Financial statements of United College

April 30, 2025

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Independent Auditor's Report

To the Board of Governors of United College

Opinion

We have audited the financial statements of United College (the "College"), which comprise the statement of financial position as at April 30, 2025, and the statements of operations, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies (collectively referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the College as at April 30, 2025, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards ("Canadian GAAS"). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the College in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the College's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the College or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the College's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with Canadian GAAS will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian GAAS, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the College's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the College's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the College to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Chartered Professional Accountants Licensed Public Accountants [DATE]

	2025	2024
Notes	\$	\$
A contract to		
Assets Operating fund		
Operating fund Cash	1,029,628	343,901
Accrued investment income	29,205	40,473
Accounts receivable	246,272	455,316
Due from other funds	463,996	745,968
Prepaid expenses	36,981	62,066
Short-term investments	1,646,690	2,258,904
Long-term investments	1,253,655	993,039
	4,706,427	4,899,667
Academic fund		
Cash	5,582	2,820
Accrued investment income	4,084	1,014
Short-term investments	87,589	95,976
Long-term investments	1,219,109 1,316,364	1,078,506 1,178,316
	1,510,504	1,170,310
Lectureship fund		
Cash	4,700	2,302
Accrued investment income	3,438	828
Due from other funds	550	550
Short-term investments Long-term investments	73,751	78,344
Long-term investments	981,037 1,063,476	865,190 947,214
	2/003/170	517,211
Capital fund		
Cash	266	1,314
Accrued interest receivable	_	34,633
Due from other funds Interest rate swap derivative asset	224,060	363,538 1,024,624
Capital assets	18,762,385	18,990,913
oup rui ussous	18,986,711	20,415,022
Produced Cod		
Development fund Cash	47,319	85,586
Cash due to other organizations	87,665	87,665
Accrued investment income	3,097	552
Due from other funds	395,032	278,952
Short-term investments	66,410	52,154
Long-term investments	620,424	507,739
	1,219,947	1,012,648
Student awards fund		
Cash	16,919	8,143
Accrued investment income	12,378	2,931
Due from other funds	94,239	82,279
Short-term investments Long-term investments	265,480	277,165
Long-term investments	3,231,297 3,620,313	3,319,273 3,689,791
	5,020,015	3,003,731
Total all funds		
Current	1 104 414	444.066
Cash Cash due to other organizations	1,104,414 87,665	444,066 87,665
Accounts receivable	246,272	455,316
Accrued interest receivable		34,633
Accrued investment income	52,202	45,798
Prepaid expenses	36,981	62,066
Due from other funds	1,177,877	1,471,287
Investments 7	2,139,920	2,762,543
	4,845,331	5,363,374
Long-term		
Investments 7	7,305,522	6,763,747
Interest rate swap derivative asset		1,024,624
Capital assets 4	18,762,385	18,990,913
	26,067,907	26,779,284
	30,913,238	32,142,658

The accompanying notes are an integral part of the financial statements.

