

## PRINCIPLES FOR DEVELOPMENT OF OFF-CAMPUS SITES

- normally, the University services its existing programs on the main Waterloo campus
- new campuses (such as Cambridge and Kitchener) will be considered when they will prove beneficial to UW's academic mission and when there is a compelling business case (covering initial capital costs and ongoing costs) which has general support across the campus community; when programs can be located off-site without unduly compromising the quality of a larger campus experience; and when academic excellence can be achieved
- detailed business cases will be developed for each proposal and Board of Governors' approval requested before formal commitments are made; the benefits to the University and to the local community under consideration (including their expectations) will be identified to the extent possible
- "new campuses" will be pursued internationally which fulfill specific academic objectives; where the physical elements are normally owned and operated by local entities located in that country; and the University delivers the academic program(s)
- the University will pursue, to the extent possible, the availability of expansion lands at each new campus location in Canada
- the University will pursue greenfield sites where ever practical; where the possibility exists that the land or building have been exposed to adverse environmental impacts or it is a known brownfield site, the University will only accept title to the property once a successful record of site condition, acknowledged by the Ministry of the Environment (MOE), is issued confirming that the property meets MOE's criteria for residential development
- technology will be used to connect the campus populations to the extent possible
- new campus development will identify how synergies can be leveraged from the main campus for both academic programming and student services
- Regular reviews, including cost-benefit analysis of multiple campus configurations, will ensure ongoing viability

Approved by the Board of Governors, February 6, 2007

Revised June 3, 2008

**Note:** from June 3, 2008 Board minutes: Given current provincial policy to promote development of brownfield sites, the suggestion that when these principles are reviewed in future, to eliminate reference to greenfield and set out criteria for assessing brownfields.