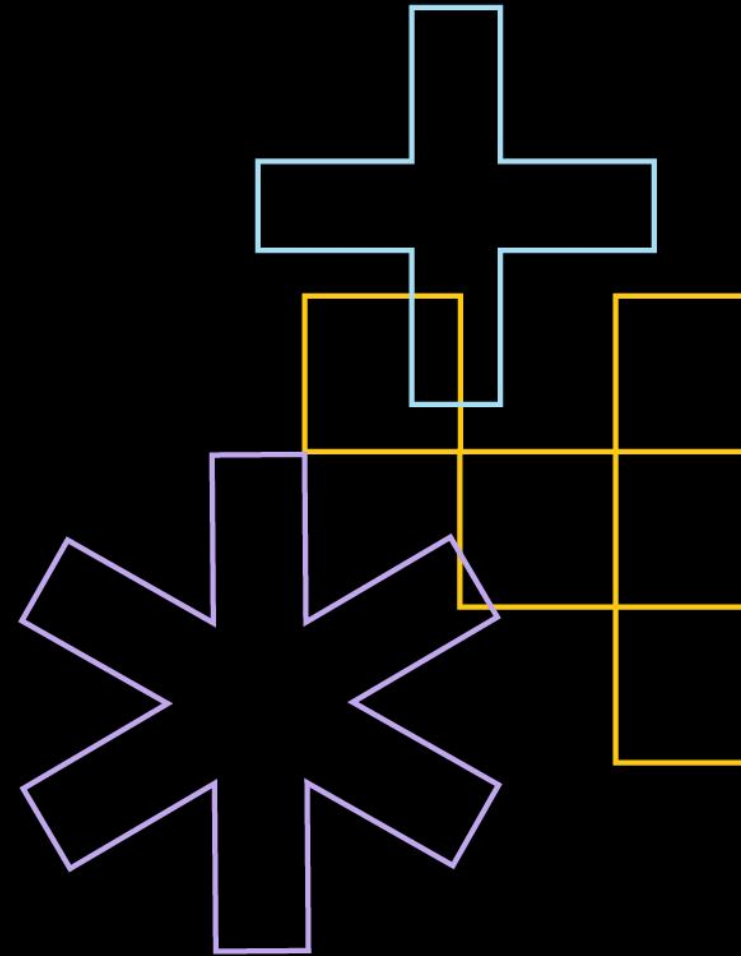
QUESTIONS, CONCERNS, THOUGHTS, FEEDBACK

# Libraries Updates: Joint Senate Graduate and Research & Innovation Councils

1/12/2026

Beth Namachchivaya

Alison Hitchens





# Purpose

- Highlight services focused on the needs of our researchers
- Invite future conversations on complex topics



# Our shared context



**Local:** Institutional priorities, individual and collective strengths



**Ontario:** Higher education resourcing scarcity



**Canada:** Research policy (Open Access, RDM) and compliance requirements



**US:** Disruptive change in federal research policy & funding



**Global:** Geopolitical shifts and alignments

# Anticipating & responding to researcher needs

Highlights from research focus groups in 2025:

- Targeted training—especially around AI literacy, research data.
- Effective strategies for knowledge synthesis.
- Collaborative spaces for fostering inter- and multi-disciplinary work.
- Support for communicating research in an era of misinformation.
- Navigating publishing and Open Access mandates.



# Navigating TriAgency mandates

## Research data management highlights

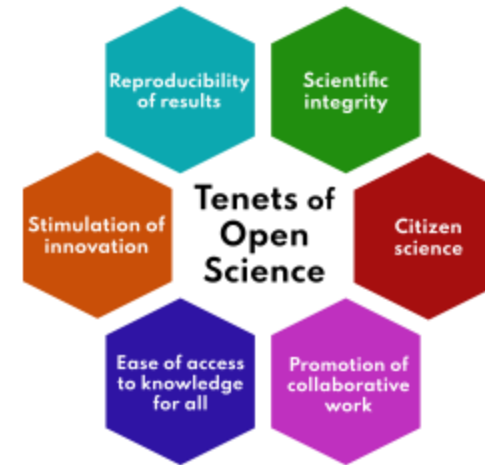
- [RDM portal](#) continues to evolve
- Data journeys training series
- High engagement at national level – RDM Jumpstart, community data toolkit, sensitive data resources