District		Notes	2025 \$	2024 \$
Accounts payable and accrued liabilities	Liabilities and fund balances			'
Doverment remittances payable 83,176 927,293 279	Operating fund			
Deferred revenue 833,175 927,293 128,290 14,905,685 640,427 14,905,680 638,687 14,905,880 1,323,999,667 638,687 14,905,427 1,499,667 638,687 1,405,427 1,405,427 1,233,99,667 1,405,427 1,233,99,667 1,205,207	Accounts payable and accrued liabilities		1,185,809	1,344,271
Employee future benefits liability	Government remittances payable		20,358	24,990
Due to other funds				927,293
Fund balance 1,405,840 1,323,949 1,4706,827 4,899,667 4,706,827 4,899,667 4,706,827 4,899,667 4,706,827 4,899,667 4,706,827 4,899,667 4,706,827 4,899,667 4,706,827 4,101,4764 1,024,955 1,014,764 1,024,955 1,014,764 1,024,955 4,106,3476 4,178,316				
Accrued interfunds Fund balance Load ther funds Load to other funds Fund balance Load ther funds Load to ther funds Load there				
Academic fund 153,361 1,014,764 1,024,955 1,014,764 1,024,955 1,014,764 1,024,955 1,014,764 1,024,955 1,014,764 1,024,955 1,016,346 1,	Fund balance			
Due to other funds Fund balance acctureship fund Due to other funds Fund balance 2apital fund Due to other funds Fund balance 31,8,100 84,198 8-955,376 863,016 30,163,476 947,214 2apital fund Due to other funds Pund balance 31,8,100 31,8,100 34,106			4,706,427	4,899,007
Fund balance 1,014,764 1,024,955 1,316,364 1,718,316	Academic fund			
1,316,364 1,178,316	Due to other funds		301,600	153,361
Section Sect	Fund balance		1,014,764	1,024,955
bue to other funds 108,100 \$4,198 Fund balance 955,376 863,016 2apital fund - 55,000 Due to other funds - 55,000 Accrued Interest Payable 121,051 - Loans payable 16,763,788 17,422,904 Interest rate swap derivative liability 370,745 - Interest rate swap derivative liability 18,986,711 20,411,022 Development fund 112,305 31,632 Due to other funds 142,305 31,632 Deferred revenue 77,594 116,234 Due to other organizations 87,665 87,665 Fund balance 912,383 777.11 Student awards fund 54,296 508,409 Due to other funds 54,296 508,409 Studient awards fund 54,296 508,409 Current 3,620,313 3,689,791 Total all funds 20,358 24,900 Current 20,358 24,900 Accounts payable and accrued liabilities			1,316,364	1,178,316
bue to other funds 108,100 \$4,198 Fund balance 955,376 863,016 2apital fund - 55,000 Due to other funds - 55,000 Accrued Interest Payable 121,051 - Loans payable 16,763,788 17,422,904 Interest rate swap derivative liability 370,745 - Interest rate swap derivative liability 18,986,711 20,411,022 Development fund 112,305 31,632 Due to other funds 142,305 31,632 Deferred revenue 77,594 116,234 Due to other organizations 87,665 87,665 Fund balance 912,383 777.11 Student awards fund 54,296 508,409 Due to other funds 54,296 508,409 Studient awards fund 54,296 508,409 Current 3,620,313 3,689,791 Total all funds 20,358 24,900 Current 20,358 24,900 Accounts payable and accrued liabilities	acturachin fund			
Fund balance			108 100	84 198
1,063,476 947,214				· ·
Capital fund	Tana Salance			
Due to other funds			7,111	- ,
Accured Interest Payable Loans payable Interest rate swap derivative liability Interest rate swap derivative liability Fund balance Development fund Due to other funds Due to other organizations Fund balance Student awards fund Due to other funds Due to other funds Fund balance Student awards fund Due to other funds Due to other funds Student awards fund Student awards fund Due to other funds Student awards fund Student awards fund Due to other funds Student awards fund Student awards fund Due to other funds Student awards fund Student awards fund Student awards fund Due to other funds Student awards fund Student awards fund Student awards fund Student awards fund Student awards fund Student awards f	·			
Loans payable Interest rate swap derivative liability			-	55,000
Interest rate swap derivative liability Fund balance 13,70,745 1,731,127 2,931,118 18,886,711 20,415,022 Development fund Due to other funds Due to other funds Due to other organizations Fund balance 142,305 87,665 8	·			_
Fund balance				17,422,904
Development fund Due to other funds Deferred revenue Deferred revenue Deferred revenue Due to other organizations Fund balance Student awards fund Due to other funds Due to other funds Due to other funds Due to other funds Student awards fund Due to other funds Due to other funds Student awards fund Due to other funds Fund balance Total all funds Current Accourts payable and accrued liabilities Current Accourts payable and accrued liabilities Current Accourts payable and accrued liabilities Current portion of loans payable Accurred Interest Payable 2 121,051 — Deferred revenue 910,770 1,043,527 Due to other organizations Current portion of loans payable Due to other funds Long-term Employee future benefits liability Employee future benefits liability Loans payable Interest rate swap derivative liability Fund balances 9,585,507 10,107,587 30,913,238 32,142,658 The accompanying notes are an integral part of the financial statements. Approved by the Board				2 937 118
Development fund Due to other funds Due to other funds Due to other roganizations Due to other organizations Fund balance Student awards fund Due to other funds Student awards fund Due to other funds Due to other funds Current Accounts payable and accrued liabilities Current Accounts payable and accrued liabilities Accounts payable and accrued liabilities Deferred revenue Deferred revenue Deferred revenue Due to other funds Current furent Payable Due to other organizations Current portion of loans payable Due to other organizations Current portion of loans payable Due to other funds Due to ot	Tana balance			
Due to other funds Deferred revenue Due to other organizations Due to other organizations Fund balance Student awards fund Due to other funds Fund balance Student awards fund Due to other funds Due to other funds Fund balance Student awards fund Due to other funds Fund balance Student awards fund Due to other funds Fund balance Student awards fund Due to other funds Fund balance Student awards fund Due to other funds Fund balance Student awards fund Due to other funds Current Accounts payable and accrued liabilities Accounts payable and accrued liability Accounts payable and				==,:==,:==
