

**University of Waterloo**  
**SENATE LONG RANGE PLANNING COMMITTEE**  
**Minutes of the meeting held 26 January 2023**  
**[in agenda order]**

**Present:** Neil Craik, Joel Dubin, Bruce Frayne, Mark Giesbrecht, Vivek Goel, Kevin Hare, Narveen Jandu, Jennifer Kieffer, Robert Lemieux, Lili Liu, Daniel O'Connor, Robert Park (for Sheila Ager), Jacinda Reitsma, James Rush (chair), Matthew Schwarze, Diana Vangelisti, Mary Wells, Sarah Willey-Thomas (secretary)

**Resources:** David DeVidi, Beth Namacchivaya, Fayaz Noormohamed, Alan Starr, Daniela Seskar-Hencic

**Regrets:** Trevor Charles, Jeff Casello, Charmaine Dean, Ceileigh McAllister, Naima Samuel

**Organization of Meeting:** James Rush, took the chair, and Sarah Willey-Thomas acted as secretary. The secretary advised that due notice of the meeting had been given, a quorum was present, and the meeting was properly constituted.

**1. DECLARATIONS OF CONFLICT OF INTEREST**

No conflicts of interest were declared.

**2. MINUTES OF THE 27 OCTOBER 2023 MEETING AND BUSINESS ARISING**

The minutes were approved as amended, noting a correction to those listed as present for the meeting. Wells and Hare. Carried.

**3. SENATE GOVERNANCE REVIEW – COMMITTEE TERM OF REFERENCE**

James Rush provided an overview of the cover item, noting the context and elements of the governance review; orientation documents provided for the Committee's reference; iterative discussion by the Committee over the Winter term; and observations of the way this meeting has been structured in the past.

Vivek Goel joined the meeting.

The Committee discussed its Terms of Reference, as recommended in the Senate Governance Review (Recommendation 28 and 31), noting the length of time since the terms of reference were last updated; membership considerations for the group; opportunity to operate more strategically; increased communication between the Committee and Senate; need for greater specificity in mandate; context of the Committee in the early days of the University versus present day; opportunity for Committee's input on key strategic priorities; need to ensure perspective of Committee is elevated for strategic initiatives; identification of areas for deep dives; and coordination of Senate committees focusing on short-term and long-term initiatives and associated workflows. The Committee agreed to further discussion on the topic at its next meeting and for members to share reflections with the Chair in the meantime.

Note: Further details and suggestions coming from the discussion have been captured in a separate report as a touchpoint for helping to facilitate the next stage of the discussion.

**4. LAURENTIAN UNIVERSITY AND AUDITOR GENERAL'S ANNUAL REPORT – VALUE FOR MONEY AUDIT OF UNIVERSITIES**

**a) Auditor General's Report – Special Report on Laurentian University**

**b) Auditor General's Value for Money Audit: Financial Management in Ontario Universities**

Goel provided an overview of the two reports, noting the two reports provided by the Auditor General; relevant considerations for the Committee; financial management indicators as it relates to the University and deferred maintenance considerations. The Committee discussed the Auditor General's recent reports, noting the impact of shadow boards on decision making and appropriate delegation of authority; Waterloo's financial indicators presented in the Value for Money Audit; audit processes and timelines; and impact of the reports on the sector and Ministry of Colleges and Universities.

**5. NEW INTERDISCIPLINARY NETWORKS, PROGRAMS, AND INITIATIVES**

Rush introduced the item, noting the funding aims to work cross traditional barriers and proposals must involve at least two faculties. The Committee heard updates from the Deans on the recently approved project

associated with the New Interdisciplinary Networks, Programs and Initiatives Funds, including:

- Bachelor of Sustainability and Financial Management (BSFM)
- Interdisciplinary Programming in Climate Change (Type II Diploma)
- Waterloo Genomics Surveillance Centre
- Cross-Faculty Master's Co-Supervision Initiative in Data and Computation (CMDC)
- Network for Aging and Society (NAS)
- STEM Entrepreneurial PhD Fellowships
- Trust in Science and Technology Research Network

The Committee discussed accountability in rubric and monitoring the progress at a future committee meeting.

## **6. OTHER BUSINESS**

There was no other business.

**7. NEXT MEETING:** Monday, 6 March 2023 from 10:30 a.m. – 12:00 p.m.; NH 3407.

13 February 2023

Sarah Willey-Thomas,  
Assistant University Secretary