## Researcher ID (ORCID) implementation project

- NSERC and SSHRC have integrated ORCID into Convergence platform
- UW Pilot project using Affiliation Manager tool
- 68% of PhD students and postdoctoral researchers affiliating with UW on ORCID
- Collaborating with Faculty of Science to expand audience

## Open access and publishing highlights

- [UWSpace](#) for free, secure, long-term deposit
- [Open Journals](#) – Waterloo hosts 19 OA journals
- Guidance on author rights, predatory publishing, [coverage of OA fees](#), understanding copyright and licenses



**!** **PLUS:**  
Better citation rates for open access  
articles and research data

Abbeyelder, CC BY 4.0  
<<https://creativecommons.org/licenses/by/4.0/>>,  
via Wikimedia Commons

# Access to content

## Strong & Diverse

- Robust print holdings and extensive e-resources
- Majority of budget invested in electronic content; print acquired where it adds clear value

## Evidence-Based & Responsive

- Decisions guided by academic programming, cost and usage trends
- Balancing quality and breadth with budget realities
- Subject librarians leverage expertise and researcher relationships

## Access, not just ownership

- Robust document delivery, often with 24-hour turnaround for journal articles
- Browser tools for quick discovery of open access versions

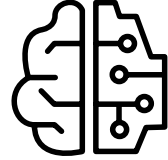




# Future conversations



Discovery of  
Waterloo  
scholarship



AI literacy and  
training  
pathways



Open Access  
mandates and  
cost models



Sensitive data  
and research  
data  
management

# Our research services

Subject expertise

Research consultations

Knowledge  
synthesis/systematic reviews

Research data management

Citation management

Maps and geospatial services

Bibliometrics and research  
impact

Discovering information  
resources

Discovering government  
information and data sets

Open access publishing

Copyright and licensing

Archival research

Digital scholarship

# Helping you manage your researcher identity: ORCID Implementation Project

## Benefits for Researchers

- ORCID reduces time by enabling automatic linkage
- ORCID provides researchers with greater control over how their scholarly record is represented and only takes minutes to set up
- ORCID increases research visibility
- ORCID is currently required by 112 journals and publishers
- NSERC and SSHRC have integrated ORCID into their new Convergence platform, with a similar integration planned for the CFI CAMS CV system
- Over 1400 institutions worldwide are ORCID members

## Key Project Developments

- ORCID was implemented using Affiliation Manager
- We engaged through email, social media, and graduate supervisors
- This project led to 68% of PhD students and postdoctoral researchers affiliating with UW on ORCID
- New cross-campus collaborations (e.g., Faculty of Science) are enabling broader identification of researchers

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**Libraries**

Empowering learning and research

**For Information****Open Session**

**To:** Senate Graduate Council &  
Senate Research and Innovation Council

**From:** Tony Ly  
Governance Officer

**Date of Meeting:** January 13, 2025

**Agenda Item:** **10. Proposed Future Items**

---

**Senate Graduate Council Proposed Items**

- Graduate funding and student financial support
  - Comparison between faculties and external institutions
- Strategic priorities for graduate education and studies at the university
- Institutional plans for recruiting and supporting international students
- Development of new graduate programs and the approval process
  - Market trends and developing effective business cases
- Graduate student experience and survey results
- Relationship between supervisors and graduate students
- Guidance on AI and new technology
- Implication and impact of the TA/RA unionization.

**Senate Research and Innovation Council Proposed Items**

- DORA
- CREATE grant proposals
- Statement and procedures on principles for institutional partnerships
- Research security plan
- Global Futures
- The role of Centres and Institutes at the university
- Entrepreneurship and startup needs
- Open access and the evolving scholarly publishing landscape
- Research data management
- Library updates on research needs