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Due to other organizations Fund balance 87,665 912,383 777,117 1,219,947 1,012,648 Student awards fund Due to other funds Fund balance 54,296 508,409 508,409 7,501 31,81,382 3,620,313 3,689,791 Total all funds Current Accounts payable and accrued liabilities Accounts payable and accrued liabilities Accounts payable and accrued liabilities Accounts funds 2 2 121,051 2 2 121,051 2 2 121,051 2 2 121,051 3 3,665 673,665 87,665 Current portion of loans payable Substituting 1,177,877 1,471,287 Due to other funds 1,177,877 1,471,287 4,197,180 4,630,856 Long-term Employee future benefits liability Accounts payable Loans payable Loans payable Loans payable Loans payable Loans payable Interest rate swap derivative liability Approved by the Board Approved by the Board Approved by the Board				
Part				· · · · · · · · · · · · · · · · · · ·
1,219,947 1,012,648				
Student awards fund Due to other funds S4,296 S08,409 3,566,017 3,181,382 3,620,313 3,689,791	Fund balance			
Due to other funds Fund balance			1,219,947	1,012,648
Fund balance 3,566,017 3,181,382 3,620,313 3,689,791 Total all funds Current Accounts payable and accrued liabilities 20,358 24,990 Accured Interest Payable 2 121,051 — Deferred revenue 910,770 1,043,527 Due to other organizations 87,665 87,665 69,116 Due to other funds 91,177,877 1,471,287 4,197,180 4,630,856 Long-term Employee future benefits liability 6 689,668 640,427 Loans payable 5 16,070,138 16,763,788 Interest rate swap derivative liability 5 370,745 — 21,327,731 22,035,071 Fund balances 9,585,507 10,107,587 30,913,238 32,142,658 The accompanying notes are an integral part of the financial statements. Approved by the Board , Director	Student awards fund			
3,620,313 3,689,791 3,620,313 3,689,791 3,620,313 3,689,791 3,620,313 3,689,791 3,44,271 3,620,358 24,990 20,358	Due to other funds		54,296	508,409
Courrent	Fund balance		3,566,017	3,181,382
Current Accounts payable and accrued liabilities 1,185,809 1,344,271			3,620,313	3,689,791
Current Accounts payable and accrued liabilities 1,185,809 1,344,271	Total all funds			
Accounts payable and accrued liabilities Government remittances payable Accured Interest Payable Accured Interest Payable Deferred revenue Deferred revenue Pue to other organizations Current portion of loans payable Due to other funds Long-term Employee future benefits liability Loans payable Interest rate swap derivative liability Fund balances The accompanying notes are an integral part of the financial statements. Approved by the Board 1,185,809 1,344,271 20,358 24,990 1,043,527 910,770 1,043,527 693,650 693,650 659,116 1,177,877 1,471,287 4,197,180 4,630,856 689,668 640,427 16,070,138 16,763,788 16,070,138 16,763,788 21,327,731 22,035,071 21,327,731 22,035,071 21,327,731 22,035,071 21,327,731 22,035,075				
Covernment remittances payable 20,358 24,990	Accounts payable and accrued liabilities		1,185,809	1,344,271
Deferred revenue Due to other organizations Current portion of loans payable Due to other funds Due to other				24,990
Due to other organizations Current portion of loans payable Due to other funds Long-term Employee future benefits liability Loans payable Interest rate swap derivative liability Fund balances The accompanying notes are an integral part of the financial statements. Approved by the Board 5 693,650 659,116 6,763,655 693,650 659,116 6,741,287 4,197,180 4,630,856 689,668 640,427 16,763,788 16,7	Accured Interest Payable	2	121,051	_
Current portion of loans payable Due to other funds Long-term Employee future benefits liability Loans payable Interest rate swap derivative liability Fund balances Che accompanying notes are an integral part of the financial statements. Approved by the Board 5 693,650 659,116 1,177,877 1,471,287 4,197,180 4,630,856 689,668 640,427 16,070,138 16,763,788 16,763,788 16,763,788 16,763,788 17,0745 — 21,327,731 22,035,071 21,327,731 22,035,071 21,327,731 32,035,071 22,035,071 21,327,731 32,035,071 22,035,071 21,327,731 32,035,071 22,035,071 21,327,731 32,035,071 22,035,071 21,327,731 32,035,071 22,035,071 21,327,731 32,035,071 21,327,731 32,035,071 22,035,071 21,327,731 32,035,071 21,327,731 32,035,071 22,035,071 21,327,731 32,035,071 21,327,731 32,035,071 22,035,071 21,327,731 32,035,071 22,035,071 21,327,731 32,035,071 22,035,071 21,327,731 32,035,071 22,035,071 21,327,731 32,035,071 22,035,071 21,327,731 32,035,071 22,035,071 21,327,731 32,035,071 22,035,071 21,327,731 32,035,071 21,327,731 32,035,071 22,035,071 21,327,731 32,035,071 22,035,071 22,035,071 23,035,071 24	Deferred revenue		910,770	1,043,527
1,177,877 1,471,287 4,197,180 4,630,856			87,665	87,665
Long-term Employee future benefits liability Loans payable Interest rate swap derivative liability Fund balances The accompanying notes are an integral part of the financial statements. Approved by the Board 4,197,180 4,630,856 688,668 640,427 16,070,138 16,763,788 370,745 21,327,731 22,035,071 21,327,731 22,035,071 30,913,238 32,142,658		5		
Long-term Employee future benefits liability Loans payable Interest rate swap derivative liability Fund balances The accompanying notes are an integral part of the financial statements. Approved by the Board Approved by the Board General Service (Approved Service (Approved Service)) General Service (Approved Service) General Service (Approved Se	Due to other funds			
Employee future benefits liability Loans payable Interest rate swap derivative liability Fund balances The accompanying notes are an integral part of the financial statements. Approved by the Board			4,197,180	4,630,856
Employee future benefits liability Loans payable Interest rate swap derivative liability Fund balances The accompanying notes are an integral part of the financial statements. Approved by the Board	Long-term			
Loans payable Interest rate swap derivative liability Fund balances The accompanying notes are an integral part of the financial statements. Approved by the Board		6	689.668	640.427
Fund balances 9,585,507 10,107,587 30,913,238 32,142,658 Approved by the Board		5		16,763,788
Fund balances 9,585,507 10,107,587 30,913,238 32,142,658 The accompanying notes are an integral part of the financial statements. Approved by the Board , Director	Interest rate swap derivative liability	5	370,745	
30,913,238 32,142,658 The accompanying notes are an integral part of the financial statements. Approved by the Board			21,327,731	22,035,071
30,913,238 32,142,658 The accompanying notes are an integral part of the financial statements. Approved by the Board	Fund halances		9 585 507	10 107 587
The accompanying notes are an integral part of the financial statements. Approved by the Board, Director	ana balances			
Approved by the Board, Director			23,323,230	32/112/030
, Director	The accompanying notes are an integral part of the financial stater	nents.		
, Director				
	Approved by the Board			
Director	, Director			
	Di			

