1. DECLARATIONS OF CONFLICT OF INTEREST
No conflicts of interest were declared.

2. MINUTES OF THE 18 MAY 2021 MEETING AND BUSINESS ARISING
By consensus, the minutes were approved as distributed.

3. FUTURE OF WATERLOO DISCUSSION AND VISIONING: WATERLOO AT 100
The committee participated in the first of several long-term visioning exercises for the university—receiving from the President and Vice-Chancellor, Dr. Vivek Goel, the invitation to examine and discuss what the institution aspires to become by its 100th anniversary in 2057. Goel provided an overview of the Waterloo at 100 webpage, including a futures framework (societal, technological, sustainable, health, economic) to apply to education, research, and innovation; and posed 6 key discussion questions pertinent to the evolution and future shaping of the University, as distributed.

Through considered reflection, the Senate Long Range Planning Committee identified elements fundamental to the question “How Waterloo will evolve as an institution?” These include:

- Addressing and prioritizing the impacts of many years of injustices through realizing a fully indigenized and decolonized institution (bringing reform to policy, scholarship, research, teaching, physical space, hiring practices).
- Increasing the value of the in-person experience; community building, emphasizing the grad/undergrad student experience, student-centred activities, work-integrated learning with external partnerships.
- Building agile/nimble infrastructure, including governance, that aligns with external branding and messaging.
- Envisioning future needs of individuals and society and pioneering responses thereon (flexible and individualized pathways, missions or disciplines vs majors, shorter-term credentials, lifelong learning, Alumni as expert resource pool).
- Increasing internal visibility to more comprehensively leverage interdisciplinarity (e.g., A.I., quantum, nano, and intersection with Health).
- Communicating core strengths more adeptly and impactfully.

The Senate Long Range Planning Committee committed to ongoing involvement in shaping and visioning Waterloo at 100.
4. **OTHER BUSINESS**
As part of the Senate Governance Review (January 2022-present), the Senate Long Range Planning Committee will allocate time during its next meeting to reflect on its meeting frequency, as well as structure and functioning per [Senate Bylaw 2 (section 3)] where the membership and powers and duties are described.

5. **NEXT MEETING**: Thursday, 29 September 2022, 10:30 a.m. -12:00 p.m., NH 3318.

25 May 2022
Kathy Winter, PhD, CPsych,
Assistant University Secretary