	Operating	Operating	Capital	Capital	Development	Development	Student	Student	Lectureship	Lectureship	Academic	Academic	Total all	Total all
	fund	fund	fund	fund	fund	fund	awards fund	awards fund	fund	fund	fund	fund	funds	funds
	2025	2024	2025	2024	2025	2024	2025	2024	2025	2024	2025	2024	2025	2024
Notes	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Revenue														
Residence	6,154,611	5,948,269	_	_	_	_	-	_	-	_	_	_	6,154,611	5,948,269
Academic	1,567,793	1,559,257	_	_	_	_	-	_	_	_	_	_	1,567,793	1,559,257
GreenHouse	331,717	294,953	_	_	_	_	_	_		_	_	_	331,717	294,953
Indigenous	235,193	278,474	_	_	_	_	_			-	_	_	235,193	278,474
Indigenous Entrepreneurship	383,996	363,157	_	_	_	_	_			-	_	_	383,996	363,157
Ancillary and other revenue	1,010,355	899,515	_	_	15,272	5,023	_			_	_	_	1,025,627	904,538
Investment	141,356	125,900	2,450	462	32,879	33,941	99,559	89,050	27,643	25,233	32,800	30,885	336,687	305,471
Donations	· -	_	· -	_	92,801	66,470	12,959	10,943	· -	550	_	_	105,760	77,963
	9,825,021	9,469,525	2,450	462	140,952	105,434	112,518	99,993	27,643	25,783	32,800	30,885	10,141,384	9,732,082
Expenditures														
Residence	2,068,534	1,982,679	_	_	_	_	4-1	_	_	_	_	_	2,068,534	1,982,679
Academic	1,483,332	1,440,230	_	_	_	_	_	_	_	-	_	_	1,483,332	1,440,230
GreenHouse	497,352	497,347	_	_	_	_	-	_	_	_	_	_	497,352	497,347
Indigenous	245,163	308,950	_	_	_	_		_	-	_	_	-	245,163	308,950
Indigenous Entrepreneurship	373,996	353,157	_	_	_		_	- 4	_	_	_	-	373,996	353,157
Program and ancillary	428,757	385,926	_	_	21,097	14,332	-		13,902	14,153	_	_	463,756	414,411
Administration	1,563,192	1,404,313	_	_	_	_	_		_	_	_	_	1,563,192	1,404,313
Facilities	1,321,901	1,360,750	_	_	_	_	-		_	_	_	_	1,321,901	1,360,750
Interest		_	714,899	737,606	_	_	_		_	_	_	_	714,899	737,606
Depreciation	_	_	1,077,425	1,058,132	_	_		_	_	_	_	_	1,077,425	1,058,132
Bursaries and awards	_	_	· -	_	_	_	26,000	79,924	_	_	_	_	26,000	79,924
	7,982,227	7,733,352	1,792,324	1,795,738	21,097	14,332	26,000	79,924	13,902	14,153	-	_	9,835,550	9,637,499
Excess of revenues over expenditures														
(expenditures over revenues)														
before the undernoted	1,842,794	1,736,173	(1,789,874)	(1,795,276)	119,855	91,102	86,518	20,069	13,741	11,630	32,800	30,885	305,834	94,583
Change in market value of interest rate swap 5	· · · -	_	(1,395,396)	1,008,455	-	_	-	_	-	_	-	_	(1,395,396)	1,008,455
Change in market value of investments	37,317	155,006			79,799	68,259	319,004	362,757	88,619	102,537	105,248	125,614	629,987	814,173
Employee future benefits (expense) 6	(77,082)	(77,631)	_	_			_	1 2		_	′ _	_	(77,082)	(77,631)
Excess of revenues over expenditures	, ,	, ,,,,,,,											, .,,	, ,,,,,,
(expenditures over revenues)	1,803,029	1,813,548	(3,185,270)	(786,821)	199,654	159,361	405,522	382,826	102,360	114,167	138,048	156,499	(536,657)	1,839,580

The accompanying notes are an integral part of the financial statements.

	Operating fund 2025 \$	Operating fund 2024 \$	Capital fund 2025 \$	Capital fund 2024 \$	Development fund 2025 \$	Development fund 2024 \$	Student awards fund 2025 \$	Student awards fund 2024 \$	Lectureship fund 2025	Lectureship fund 2024 \$	Academic fund 2025 \$	Academic fund 2024 \$	Total all funds 2025 \$	Total all funds 2024 \$
Fund balances beginning of year as previously reported Excess of revenues over expenditures	1,323,999	1,077,771	2,937,118	2,029,297	777,117	505,166	3,181,382	2,797,056	863,016	758,849	1,024,955	929,633	10,107,587	8,097,772
(expenditures over revenues) Fund transfers	1,803,029	1,813,548	(3,185,270)	(786,821)	199,654	159,361	405,522	382,826	102,360	114,167	138,048	156,499	(536,657)	1,839,580
Capital expenditures/Development fund	-	-	152,714	-	(152,714)	-	-	4	-		-	-	-	-
Development fund/Operating fund	(88,326)	(114,090)	-	-	88,326	114,090	-		-		-	-	-	-
Lectureship fund/Operating fund	10,000	10,000	-	-	-	-	-	-	(10,000)	(10,000)	-	-	-	-
Development/Student awards fund	-	-	-	-	_	(1,500)	-	1,500	-	-	-	-	-	-
Capital fund/Operating fund	(1,826,565)	(1,694,642)	1,826,565	1,694,642	-	` -		-	-	-	-	-	-	-
Academic fund/Operating fund	148,239	61,177	-	-	-	-		-	-	-	(148,239)	(61,177)	-	-
Operating Fund/Student Award Fund	20,887	-	-	-	-	-	(20,887)	-	-	`		-	-	-
Remeasurement and other items	14,577	170,235	-	-	-	-		-	-	-	-	-	14,577	170,235
Fund balance, end of year	1,405,840	1,323,999	1,731,127	2,937,118	912,383	777,117	3,566,017	3,181,382	955,376	863,016	1,014,764	1,024,955	9,585,507	10,107,587

The accompanying notes are an integral part of the financial statements.

Note	2025 \$	2024 \$
Operating activities		_
Cash from operations - all funds		
Excess of (expenditures over revenues)		
revenues over expenditures	(536,657)	1,839,580
Items not affecting cash		
Non-cash employee future benefits expense	63,818	65,285
Change in market value of interest swap	1,395,369	(1,008,455)
Change in market value of investments	(629,987)	(814,173)
Depreciation	1,077,425	1,058,132
Changes in non-cash operating working capital components		
Accounts receivable	209,044	161,372
Accrued investment income	(6,404)	24,799
Prepaid expenses	25,085	86,428
Accounts payable and accrued liabilities	(158,462)	38,531
Government remittances payable	(4,632)	16,371
Accrued interest receivable/payable	155,684	(12,630)
Deferred revenue	(132,757)	(82,543)
	1,457,526	1,372,697
Financing activity		
Repayment of loans payable	(659,116)	(634,830)
Investing activities		
Purchase of investments	(10,162,949)	(4,774,861)
Proceeds on disposal/maturity of investments	10,873,784	4,406,720
Purchases of capital assets 4	(848,897)	(427,326)
	(138,062)	(795,467)
Change in cash	660,348	(57,600)
Cash, beginning of year	444,066	501,666
Cash, end of year	1,104,414	444,066

The accompanying notes are an integral part of the financial statements.

1. Purpose of the College

United College ("the College") is affiliated with the University of Waterloo ("the University") for the purpose of providing academic programs, student services and residential community life to students of the University. The College is a not-for-profit corporation established by Letters Patent. The College is a registered charity and is exempt from income taxes.

The College has the following funds:

Operating fund

This fund finances the academic programs, student services, residence and administration of the College.

Academic fund

This fund finances the development of new academic activity.

Lectureship fund

This fund is a restricted endowment fund for financing lectureships sponsored by the College. The use of capital is governed by the expenditure rate set by the Board of Governors ("the Board") from time to time. This rate is based on the investment return of the fund such that the purchasing power of the capital is maintained against inflation.

Development fund

This fund finances specific projects connected with the College facilities, services and programs (academic and non-academic). Some of the contributions are specifically designated by the donors for capital projects identified as priorities by the College which are not financed by the Operating Fund. Undesignated donations are applied to projects identified as priorities by the Board.

Student awards fund

This fund finances a program of scholarships, residence awards, prizes, and bursaries for students studying or living at the College or, in some cases, at the University. The fund contains both restricted endowment funds and unrestricted funds. The use of capital of the restricted portion of the fund is governed by the expenditure rate set by the Board from time to time. This rate is based on the investment return of the fund such that the purchasing power of the capital is maintained against inflation.

Capital fund

This fund finances the acquisition of capital assets of the College as well as providing security for any associated financing of the College. Fully depreciated buildings and contents are not reflected in these numbers. Any new acquisitions and renovations are recorded in this fund.

2. Significant accounting policies

These financial statements are prepared in accordance with Canadian accounting standards for not-for-profit organizations principles and reflect the following policies:

Financial instruments

Financial assets and financial liabilities are initially recognized at fair value and subsequently measured at amortized cost, except for the following which are measured at fair value at the year-end date:

- investments in listed shares, bonds, mutual funds and other actively traded financial instruments; and
- the interest rate swaps (Note 5), which are not designated in a qualifying hedging relationship.

Interest earned on short-term investments, dividends received on shares, unrealized gains and losses on listed shares, mutual funds and bonds, and realized gains and losses on sale of short-term investments are included in income in the statement of operations.

With respect to financial assets measured at cost or amortized cost, the College recognizes in net earnings an impairment loss, if any, when there are indicators of impairment and it determines that a significant adverse change has occurred during the period in the expected timing or amount of future cash flows.

For the interest rate swaps (Note 5), interest on the loans payable is recognized using the stated interest rate plus or minus amortization of any initial premium or discount and any financing fees and transaction costs associated with the loans payable. Net amounts receivable or payable on the interest rate swap are recorded on the accrual basis of accounting and are recognized as an adjustment to interest on the loans payable in the period in which they accrue.

Capital assets

Capital assets are recorded at cost. Depreciation is recorded on the straight-line basis using the following annual rates:

Buildings	40 years
Building improvements	10 years
Furnishings and fixtures	5-10 years
Computer equipment	3-10 years

Cultural artifacts

Cultural artifacts are recorded at their cost, or in the case of donated items, at their fair value at the time of donation. Cultural artifacts are not amortized, but rather are reviewed for possible impairment whenever events or changes in circumstances indicate that their carrying amount may not be recoverable.

2. Significant accounting policies (continued)

Maintenance and renewal provision

The College has a policy by which 1.5% of the replacement value of the buildings is included as a budgeted expense in the Operating fund annually for current and future building and replacement expenses. For the 2025 fiscal year, a portion of that amount totaling \$350,177 representing the amount by which the budgeted amount exceeded the actual spending in the Operating fund for building repair and replacement expenses, was transferred along with additional funds of \$89,239 (\$122,978 in 2024) to the Capital fund and is included in the "Capital fund/Operating fund" fund transfer amount of \$1,826,566 (\$1,694,642 in 2024) on the Statement of Changes in Net Assets for 2025. Of the amount transferred to the Capital fund, \$391,496 was spent on capital items during the year. A cumulative balance of \$768,883 (\$722,337 in 2024) remains to fund future capital expenditures.

Impairment of long-lived assets

Long-lived assets, such capital assets are tested for recoverability whenever events or changes in circumstances indicate that their carrying amount may not be recoverable. If the asset's carrying value exceeds the total undiscounted cash flows expected from the use and disposition of the asset, an impairment loss is recognized.

Employee future benefits plans

The College is party to a multi-employer retirement benefit plan (the Plan) under agreement with the University. The Plan provides for benefits to employees of the College under a contributory, defined benefit pension plan as well as a non-contributory, non-pension health care benefit plan. The College also has a supplementary retirement arrangement for its senior management. The College accrues its obligations under its non-pension health care benefit plan and supplementary retirement arrangement.

- The cost of the College's non-pension retirement benefits and supplementary retirement arrangement earned by employees is actuarially determined using the projected benefit method pro-rated on services and the University's best estimates of compensation escalation, retirement ages of employees and expected health care costs;
- the accrued benefit obligation net of the fair value of any plan assets, adjusted for any valuation allowance, in the statement of financial position; and
- the current service cost of the plan for the year.

Revenue recognition - provincial college funding, residence fees, grants and donations

Provincial funding is recorded on an accrual basis. Residence fees and grants are recorded in the accounts on an earned basis with the unearned portion recorded as deferred revenue. Donations are recorded in the financial statements when received. Non-monetary donations to the College, the fair value of which can be readily and reliably determined, are recorded as donation revenue when received.

Use of estimates

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Key components of the financial statements requiring management to make estimates include the employee future benefits liability, interest rate swap derivative liability and amortization of capital assets. Actual results could differ from these estimates.

3. Accounts receivable

	2025 \$	2024 \$_
Accounts receivable Allowance for doubtful accounts	356,786 (110,514)	544,747 (89,431)
	246,272	455,316

4. Capital assets

	Cost \$	Accumulated depreciation \$	2025 Net book value \$	2024 Net book value \$
Buildings Building improvements Furnishings and fixtures Computer equipment Cultural artifacts	24,511,021 5,129,179 3,000,452 500,112 66,861 33,207,625	8,064,213 3,682,619 2,225,816 472,592 — 14,445,240	16,446,808 1,446,560 774,636 27,520 66,861 18,762,385	16,496,557 1,535,553 835,769 56,173 66,861 18,990,913

Included in accounts payable at year-end is nil (\$9,193 in 2024) of capital asset additions.

5. Loans payable

Canadian Bankers Acceptances Certificate of Deposit maturing on May 1, 2025 with a pricing spread of 0.921% financed over an amortization period of 30 years
Canadian Bankers Acceptances Certificate of Deposit maturing on May 1, 2025 with a pricing spread of 1.245% financed over an amortization period of 28 years
Canadian Bankers Acceptances Certificate of Deposit maturing on May 1, 2025 with a pricing spread of 1.065% financed over an amortization period of 30 years
Less: current portion

2025	2024
\$	\$_
7 570 550	7 020 050
7,570,559	7,930,950
929,276	975,327
8,263,953	8,516,627
16,763,788	17,422,904
693,650	659,116
16,070,138	16,763,788
·	· · · · · · · · · · · · · · · · · · ·

5. Loans payable (continued)

The estimated repayments over the next five years and thereafter are as follows:

	\$_
2026	693,650
2027	725,045
2028	754,823
2029	791,524
2030	828,677
Thereafter	12,970,069
	16,763,788

Interest expense on the loans payable during the year was \$714,899 (\$737,606 in 2024).

Under the terms of the debt agreement, the College is required to satisfy restrictive covenants for certain financial ratios. The College was in compliance with these covenants at year-end.

The College has interest rate swap agreements that involve the exchange of Canadian Bankers Acceptances Certificate of Deposit interest rates for fixed interest rates on a notional amount. The fair values of the interest rate swap agreements are as follows:

	2025 \$	2024 \$
Interest rate swap agreement on a beginning notional amount of \$11,631,260 effective as of November 3, 2008 and maturing on November 1, 2038. Interest rate of 4.75% plus a stamping fee of 0.60%	891,473	305,014
Interest rate swap agreement on a beginning notional amount of \$1,400,000 effective as of June 1, 2011 and maturing on December 1, 2038. Interest rate of 4.07% plus a stamping fee of 0.95%	66,665	(4,802)
Interest rate swap agreement on a beginning notional amount of \$10,000,000 effective as of September 1, 2017 and maturing on November 1, 2037. Interest rate of 2.27% plus a stamping fee of 0.77%	(587,393)	(1,324,837)
	370,745	(1,024,624)

The agreements provide for reductions in the notional amount that coincide with principal repayments of the underlying variable rate debt.

The increase in the liability has been recorded as change in market value of interest rate swap in the statement of operations – Capital Fund in the amount of \$1,395,396 (\$1,008,455 decrease in 2024).

6. Employee future benefits

Defined benefit retirement arrangement

The College has a supplementary retirement arrangement for its senior executives. For accounting purposes, the College measures its employee future benefit liability for the supplementary retirement arrangement as at April of 30 each year. The most recent actuarial valuation for funding purposes was as of January 1, 2024.

Information about the College's defined benefit retirement arrangement plan is as follows:

	2025	2024
	\$	\$
Employee future benefit liability - accrued		
benefit obligation	200,668	201,227
Funded status - plan deficit	200,668	201,227
Change during year		
Employee future benefits expense	14,556	13,731
Remeasurement and other items	(2,377)	(14,635)
Benefit payments	(12,738)	(12,346)
Total change in employee future benefits liability		<u> </u>
during the year	(559)	(13,250)

The actuarial assumption adopted for the discount rate in measuring the College's obligation was 4.5% (5.15% in 2024).

Multi-employer defined benefit pension plan

The College's pension plan is a multi-employer defined benefit pension plan. The total plan expense was \$12,738 (\$12,346 in 2024).

Non-pension health care defined benefit plan

The College has a non-pension health care plan for its employees. For accounting purposes, the College measures its employee future benefit liability for this plan as at April 30 of each year. The most recent actuarial valuation was as of April 30, 2024.

Information about the College's non-pension health care benefit plan is as follows:

	2025 \$	2024 \$
Employee future benefit liability - accrued benefit		
obligation	489,000	439,200
Funded status - plan deficit	489,000	439,200
Change during year Employee future benefits expense Change to accumulated	73,500	74,700
re-measurement (gains)/losses	(12,200)	(155,600)
Benefit Payments	(11,500)	(10,800)
Total change in employee future benefits liability during the year	49,800	(91,700)

6. Employee future benefits (continued)

Non-pension health care defined benefit plan (continued)

The actuarial assumption adopted for the discount rate in measuring the College's accrued non-pension benefit obligation was 4.9% (5.25% in 2024).

For measurement purposes, a 5.58% and 5.19% (5.36% and 4.98% in 2024) annual rate of increase in the per capita cost of prescription drug benefits and other medical benefits, respectively, is assumed for 2025. Both the prescription drug benefits rate and the other medical benefits rate are assumed to decrease gradually to 4.05% in 2040.

7. Financial instruments

Financial assets

The cost and fair value of the investments of the College are summarized as follows:

	Cost \$	Fair value \$	Cost \$	Fair value \$
Short-term investments	2,130,024	2,139,920	2,703,181	2,762,543
Long-term investments				
Fixed income	925,500	925,470	417,000	432,457
Equity	5,552,588	6,380,053	4,578,807	6,331,290
	6,478,088	7,305,523	4,995,807	6,763,747

Interest rate risk

Interest rate risk is the risk that the value of a financial instrument will fluctuate due to changes in market interest rates. The College is exposed to interest rate risk arising from its investments and its loans payable, which bear interest at variable rates. The College uses an interest rate swap agreement to manage its exposure to interest rate risk through its loans payable. The swap agreement fixes the interest rate on the College's loans payable, as described in Note 5.

The investment balances include short-term guaranteed investment certificates and money market funds maturing from July 2025 through October 2026 bearing interest at rates of 3.6% through 5.50% at a cost of \$1,592,500 and a market value of \$1,664,289 (cost of \$2,473,273 and a market value of \$2,548,092 in 2024).

Credit risk

Credit risk is the risk that counterparties fail to perform as contracted. The College is subject to credit risk related to the payment of residence fees by students. The College is not subject to any particular concentration of credit risk given the size and diversity of individual accounts due to the College.

Counterparty credit risk related to the interest rate swap agreement is considered to be negligible as the College deals with a highly rated financial institution.

Liquidity risk

The College's objective is to have sufficient liquidity to meet its liabilities when due. The College monitors its cash balances and cash flows generated from operations to meet its requirements. As at April 30, 2025, the most significant financial liabilities are loans payable and accounts payable and accrued liabilities.